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(Stock Exchange Code 2331) June 4, 2019

## To Shareholders with Voting Rights:

Atsushi Murai Chairman and Representative Director, and Chief Executive Officer (CEO) SOHGO SECURITY SERVICES CO., LTD. 1-6-6 Motoakasaka, Minato-ku, Tokyo

## **NOTICE OF**

### THE 54th ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 54th Annual General Meeting of Shareholders of SOHGO SECURITY SERVICES CO., LTD. (the "Company"). The meeting will be held for the purposes as described below

If you are unable to attend the meeting, you can exercise your voting rights in writing or via the Internet, etc. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 6:00 p.m. on Monday, June 24, 2019, Japan time by following the guides below.

1. Date and Time: Tuesday, June 25, 2019 at 10:00 a.m. Japan time

**2. Place:** Eminence Hall, South Tower 5F, Keio Plaza Hotel Tokyo

2-2-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

54th Fiscal Year (April 1, 2018 - March 31, 2019) and results of audits by the accounting auditor and the Audit & Supervisory Board of the Consolidated

**Financial Statements** 

2. Non-consolidated Financial Statements for the Company's 54th Fiscal Year

(April 1, 2018 - March 31, 2019)

#### Proposals to be resolved:

**Proposal 1:** Appropriation of Surplus **Proposal 2:** Election of 12 Directors

**Proposal 3:** Election of 3 Audit & Supervisory Board Members

# [Disclosure on the Company's Website]

The following items, in accordance with laws and regulations, and Article 14 of the Articles of Incorporation of the Company, are available on the Company's website and are thus omitted from this notice. In addition, the attachments to this notice are only part of the documents audited by the Audit & Supervisory Board Members and the accounting auditor in their preparation of the audit reports.

- (1) Notes to Consolidated Financial Statements
- (2) Notes to Non-consolidated Financial Statements

[Notification Method for Matters Subsequent to Revision]

Should any matters required to be included in the Reference Documents for the General Meeting of Shareholders, Business Report, Non-consolidated Financial Statements, or Consolidated Financial Statements require revisions, the revised versions will be posted immediately on the Company's website.

The Company's website: <a href="https://www.alsok.co.jp/ir/index.html">https://www.alsok.co.jp/ir/index.html</a> (in Japanese)

 As a part of measures to conserve energy, the Company's executives and attendants will be dressed in light attire ("Cool biz style"). We appreciate your understanding.

## **Guide to Exercising Voting Rights**

#### When attending the Annual General Meeting of Shareholders

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

Date and time of the Annual General Meeting of Shareholders: Tuesday, June 25, 2019 at 10:00 a.m. Japan time (Reception starts at 9:00 a.m.)

#### When exercising your voting rights by mail

Please indicate your approval or disapproval of each of the proposals on the enclosed Voting Rights Exercise Form, and drop the form into a mailbox (postage not necessary).

Deadline for exercising voting rights: To arrive by Monday, June 24, 2019 at 6:00 p.m. Japan time

# When exercising your voting rights via the Internet

Please access the Voting Rights Exercise Website (https://www.web54.net), log in to the system using the Voting Rights Exercise Code and Password printed on the enclosed Voting Rights Exercise Form, and enter your approval or disapproval of each of the proposals.

Deadline for exercising voting rights: No later than Monday, June 24, 2019 at 6:00 p.m. Japan time Please refer to the following page for details.

\* When you exercise your voting rights more than once, only the vote received last shall be accepted as valid. When both votes via the Internet, etc. and in writing arrive on the same day, only the vote via the Internet, etc. shall be accepted as valid.

## Matters concerning the exercise of voting rights via proxy

If you are unable to attend the meeting, you may exercise your voting rights by designating another shareholder who holds voting rights as your proxy. However, please note that documentation proving power of attorney for this General Meeting of Shareholders and the submission of separate Voting Rights Exercise Forms for both the shareholder and the proxy will be required.

## Method of notification for non-uniform exercise of voting rights

In the event of non-uniform exercise of voting rights (limited to shareholders who hold shares for other parties), please notify the Company in writing to this effect, together with the reason therefor, three days prior to the General Meeting of Shareholders.

## Guide to Exercising Voting Rights via the Internet, etc.

#### Method for scanning the QR code: "Smart Exercise"

You can log in to the Voting Rights Exercise Website without entering the Voting Rights Exercise Code and Password.

- 1. Scan the QR code printed on the lower right of the Voting Rights Exercise Form.
  - \* "QR code" is a registered trademark of DENSO WAVE INCORPORATED.
- 2. Then, enter your approval or disapproval of each of the proposals by following the instructions on the screen.

