#### **Consolidated Balance Sheets**

		Millions of ye
As of March 31, 2016 and 2015	2015	2016
Assets		
Current assets		
Cash and deposits	46,113	42,750
Cash for Transportation Security Services	96,760	73,142
Notes and accounts receivable-trade	44,020	45,643
Lease receivables and investment assets	3,108	4,114
Short-term investment securities	861	419
Raw materials and supplies	4,759	6,150
Costs on uncompleted construction contracts	393	436
Advances paid	6,301	6,030
Deferred tax assets	1,868	1,880
Other	6,502	7,682
Allowance for doubtful accounts	(243)	(236)
Total current assets	210,445	188,013
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	42,599	47,269
Accumulated depreciation	(23,758)	(24,252)
Buildings and structures, net	18,840	23,016
Machinery, equipment and vehicles	124,784	127,800
Accumulated depreciation	(106,286)	(108,573)
Machinery, equipment and vehicles, net	18,498	19,227
Land	23,219	23,180
Lease assets	11,063	13,394
Accumulated depreciation	(6,126)	(6,712)
Lease assets, net	4,937	6,682
Construction in progress	2,712	1,274
Other	13,310	14,340
Accumulated depreciation	(9,814)	(10,381)
Other, net	3,495	3,958
Total property, plant and equipment	71,704	77,340
Intangible assets		
Software	4,192	4,033
Goodwill	11,172	10,149
Other	1,489	1,210
Total intangible assets	16,853	15,394
Investments and other assets		
Investment securities	38,629	37,633
Long-term loans receivable	395	350
Lease and guarantee deposits	8,039	8,282
Insurance funds	2,053	1,955
Net defined benefit asset	9,514	341
Deferred tax assets	5,587	10,810
Other	11,192	9,788
Allowance for doubtful accounts	(552)	(347)
Total investments and other assets	74,859	68,813
Total noncurrent assets	163,418	161,548
Total assets	373,863	349,561

		Millions of
As of March 31, 2016 and 2015	2015	2016
Liabilities		
Current liabilities		
Notes and accounts payable-trade	23,946	22,60
Short-term loans payable	59,538	21,12
Current portion of long-term loans payable	3,459	2,61
Current portion of bonds	64	6
Accounts payable-other	15,680	15,35
Lease obligations	2,775	3,19
Income taxes payable	4,232	6,18
Accrued consumption taxes	8,544	3,04
Provision for bonuses	1,460	1,47
Provision for directors' bonuses	186	13
Deferred tax liabilities	0	
Other	10,576	11,42
Total current liabilities	130,464	87,22
Noncurrent liabilities		
Bonds payable	115	Ę
Long-term loans payable	1,915	11,92
Lease obligations	5,832	8,23
Deferred tax liabilities	615	33
Deferred tax liabilities for land revaluation	332	31
Net defined benefit liability	25,484	31,21
Provision for directors' retirement benefits	1,725	1,66
Asset retirement obligations	68	7
Other	2,946	2,90
Total noncurrent liabilities	39,035	<b>56,7</b> 1
Total liabilities	169,500	143,93

Net Assets		
Shareholders' equity		
Capital stock	18,675	18,675
Capital surplus	32,117	32,117
Retained earnings	130,753	144,551
Treasury stock	(1,989)	(1,991
Total shareholders' equity	179,557	193,352
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	8,235	6,570
Revaluation reserve for land	(5,293)	(5,286
Foreign currency translation adjustment	173	113
Remeasurements of defined benefit plans, net of tax	(1,725)	(13,309
Total valuation and translation adjustments	1,389	(11,912
Non-controlling interest	23,415	24,182
Total net assets	204,363	205,622
Total liabilities and net assets	373,863	349,561

# Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

## Consolidated Statements of Changes in Net Assets

Consolidated Statements of Income	Millions of yen
Fiscal years ended March 31, 2016 and 2015 2015	2016
Net sales 365,749	381,818
Cost of sales 276,116	282,880
Gross profit 89,632	98,937
Selling, general and administrative expenses 66,660	69,901
Operating income 22,971	29,036
Non-operating income	
Interest income 249	209
Dividends income 548	617
Gain on sales of investment securities 159	24
Rent income 247	263
Gain from insurance claim 89	63
Equity in earnings of affiliates 641	790
Amortization of negative goodwill 60	_
Penalty income 268	358
Other 952	739
Total non-operating income 3,217	3,066
Non-operating expenses	
Interest expenses 689	652
Loss on sales of investment securities 0	7
Loss on retirement of noncurrent assets 228	217
Financing expenses 290	297
Other 279	260
Total non-operating expenses 1,488	1,436
Ordinary income 24,700	30,667
Extraordinary income	
Gain on sales of investment securities 2	60
Compensation income 13	33
Total extraordinary income 16	93
Extraordinary loss	
Loss on valuation of investment securities 49	2
Impairment loss 0	75
Loss on extinguishment of tie-in shares 13	—
Total extraordinary loss 63	77
Income before income taxes 24,653	30,682
Income taxes-current 8,653	10,429
Income taxes-deferred 1,127	855
Total income taxes 9,780	11,284
Net income 14,872	19,398
Profit attributable to non-controlling interest 1,337	1,529
Profit attributable to owners of parent 13,534	17,868

Consolidated Statements of Comprehensive Income		Millions of ye
Fiscal years ended March 31, 2016 and 2015	2015	2016
Net income	14,872	19,398
Other comprehensive income		
Valuation difference on available-for-sale securities	2,413	(1,787)
Revaluation reserve for land	33	17
Foreign currency translation adjustment	29	(23)
Remeasurements of defined benefit plans, net of tax	4,416	(11,742)
Share of other comprehensive income (loss) of associates accounted for using equity method	335	(111)
Total other comprehensive income (loss)	7,228	(13,648)
Comprehensive income	22,100	5,749
(Contents)		
Comprehensive income attributable to owners of parent	20,400	4,566
Comprehensive income attributable to non-controlling interest	1,700	1,183

