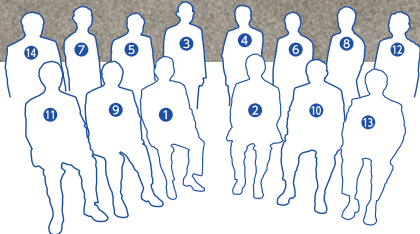


Directors, Audit & Supervisory Board Members, and Executive Officers

As of October 4, 2016



1 Atsushi Murai

Chairman and Representative Director  
Chief Executive Officer (CEO)

Sep. 1995: Director-General, Chubu Regional Police Bureau (Resigned in Jun. 1996)  
Jun. 1996: Deputy Governor, Deposit Insurance Corporation of Japan (Resigned in Sep. 1997)  
Sep. 1997: Joined the Company as a consultant  
Jun. 1998: Senior Executive Vice President and Representative Director  
Jun. 2001: President and Representative Director  
Jul. 2003: Chief Officer of Business Promotion Division  
Apr. 2004: Chief Officer of Security Operations Division  
Apr. 2011: Chief Executive Officer (Current)  
Apr. 2012: Chairman and Representative Director (Current)

Major Concurrent Position  
Dec. 1997: Representative Director, SOHGO CORPORATION (Current)

2 Yukiyasu Aoyama

President and Representative Director  
Senior Executive President  
Chief Operating Officer (COO)

Jul. 2006: Director-General, Customs and Tariff Bureau, Ministry of Finance Japan (Resigned in Jul. 2008)  
Aug. 2008: Joined the Company as Senior Executive Officer, Chief Officer of Security Operations Division  
Apr. 2009: In charge of Human Resources, Security Operations, and Corporate Ethics  
Jun. 2009: Executive Vice President and Representative Director  
Apr. 2010: Senior Executive Vice President and Representative Director, Chief Officer of Business Promotion Division  
Apr. 2011: Chief Operating Officer (Current)  
Apr. 2012: President and Representative Director (Current)  
Senior Executive President (Current)

Major Concurrent Position  
Jun. 2014: Chairman, All Japan Security Service Association (Current)

3 Yuichi Miyazawa

Director  
Executive Vice President  
Long-term Care Management Company  
Regional Management

Apr. 1978: Joined the Company  
Apr. 2004: General Manager of Human Resources Department  
Apr. 2007: Executive Officer, Deputy Chief Officer of West Headquarters  
Jun. 2010: Senior Executive Officer  
Jun. 2011: Director and Senior Executive Officer  
Apr. 2014: In charge of Management Company, and Regional Management (Current)  
Apr. 2016: Director and Executive Vice President (Current)  
In charge of Long-term Care (Current)

Major Concurrent Positions  
Feb. 2015: Representative Director, ALSOK Care & Support Co., Ltd. (Current)  
May 2016: President and Representative Director, Wisnet Co., Ltd. (Current)

4 Kiyomi Hara

Director  
Executive Vice President  
Chief Officer of Business Promotion Division

Mar. 1970: Joined the Company  
Jun. 2006: President and Representative Director, Tokyo Sohgo Security Services Co., Ltd. (Secunded, resigned in Apr. 2008)  
Jun. 2007: Executive Officer  
Jun. 2010: Senior Executive Officer  
Jun. 2011: Director and Senior Executive Officer  
Apr. 2016: Director and Executive Vice President (Current)  
Chief Officer of Business Promotion Division (Current)

Major Concurrent Positions  
Jun. 2011: Representative Director, ALSOK LEASING CO., LTD. (Current)  
Apr. 2014: Representative Director, ALSOK Souei Co., Ltd. (Current)  
Apr. 2016: Representative Director, Japan Facilio Co., Ltd. (Current)  
Representative Director, Nippon Building Maintenance Co., Ltd. (Current)

5 Yoshiro Kuribayashi

Director  
Executive Vice President  
Special Adviser  
Stationed Security Services / General Property Management and Fire Protection Services

Apr. 1974: Joined the Company  
Apr. 2007: General Manager of Human Resources Department  
Apr. 2009: Executive Officer  
Jun. 2011: Senior Executive Officer  
Jun. 2014: Director and Senior Executive Officer  
Jun. 2016: Director and Executive Vice President (Current)  
Special Adviser (Current)  
In charge of Stationed Security Services / General Property Management and Fire Protection Services (Current)