You may exercise your voting rights only once via the "Smart Exercise."

To change your vote after exercising your voting rights, please access the website for PC, log in to the system using the Voting Rights Exercise Code and Password printed on the Voting Rights Exercise Form, and again exercise your voting rights.

\* You can access the website for PC by rescanning the QR code.

## Method for entering the Voting Rights Exercise Code and Password

Voting Rights Exercise Website: https://www.web54.net

- 1. Access the Voting Rights Exercise Website.
- 2. Enter the Voting Rights Exercise Code printed on the Voting Rights Exercise Form.
- 3. Enter the Password printed on the Voting Rights Exercise Form.
- 4. Then, enter your approval or disapproval of each of the proposals by following the instructions on the screen.

If you have any questions on how to exercise your voting rights using a PC or some other means on the above website, please contact the department below.

Stock Transfer Agency Web-Support Department

Sumitomo Mitsui Trust Bank, Ltd.

Web Support Dedicated Dial:

Telephone: 0120-652-031

(Opening hours: 9:00 a.m. to 9:00 p.m.)

#### For Institutional Investors

In addition to the exercise of voting rights via the Internet as described above, institutional investors may use the Electronic Voting Platform operated by ICJ, Inc., subject to prior application for the use of the platform.

# **Reference Documents for the General Meeting of Shareholders**

### **Proposals and References**

## **Proposal 1:** Appropriation of Surplus

The Company considers the return of earnings to shareholders to be an important management scheme, and its basic policy is to distribute profits to shareholders based on its operating results while fortifying internal reserves

Based on the above policy, the Company proposes the appropriation of surplus as follows.

# Matters Related to the Year-end Dividend

- Type of dividend property Cash
- Matters related to the allocation of dividend property to shareholders and its total amount 35 yen per common share of the Company Total amount: 3,544,041,935 yen (As a result, the annual dividend will be 66 yen per share, including the interim dividend.)
- 3. Effective date of dividends from surplus June 26, 2019

# **Proposal 2:** Election of 12 Directors

The terms of office of all twelve (12) Directors will expire at the conclusion of this Annual General Meeting of Shareholders. The Company's Board of Directors make it a basic policy to present proposals for election of Directors at General Meetings of Shareholders in view of factors such as the corporate scale of the Group, and to select candidates with superior personalities, insight, and performance from both inside and outside the Company that are well-versed in various corporate management issues.

Based on the above policy, the election of 12 Directors is proposed.

The candidates are as follows:

No.	1	Name	Current Positions	Attendance at meetings of Board of Directors
1	[Reappointment]	Atsushi Murai	Chairman and Representative Director, and Chief Executive Officer	14 out of 14
2	[Reappointment]	Yukiyasu Aoyama	President and Representative Director, and Chief Operating Officer	14 out of 14
3	[Reappointment]	Ikuji Kayaki	Vice President and Representative Director	14 out of 14
4	[Reappointment]	Hirohisa Hokari	Director	14 out of 14
5	[Reappointment]	Tsuyoshi Murai	Director	14 out of 14
6	[Reappointment]	Shigeki Nomura	Director	14 out of 14
7	[Reappointment]	Masato Yagi	Director	11 out of 11
8	[New appointment]	Motohisa Suzuki		
9	[Reappointment] [Independent] [Outside]	Masakazu Iwaki	Director	14 out of 14
10	[Reappointment] [Independent] [Outside]	Seiei Ono	Director	14 out of 14
11	[Reappointment] [Independent] [Outside]	Hideharu Kadowaki	Director	11 out of 11
12	[New appointment] [Independent] [Outside]	Toyoaki Ando	effects the status of attendance during the	

Note: Attendance at meetings of Board of Directors reflects the status of attendance during the 54th fiscal year (April 1, 2018 - March 31, 2019). For Mr. Masato Yagi and Mr. Hideharu Kadowaki, it reflects the status of attendance after their appointment as Director in June 2018.