		-					Millions of ye
		-	Capital stock	Capital surplus	Retained earnings		areholders' equity otal shareholders'
			18,675	32,117	114,961	(1,988)	equity 163,766
Balance as of April 1, 2014			10,075	32,117	5,776	(1,700)	5,776
Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in							
accounting policies			18,675	32,117	120,738	(1,988)	169,542
Changes of items during the period					(		
Dividends from surplus					(3,518)		(3,518
Profit attributable to owners of parent					13,534	(*)	13,534
Purchase of treasury stock						(0)	(C
Net changes of items other than shareholders' equity					10.015	(0)	10.015
Total changes of items during the period			- 10 /75		10,015	(0)	10,015
Balance as of March 31, 2015			18,675	32,117	130,753	(1,989)	179,557
				Valuation and tran	slation adjustments		
,	Valuation difference on available-for-	Revaluation reserve for land	Foreign currency translation	Remeasurements of defined benefit	Total valuation and translation	Non-controlling interest	Total net assets
	sale securities 5,969	(5.343)	adjustment 46	plans, net of tax (6,148)	adjustments (5,475)	21,914	180,205
Balance as of April 1, 2014	J,707	(J,J4J)	40	(0,140)	(J,47J)	190	5,966
Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in	E 0/0	(= 0 ( 0 )		11 4 10	(5, (55)		
accounting policies	5,969	(5,343)	46	(6,148)	(5,475)	22,104	186,171
Changes of items during the period							
Dividends from surplus							(3,518
Profit attributable to owners of parent							13,534
Purchase of treasury stock							(C
Not changes of items other than shareholders' equit:	2,266	49	126	4,423	6,865	1,311	8,176
Net changes of items other than shareholders' equity							18,192
Total changes of items during the period	2,266 8,235	49 (5,293)	126 173	4,423 (1,725)	6,865 1,389	1,311 23,415	204,363
Total changes of items during the period	-					23,415	204,363 Millions of ye
Total changes of items during the period	-					23,415 st	204,363 Millions of ye nareholders' equity 'otal shareholders'
Total changes of items during the period Balance as of March 31, 2015	-		173	(1,725)	1,389	23,415 sr	204,363 Millions of ye nareholders' equity 'otal shareholders equity
Total changes of items other than shareholders' equity Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015 Cumulative effects of changes in accounting policies	-		173 Capital stock	(1,725) Capital surplus	1,389 Retained earnings	23,415 SF Treasury stock	204,363 Millions of ye hareholders' equity otal shareholders equity
Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753	23,415 SH Treasury stock <sup>1</sup> (1,989)	204,363 Millions of ye nareholders' equity total shareholders equity 179,557
Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015 Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in accounting policies	-		173 Capital stock	(1,725) Capital surplus	1,389 Retained earnings	23,415 SF Treasury stock	204,363 Millions of ye nareholders' equity total shareholders equity 179,557
Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015 Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in accounting policies Changes of items during the period	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753	23,415 SH Treasury stock <sup>1</sup> (1,989)	204,363 Millions of ye nareholders' equity fotal shareholders equity 179,557 — 179,557
Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015 Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in accounting policies Changes of items during the period Dividends from surplus	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753 (4,071)	23,415 SH Treasury stock <sup>1</sup> (1,989)	204,363 Millions of ye nareholders' equity 179,557 
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753	23,415 SF Treasury stock 1 (1,989) (1,989)	204,363 Millions of ye nareholders' equity 179,557 179,557 (4,071 17,868
Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015 Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in accounting policies Changes of items during the period Dividends from surplus Profit attributable to owners of parent Purchase of treasury stock	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753 (4,071)	23,415 SH Treasury stock <sup>1</sup> (1,989)	204,363 Millions of ye mareholders' equity 179,557 179,557 (4,071 17,868
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items other than shareholders' equity	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868	23,415 St Treasury stock [ [1,989] [1,989] [2]	204,363 Millions of ye mareholders' equity total shareholders' equity 179,557 179,557 (4,071 17,868 (2
Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period	-		173 Capital stock 18,675 18,675	(1,725) Capital surplus 32,117 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797	23,415 SP Treasury stock T (1,989) (1,989) (2) (2)	204,363 Millions of ye marcholders' equity fotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items other than shareholders' equity	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868	23,415 St Treasury stock [ [1,989] [1,989] [2]	204,363 Millions of ye marcholders' equity fotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016	8,235		173 Capital stock 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments	23,415 SH Treasury stock (1,989) (1,989) (1,989) (2) (2) (2) (1,991)	204,363 Millions of ye hareholders' equity iotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016	-		173 Capital stock 18,675 18,675	(1,725) Capital surplus 32,117 32,117 32,117 	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551	23,415 SP Treasury stock T (1,989) (1,989) (2) (2)	204,363 Millions of ye nareholders' equity iotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016	8,235	(5,293)	173 Capital stock 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and Valuation	23,415	204,363 Millions of ye hareholders' equity fotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items other than shareholders' equity         Total changes of items during the period         Balance as of March 31, 2016	8,235	(5,293)	Capital stock 18,675 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments	23,415 SP Treasury stock T (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest	204,363 Millions of ye hareholders' equity fotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items other than shareholders' equity         Total changes of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in	8,235	(5,293)	Capital stock 18,675 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments	23,415 SP Treasury stock T (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest	204,363 Millions of ye mareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363
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Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance of items during the period	8,235 8,235 Valuation difference on available-for- sale securities 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax (1,725)	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and translation adjustments 1,389	23,415 SP Treasury stock 1 (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest 23,415	204,363 Millions of ye hareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363 (4,071
Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance of items during the period         Dividends from surplus	8,235 8,235 Valuation difference on available-for- sale securities 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax (1,725)	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and translation adjustments 1,389	23,415 SP Treasury stock 1 (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest 23,415	204,363 Millions of ye hareholders' equity iotal shareholders' equity 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363  204,363  (4,071 17,868
Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent	8,235 Valuation difference on available-for- sale securities 8,235 8,235 8,235 (1,665)	(5,293)	173 Capital stock 18,675 18,675 18,675 700 18,675 700 18,675 10,000 10,00000000	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax (1,725) (1,725) (11,584)	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments 1,389 1,389 (13,302)	23,415 SP Treasury stock 1 (1,989) (1,989) (2) (2) (2) (2) (1,991) Non-controlling interest 23,415 23,415 766	204,363 Millions of ye hareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363  204,363 (4,071 17,868 (2 (12,535
Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock	Valuation difference on available-for- sale securities 8,235 8,235 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 7000 18,675 Foreign currency translation adjustment 173 173	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements plans, net of tax (1,725) (1,725)	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments 1,389 1,389 1,389	23,415 SF Treasury stock [ [1,989] [1,989] [2] [2] [2] [2] [2] [2] [2] [2	204,363 Millions of ye marcholders' equity fotal shareholders' equity 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363  204,363  (4,071 17,868 (2 (12,535 1,258 )