Major Concurrent Position  
Apr. 2016: President and Representative Director, ALSOK STATIONED SECURITY CO., LTD. (Current)

6 Hirohisa Hokari

Director  
Senior Executive Officer  
Corporate Planning & Administration  
Strategic Business  
Deputy Chief Officer of Business Promotion Division  
Business Planning & Management  
Financial Institutions  
Investor Relations

Apr. 2010: Director-General of Operations Department at Bank of Japan (Resigned in Jun. 2011)  
Jun. 2011: Joined the Company as Executive Officer  
Feb. 2012: Senior Executive Officer and Deputy Chief Officer of Business Promotion Division (Current)  
Jun. 2014: Director and Senior Executive Officer (Current)  
Apr. 2016: Corporate Planning & Administration (Current)  
Strategic Business (Current)  
Deputy Chief Officer of Business Promotion Division (Current)  
Business Planning & Management (Current)  
Financial Institutions (Current)  
Investor Relations (Current)

7 Hiraku Otani

Director  
Senior Executive Officer  
Financial & Accounting  
International Affairs  
Internal Control  
Chief Officer of International Affairs

Apr. 2008: Executive Officer, Mizuho Corporate Bank, Ltd. (Currently Mizuho Bank, Ltd.) (Resigned in Apr. 2010)  
Jun. 2010: Joined the Company as Executive Officer  
In charge of Financial & Accounting and Internal Control (Current)  
Jun. 2011: Senior Executive Officer (Current)  
Apr. 2013: In charge of International Affairs (Current)  
Apr. 2014: Chief Officer of International Affairs (Current)  
Jun. 2016: Director and Senior Executive Officer (Current)

8 Tsuyoshi Murai

Director  
Senior Executive Officer  
Human Resources  
Corporate Ethics  
Deputy Chief Officer of Business Promotion Division

Jul. 1997: Joined the Company  
Jun. 2007: Chief Officer of Home Marketing Division  
Apr. 2010: Executive Officer  
Mar. 2011: Representative Director, Japan Facilio Co., Ltd. (Resigned in Mar. 2014)  
Apr. 2014: Senior Executive Officer  
Deputy Chief Officer of Business Promotion Division (Current)  
Apr. 2016: In charge of Human Resources and Corporate Ethics (Current)  
Jun. 2016: Director and Senior Executive Officer (Current)

Major Concurrent Position  
Sep. 2014: Representative Director, SOHGO CORPORATION (Current)

9 Yutaka Takehana

Director (Outside Director)

Sep. 2001: Director, Hiroshima Prefectural Police Headquarters  
Jun. 2003: Vice Governor of Tokyo (Resigned in Jul. 2005)  
Aug. 2005: Director of Public Safety Department, National Police Agency (Resigned in Jan. 2007)  
Mar. 2007: Consultant, Matsushita Electric Industrial Co. Ltd. (Currently Panasonic Corporation)  
Oct. 2007: Member of Tokyo Metropolitan Board of Education (Resigned in Sep. 2015)  
Apr. 2008: Executive Officer, Matsushita Electric Industrial Co. Ltd. (Currently Panasonic Corporation)  
Apr. 2009: Managing Executive Officer, Panasonic Corporation (Resigned in Mar. 2013)  
Jun. 2013: President & CEO, Tokyo Big Sight Inc. (Current)  
Jun. 2015: Joined the Company as Outside Director (Current)

Major Concurrent Position  
Jun. 2013: President & CEO, Tokyo Big Sight Inc. (Current)

10 Masakazu Iwaki

Director (Outside Director)

Jun. 2010: Representative and Executive Vice President, Nippon Steel Corporation (Currently NIPPON STEEL & SUMITOMO METAL CORPORATION, resigned in Mar. 2014)  
Apr. 2014: Member of the Board, NIPPON STEEL & SUMITOMO METAL CORPORATION (Resigned in Jun. 2014)  
Jun. 2014: Executive Advisor, NIPPON STEEL & SUMITOMO METAL CORPORATION (Resigned in Jul. 2016)  
Jun. 2016: Joined the Company as Outside Director (Current)

11 Makoto Uenoyama

Audit & Supervisory Board Member  
(Outside Audit & Supervisory Board Member)