No.	Name		Career summary, positions	Number of shares of the	
	(Date of birth)		and significant concurrent positions	Company held	
	Atsushi Murai (February 12, 1943) [Reappointment]	September 1995 June 1996	Director-General, Chubu Regional Police Bureau (Resigned in Jun. 1996)  Deputy Governor, Deposit Insurance Corporation of Japan (Resigned in Sep. 1997)	2,885,074	
1		September 1997 June 1998 June 2001 July 2003 April 2004	Joined the Company as a consultant Senior Executive Vice President and Representative Director President and Representative Director Chief Officer of Business Promotion Division Chief Officer of Security Operations Division	Attendance at meetings of Board of Directors	
		April 2011 April 2012 [Major concurrent Representative Di	Chief Executive Officer (Current) Chairman and Representative Director (Current) t positions] rector, SOHGO CORPORATION	14 out of 14	
	Reason for nomination as candidate for Director  Mr. Atsushi Murai possesses abundant knowledge and ability in regard to management as Chairman and Representative Director, and Chief Executive Officer, and can be expected to lead the Group with superior leadership, and therefore the Company has nominated him again as a candidate for Director.				
	, ,	July 2006 August 2008	Director-General, Customs and Tariff Bureau, Ministry of Finance Japan (Resigned in Jul. 2008) Joined the Company as Senior Executive Officer, Chief Officer of Security Operations Division	14,100	
2	Yukiyasu Aoyama (September 28, 1952) [Reappointment]	April 2009  June 2009  April 2010  April 2011	In charge of Human Resources, Security Operations, and Corporate Ethics Executive Vice President and Representative Director Senior Executive Vice President and Representative Director, Chief Officer of Business Promotion Division Chief Operating Officer (Current)	Attendance at meetings of Board of Directors	
		April 2012 [Major concurrent None	President and Representative Director (Current), Senior Executive President (Current)	14 out of 14	
	Reason for nomination as candidate for Director  Mr. Yukiyasu Aoyama possesses abundant knowledge and ability in regard to management as President and Representative Director, and Chief Operating Officer, and can be expected to lead the Group with superior leadership, an therefore the Company has nominated him again as a candidate for Director.				

No.	Name (Date of birth)		Career summary, positions and significant concurrent positions	Number of shares of the		
	(Dute of offili)		and significant concurrent positions	Company held		
	Ikuji Kayaki (January 3, 1960) [Reappointment]	April 1982 April 2011 April 2012 April 2014	Joined the Company Chief Officer of Regional Division (IV) Executive Officer Deputy Chief Officer of Security Operations, in charge of Structural Reform (Transportation Security Services)	4,400		
		April 2015 June 2017 April 2018	Senior Executive Officer, Chief Officer of Security Operations Director and Senior Executive Officer Executive Vice President and Representative Director, Head of ALSOK In-house Company (Current), East Japan (Current), Deputy Chief Officer of Business Promotion Division in charge of Corporate Customers	Attendance at meetings of Board of Directors		
3		April 2019 [Major concurren	Vice President and Representative Director (Current), Senior Executive Vice President (Current), Chief Officer of Business Promotion Division in charge of Corporate Customers (Current), in charge of Business Promotion Division (East Japan Area) (Current)	14 out of 14		
	Reason for nomination as a candidate for Director Mr. Ikuji Kayaki possesses abundant operational experience and achievements through serving in positions such as Head					
	of ALSOK In-house Company, and can be expected to contribute to further improvement in the Company's corporate					
	value, and therefore t		ominated him again as a candidate for Director.			
		April 2010	Director-General of Operations Department at the Bank of Japan			
		I 2011	(Resigned in Jun. 2011)			
		June 2011	Joined the Company as Executive Officer, in charge of Business Planning and Financial Institution Marketing & Sales Promotion, General Manager of Business Planning Department	3,900		
		February 2012	Senior Executive Officer and Deputy Chief Officer of Business Promotion Division (Current), in charge of Business Planning & Management			
	<b>TT</b> . 1. TT 1 .	April 2012	In charge of Financial Institution Services and Transportation Security Services			
	Hirohisa Hokari (July 4, 1956)	April 2014	In charge of General Affairs / Corporate Planning, Financial Institution Services, Compliance, Risk Management, and Information Asset Management	Attendance at meetings of		
	[Reappointment]	June 2014	Director and Senior Executive Officer	Board of		
4		April 2016	Corporate Planning & Administration, Strategic Business, Business Planning & Management (Current), Financial Institutions (Current)	Directors		
		April 2018	Executive Vice President and Director (Current), in charge of Sales Promotion (Current)			
		April 2019	In charge of International Affairs (Current), Chief Officer of International Affairs (Current)	14 out of 14		
		[Major concurren	nt positions]			
		None	a Dimenter			

Reason for nomination as a candidate for Director

Mr. Hirohisa Hokari possesses abundant operational experience and achievements through serving in positions such as being in charge of corporate planning & administration, business planning & management, and sales promotion, and can be expected to contribute to further improvement in the Company's corporate value, and therefore the Company has nominated him again as a candidate for Director.