		-					Millions of ye
		-	Capital stock	Capital surplus	Retained earnings		areholders' equity
Balance as of April 1, 2014			18,675	32,117	114,961	(1,988)	equity 163,766
Cumulative effects of changes in accounting policies			10,070	02,117	5,776	(1,700)	5,776
Balance at the beginning of current period reflecting changes in			10 / 75	00.115		(1.000)	
accounting policies			18,675	32,117	120,738	(1,988)	169,542
Changes of items during the period					(		
Dividends from surplus					(3,518)		(3,518
Profit attributable to owners of parent					13,534	(*)	13,534
Purchase of treasury stock						(0)	(C
Net changes of items other than shareholders' equity					10.015	(0)	10.015
Total changes of items during the period			10 / 75		10,015	(0)	10,015
Balance as of March 31, 2015			18,675	32,117	130,753	(1,989)	179,557
				Valuation and tran	slation adjustments		
	Valuation difference on available-for-	Revaluation reserve for land	Foreign currency translation	Remeasurements of defined benefit	Total valuation and translation	Non-controlling interest	Total net assets
	sale securities		adjustment	plans, net of tax	adjustments	21.01/	100 205
Balance as of April 1, 2014	5,969	(5,343)	46	(6,148)	(5,475)	21,914	180,205
Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in							
accounting policies	5,969	(5,343)	46	(6,148)	(5,475)	22,104	186,171
Changes of items during the period							
Dividends from surplus							(3,518
Profit attributable to owners of parent							13,534
Purchase of treasury stock							(C
Net changes of items other than shareholders' equity	2,266	49	126	4,423	6,865	1,311	8,176
J		(0	10/	4,423	6,865	1,311	18,192
	2,266	49	126	4,423	0,000	1,011	10,172
Total changes of items during the period	2,266 8,235	(5,293)	126	(1,725)	1,389	23,415 st	204,363 Millions of ye
Total changes of items during the period Balance as of March 31, 2015	-		173 Capital stock	(1,725) Capital surplus	1,389 Retained earnings	23,415 SF Treasury stock	204,363 Millions of ye nareholders' equity otal shareholders equity
Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015	-		173	(1,725)	1,389	23,415 sr	204,363 Millions of ye nareholders' equity otal shareholders equity
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies	-		173 Capital stock 18,675	(1,725) Capital surplus	1,389 Retained earnings 130,753	23,415 SH Treasury stock T (1,989)	204,363 Millions of ye hareholders' equity total shareholders equity 179,557
Total changes of items during the period Balance as of March 31, 2015 Balance as of April 1, 2015 Cumulative effects of changes in accounting policies Balance at the beginning of current period reflecting changes in	-		173 Capital stock	(1,725) Capital surplus	1,389 Retained earnings	23,415 SF Treasury stock	204,363 Millions of ye nareholders' equity total shareholders equity 179,557
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753	23,415 SH Treasury stock T (1,989)	204,363 Millions of ye nareholders' equity total shareholders equity 179,557
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753	23,415 SH Treasury stock T (1,989)	204,363 Millions of ye nareholders' equity total shareholders equity 179,557 — 179,557
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753	23,415 SH Treasury stock T (1,989)	204,363 Millions of ye nareholders' equity 179,557 179,557 (4,071
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753 (4,071)	23,415 SH Treasury stock T (1,989)	204,363 Millions of ye nareholders' equity 179,557 179,557 (4,071 17,868
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868	23,415 St Treasury stock [ [1,989] [1,989] [2]	204,363 Millions of ye mareholders' equity 179,557 179,557 (4,071 17,868 (2
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items other than shareholders' equity	-		173 Capital stock 18,675 18,675	(1,725) Capital surplus 32,117 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797	23,415 SP Treasury stock 1 (1,989) (1,989) (2) (2)	204,363 Millions of ye mareholders' equity total shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items other than shareholders' equity         Total changes of items during the period	-		173 Capital stock 18,675	(1,725) Capital surplus 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868	23,415 St Treasury stock [ [1,989] [1,989] [2]	204,363 Millions of ye mareholders' equity total shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items other than shareholders' equity         Total changes of items during the period	-		173 Capital stock 18,675 18,675	(1,725) Capital surplus 32,117 32,117 32,117 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797	23,415 SP Treasury stock 1 (1,989) (1,989) (2) (2)	204,363 Millions of ye mareholders' equity total shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016	-		173 Capital stock 18,675 18,675	(1,725) Capital surplus 32,117 32,117 32,117 32,117	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551	23,415 SP Treasury stock 1 (1,989) (1,989) (2) (2)	204,363 Millions of ye hareholders' equity fotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016	8,235	(5,293)	173 Capital stock 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements redefined benefit	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and valuation adjustments	23,415 SF Treasury stock T (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling	204,363 Millions of ye hareholders' equity iotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016	8,235 8,235	(5,293)	Capital stock Capital stock 18,675 18,675 18,675 Foreign currency translation adjustment	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements Valuation and tran Remeasurements	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments	23,415 SP Treasury stock T (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest	204,363 Millions of ye hareholders' equity iotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in	8,235 8,235	(5,293)	Capital stock Capital stock 18,675 18,675 18,675 Foreign currency translation adjustment	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements Valuation and tran Remeasurements	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments	23,415 SP Treasury stock T (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest	204,363 Millions of ye mareholders' equity total shareholders' equity 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363 
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies	8,235 8,235 Valuation difference on available-for- sale securities 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax (1,725)	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and translation adjustments 1,389	23,415 SP Treasury stock 1 (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest 23,415	204,363 Millions of ye hareholders' equity 179,557 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363 
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies	8,235 8,235 Valuation difference on available-for- sale securities 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax (1,725)	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and translation adjustments 1,389	23,415 SP Treasury stock 1 (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest 23,415	204,363 Millions of yu nareholders' equit iotal shareholders' equit 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363 (4,071
Total changes of items during the period         Balance as of March 31, 2015         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies	8,235 8,235 Valuation difference on available-for- sale securities 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax (1,725)	1,389 Retained earnings 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and translation adjustments 1,389	23,415 SP Treasury stock 1 (1,989) (1,989) (1,989) (2) (2) (2) (1,991) Non-controlling interest 23,415	204,363 Millions of ye hareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363  204,363  204,363
Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Data changes of items during the period         Dividends from surplus	Xaluation difference on available-for- sale securities 8,235 8,235 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 700 18,675 Foreign currency translation adjustment 173 173	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements valuation and tran Remessurements plans, net of tax (1,725) (1,725)	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments 1,389 1,389 1,389	23,415 SF Treasury stock [ (1,989] (1,989] (2) (2) (2) (1,991] Non-controlling interest 23,415 23,415	204,363 Millions of ye hareholders' equity iotal shareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363  204,363  (4,071 17,868 (2
Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock         Net changes of items other than shareholders' equity	Valuation difference on available-for- sale securities 8,235 8,235 8,235 (1,665)	(5,293)	173 Capilal stock 18,675 18,675 18,675 7 18,675 7 Foreign currency translation adjustment 173 173	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements of defined benefit plans, net of tax (1,725) (1,725) (11,584)	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments 1,389 1,389 1,389 [1,389]	23,415 SP Treasury stock 1 (1,989) (1,989) (1,989) (2) (2) (2) (2) (1,991) Non-controlling interest 23,415 23,415 766	204,363 Millions of ye hareholders' equity 179,557 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363  204,363 (4,071 17,868 (2 (12,535
Total changes of items during the period         Balance as of March 31, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of items during the period         Balance as of March 31, 2016         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance as of April 1, 2015         Cumulative effects of changes in accounting policies         Balance at the beginning of current period reflecting changes in accounting policies         Changes of items during the period         Dividends from surplus         Profit attributable to owners of parent         Purchase of treasury stock	Xaluation difference on available-for- sale securities 8,235 8,235 8,235	(5,293)	173 Capital stock 18,675 18,675 18,675 700 18,675 Foreign currency translation adjustment 173 173	(1,725) Capital surplus 32,117 32,117 32,117 32,117 Valuation and tran Remeasurements valuation and tran Remessurements plans, net of tax (1,725) (1,725)	1,389 Retained earnings 130,753 130,753 130,753 (4,071) 17,868 13,797 144,551 slation adjustments Total valuation and adjustments 1,389 1,389 1,389	23,415 SF Treasury stock [ (1,989] (1,989] (2) (2) (2) (1,991] Non-controlling interest 23,415 23,415	204,363 Millions of ye areholders' equity total shareholders' equity 179,557 (4,071 17,868 (2 13,794 193,352 Total net assets 204,363 (4,071 17,868 (2 (12,535 1,258 205,622