Jun. 2007: Director, Matsushita Electric Industrial Co. Ltd. (Currently Panasonic Corporation)  
Apr. 2010: Managing Director, Panasonic Corporation (Resigned in Jun. 2012)  
Jun. 2012: Managing Executive Officer, Panasonic Corporation (Resigned in Mar. 2013)  
Apr. 2013: Corporate Advisor, Panasonic Corporation (Resigned in Mar. 2015)  
Jun. 2013: Joined the Company as Outside Audit & Supervisory Board Member (Current)

12 Masaki Tatsuguchi

Audit & Supervisory Board Member

Apr. 1978: Joined the Company  
Jan. 2010: General Manager of Finance & Accounting Department  
Oct. 2012: General Manager of General Affairs Department  
Jun. 2014: Chief Officer of Regional Division (VIII)  
Jun. 2015: Audit & Supervisory Board Member (Current)

13 Takeshi Oiwa

Audit & Supervisory Board Member  
(Outside Audit & Supervisory Board Member)

Apr. 2007: Managing Executive Officer, Sampo Japan Insurance Inc. (Currently Sampo Japan Nipponkoa Insurance Inc.)  
Jun. 2007: Director and Managing Executive Officer, Sampo Japan Insurance Inc. (Currently Sampo Japan Nipponkoa Insurance Inc.)  
Jun. 2010: Director and Senior Managing Executive Officer, Sampo Japan Insurance Inc. (Currently Sampo Japan Nipponkoa Insurance Inc.)  
Jan. 2011: Deputy President and Director, Sampo Japan Insurance Inc. (Currently Sampo Japan Nipponkoa Insurance Inc., resigned in Mar. 2011)  
Apr. 2011: Audit & Supervisory Board Member, Nippon Export and Investment Insurance (Current)  
Jun. 2011: Joined the Company as Outside Audit & Supervisory Board Member (Current)

14 Ikuhiro Watanabe

Audit & Supervisory Board Member  
(Outside Audit & Supervisory Board Member)

Jun. 2007: General Manager of Custodial Department, The Norinchukin Bank (Resigned in May 2009)  
Jun. 2009: Manager of Internal Audit Division, Starzen Co., Ltd.  
Apr. 2013: Executive Officer and Manager of Legal Department, Starzen Co., Ltd. (Resigned in Sep. 2014)  
Oct. 2014: Corporate Advisor, Norinchukin Research Institute Co., Ltd. (Resigned in Jun. 2015)  
Jun. 2015: Joined the Company as Outside Audit & Supervisory Board Member (Current)

Executive Officers

Motohisa Suzuki

Senior Executive Officer  
General Affairs / PR  
Procurement  
Deputy Chief Officer of Security Operations  
Deputy Chief Officer of Business Promotion Division  
HOME ALSOK  
Compliance  
Risk Management  
Information Assets Management  
Chief Officer of General Administration Dept.

Masahiro Kawaguchi

Senior Executive Officer  
Chief Officer of R&D Planning Dept.

Ikuji Kayaki

Senior Executive Officer  
Chief Officer of Security Operations  
Structural Reform  
(Transportation Security Services)

Shigeki Nomura

Senior Executive Officer  
Deputy Chief Officer of Business Promotion Division (Central Japan)  
Chief Officer of Regional Division (III)

Masashi Terao

Senior Executive Officer  
West Japan  
Deputy Chief Officer of Business Promotion Division (Kansai)

Masato Yagi

Senior Executive Officer  
Chief Officer of Regional Division (I)

Takashi Kumagai

Executive Officer  
Deputy Chief Officer of Management Company  
Deputy Chief Officer of Regional Management  
Deputy Chief Officer of R&D  
Deputy Chief Officer of Business Promotion Division  
Sales Promotion  
Corporate Customers

Koji Kishimoto

Executive Officer  
Second in charge of Financial & Accounting  
General Manager of Financial & Accounting Dept.

Akira Kono

Executive Officer  
Human Resources  
General Manager of Human Resources Dept.

Shinichi Honjo

Executive Officer  
Chief Officer of Regional Division (II)

Shigeyoshi Kuroki

Executive Officer  
Chief Officer of Regional Division (IV)

Norihiko Mizutani

Executive Officer  
Chief Officer of Regional Division (VII)