No.	Name		Career summary, positions	Number of		
INO.	(Date of birth)		and significant concurrent positions	shares of the Company held		
		July 1999	Joined the Company	Company neid		
		June 2007	Chief Officer of Home Marketing Division			
		April 2010	Executive Officer, Chief Officer of Regional Division (I)	671.000		
		February 2011	In charge of General Property Management	671,800		
		March 2011	Representative Director, Japan Facilio Co., Ltd. (Seconded,			
			resigned in Mar. 2014)			
		April 2014	Senior Executive Officer, Deputy Chief Officer of Business			
			Promotion Division, in charge of Business Planning &			
			Management and Regional Financial Institution Services			
		April 2016	In charge of Human Resources and Corporate Ethics (Current)			
	Tsuyoshi Murai	June 2016	Director and Senior Executive Officer	Attendance at		
	(August 15, 1969)	April 2018	In charge of General Affairs/PR (Current), in charge of	meetings of		
	[Daamaintmant]		Compliance (Current), Risk Management (Current), and	Board of		
5	[Reappointment]		Information Assets Management (Current), Chief Officer of	Directors		
3		May 2018	Tokyo 2020 Olympic and Paralympic Games Promotion Affairs In charge of Central Japan Area, Deputy Chief Officer of			
		May 2016	Business Promotion Division in charge of Business Promotion			
			Division (Central Japan Area)			
		April 2019	Executive Vice President and Director (Current), Tokyo 2020			
			Olympic and Paralympic Games Promotion Affairs in charge of			
			Promotion (Current)	44 . 644		
		[Major concurred		14 out of 14		
		Representative D	Director, SOHGO CORPORATION			
	Vice Chairman, Tokyo Security Service Association					
	Reason for nomination as a candidate for Director					
			t operational experience and achievements through serving in position			
		uman resources, general affairs/PR, and central Japan area, and can be expected to contribu				
	improvement in the Company's corporate value, and therefore the Company has nominated him again as a candidate for Director.					
		April 1984	Joined the Company			
		April 2011	General Manager of Human Resources Department			
		June 2011	Executive Officer, in charge of Human Resources	4,900		
		April 2014	Senior Executive Officer, in charge of Central Japan Area,	4,900		
			Deputy Chief Officer of Business Promotion Division (Central			
	Shigeki Nomura		Japan), Chief Officer of Regional Division (III)			
	(May 15, 1959)	April 2017	Chief Officer of Regional Division (VII)	Attendance at		
		June 2017	Director and Senior Executive Officer (Current)	meetings of		
	[Reappointment]	May 2018	Deputy Chief Officer of Business Promotion Division (Kansai	Board of		
6		April 2010	Area) in charge of West Japan Area (Current)	Directors		
		April 2019	Deputy Chief Officer of Business Promotion Division in charge of business promotion in West Japan Area (Current)			
		[Major concurred		14 out of 14		
			Director, Hiroshima Sohgo Security Services Co., Ltd.	17 001 01 17		
			Director, Ehime Sohgo Security Services Co., Ltd.			
	Reason for nomination as a candidate for Director					
			nt operational experience and achievements through serving in positi	ions such as		
		-	a and in charge of west Japan area, and can be expected to contribute			
	improvement in the (	ompany's corners	te value, and therefore the Company has nominated him again as a	candidate for		

improvement in the Company's corporate value, and therefore the Company has nominated him again as a candidate for

Director.

No.	Name (Date of birth)	April 1979 Joined the Company		Number of shares of the Company held	
7	Masato Yagi (October 27, 1955) [Reappointment]	April 2011 April 2012 April 2015 April 2016 April 2018 June 2018 [Major concurren	Chief Officer of Regional Division (VII) Executive Officer Chief Officer of Regional Division (I) (Current) Senior Executive Officer In charge of Metropolitan Area (Current), Deputy Chief Officer of Business Promotion Division (Current) Director and Senior Executive Officer (Current) t positions]	1,400  Attendance at meetings of Board of Directors  11 out of 11	
	Reason for nomination as a candidate for Director  Mr. Masato Yagi possesses abundant operational experience and achievements through serving in positions such as Chief Officer of Regional Division (I) and being in charge of metropolitan area, and can be expected to contribute to further improvement in the Company's corporate value, and therefore the Company has nominated him again as a candidate for Director.				
8	Motohisa Suzuki (October 17, 1959) [New appointment]	Representative D	irector, ALSOK-TW EAST JAPAN CO., LTD. irector, ALSOK SHOJITSU SECURITY SERVICE CO., LTD.	800	

Mr. Motohisa Suzuki possesses abundant operational experience and achievements through serving in positions such as being in charge of general affairs/PR and being Chief Officer of Security Operations, and can be expected to contribute to further improvement in the Company's corporate value, and therefore the Company has newly nominated him as a candidate for Director.