### **Consolidated Statements of Cash Flows**

		Millions of yen
Fiscal years ended March 31, 2016 and 2015	2015	2016
Net cash provided by (used in) operating activities		
Income before income taxes	24,653	30,682
Depreciation and amortization	11,331	12,109
Impairment loss	0	75
Amortization of goodwill	768	1,098
Amortization of negative goodwill	(60)	—
Increase (decrease) in allowance for doubtful accounts	(281)	(210)
Increase (decrease) in net defined benefit liability	213	(25)
Increase (decrease) in provision for bonuses	(246)	10
Increase (decrease) in provision for directors' bonuses	(54)	(49)
Interest and dividends income	(797)	(827)
Interest expenses	689	652
Equity in (earnings) losses of affiliates	(641)	(790)
Loss (gain) on sales of noncurrent assets	1	(1)
Loss (gain) on retirement of noncurrent assets	228	217
Loss (gain) on sales of investment securities	(161)	(77)
Loss (gain) on valuation of investment securities	49	2
Loss (gain) on valuation of derivatives	(105)	10
Decrease (increase) in notes and accounts receivable-trade	(5,391)	(1,640)
Decrease (increase) in inventories	(348)	(1,451)
Increase (decrease) in notes and accounts payable-trade	2,676	(1,425)
Decrease (increase) in net defined benefit asset	(1,970)	(2,083)
Decrease (increase) in assets and liabilities for Transportation Security Services Other	(11,624) 8,953	(3,538)
Subtotal	27,884	(5,028) 27,711
Interest and dividends income received	953	988
Interest expenses paid	(698)	(653)
Income taxes paid	(8,573)	(8,378)
Income taxes refunded	100	11
Net cash provided by (used in) operating activities	19,666	19,678
Net cash provided by (used in) investing activities		
Decrease (increase) in time deposits	(498)	1,066
Purchase of property, plant and equipment	(12,153)	(13,736)
Proceeds from sales of property, plant and equipment	2	69
Purchase of investment securities	(919)	(2,692)
Proceeds from sales of investment securities	1,357	1,770
Purchase of investments in subsidiaries	(498)	—
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(11,435)	—
Decrease (increase) in short-term loans receivable	(12)	(28)
Payments of long-term loans receivable	(102)	(41)
Collection of long-term loans receivable	133	86
Other	(168)	697
Net cash provided by (used in) investing activities	(24,295)	(12,808)
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term loans payable	15,802	(10,900)
Proceeds from long-term loans payable	920	12,690
Repayment of long-term loans payable	(3,447)	(3,519)
Redemption of bonds	(57)	(64)
Purchase of treasury stock	(0)	(0)
Repayments of lease obligations	(2,700)	(2,903)
Cash dividends paid	(3,518)	(4,071)
Cash dividends paid to non-controlling interest	(401)	(406)
Net cash provided by (used in) financing activities	6,596	(9,176)
Effect of exchange rate change on cash and cash equivalents	40	(38)
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period	2,007 35,791	(2,345) 37,976
Cash and cash equivalents at beginning of period Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	177	37,976
Cash and cash equivalents at end of period	37,976	35,630
oush and cush equivalents at end of period	57,770	00,000