No.	Name (Date of birth)			Number of shares of the Company held	
	Masakazu Iwaki (March 20, 1949)	June 2010 April 2014	Representative Director and Executive Vice President, Nippon Steel Corporation (Currently NIPPON STEEL CORPORATION, resigned in Mar. 2014) Director, Member of the Board, NIPPON STEEL & SUMITOMO METAL CORPORATION (Currently NIPPON STEEL CORPORATION, resigned in Jun. 2014)	900	
	[Reappointment]	June 2014	Executive Advisor, NIPPON STEEL & SUMITOMO METAL CORPORATION	Attendance at	
	[Independent]	June 2016 July 2016	Joined the Company as Outside Director (Current) Advisor, NIPPON STEEL & SUMITOMO METAL	meetings of Board of	
9	[Outside]		CORPORATION (Currently NIPPON STEEL CORPORATION, resigned in Jun. 2017)	Directors	
		June 2017 [Major concurren	Outside Director, MISAWA HOMES CO., LTD. (Current) t positions] MISAWA HOMES CO., LTD.	14 out of 14	
	steel manufacturer over many years. He can be expected to contribute to enhancing and strengthening the corporate governance of the Group and further improvement in corporate value, through providing valuable opinions from a br perspective regarding management, and therefore the Company has nominated him again as a candidate for Outside Director.				
	Director.	April 2009 April 2010	Executive Vice President, Mitsubishi Corporation (Resigned in Mar. 2013)  President, Mitsubishi International Corporation (Resigned in	600	
	Seiei Ono (September 10, 1950)	April 2012	Mar. 2012) Regional CEO, North America (Concurrently), President, Mitsubishi Corporation (Americas) (Resigned in Mar. 2013)		
	[Reappointment]	December 2013	Senior Managing Director and Representative Director, Mitsubishi Research Institute, Inc.	Attendance at meetings of	
	[Independent]	December 2014	Executive Vice President and Representative Director, Mitsubishi Research Institute, Inc. (Resigned in Dec. 2016)	Board of Directors	
10	[Outside]	December 2016	Executive Advisor, Mitsubishi Research Institute, Inc. (Resigned in Dec. 2017)		
		June 2017 January 2018	Joined the Company as Director (Current) Advisor, Mitsubishi Research Institute, Inc. (Resigned in Dec. 2018)	14 out of 14	
		[Major concurren	t positions]		

Reason for nomination as a candidate for Outside Director

None

Mr. Seiei Ono possesses abundant international experience and insight, and advanced ability, developed as a manager at a major trading company and elsewhere over many years. He can be expected to contribute to enhancing and strengthening the corporate governance of the Group and further improvement in corporate value, through providing valuable opinions from a broad perspective regarding management, and therefore the Company has nominated him again as a candidate for Outside Director.

No.	Name (Date of birth)		Career summary, positions and significant concurrent positions	Number of shares of the		
	(Bute of offin)		and significant concurrent positions	Company held		
	Hideharu Kadowaki	April 2001  December 2002	Representative Director, Senior Managing Director, and Senior Managing Executive Officer, Sumitomo Mitsui Banking Corporation (Resigned in Nov. 2002) Representative Director and Senior Managing Director, Sumitomo Mitsui Financial Group, Inc.	100		
	(June 20, 1944)	June 2003	Deputy President and Representative Director, Sumitomo Mitsui Financial Group, Inc. (Resigned in Mar. 2004)	Attendance at		
	[Reappointment]	June 2004	Chairman, The Japan Research Institute, Limited (Resigned in Jun. 2008)	meetings of Board of		
11	[Independent]	June 2008	Special Adviser and Senior Fellow, The Japan Research Institute, Limited (Current)	Directors		
11	[Outside]	June 2012	Member of the Board, Asian Rural Institute (Current)			
		July 2017	Advisor, C'BON COSMETICS Co., Ltd. (Current)			
		June 2018	Joined the Company as Outside Director (Current)	11 out of 11		
		[Major concurren	[Major concurrent positions]			
		None				
	Reason for nomination as a candidate for Outside Director					
	Mr. Hideharu Kadowaki possesses abundant experience and insight, and advanced ability, developed as a manager at a					
	major financial institution and elsewhere over many years. He can be expected to contribute to enhancing and strengthening the corporate governance of the Group and further improvement in corporate value, through providing					
	valuable opinions from a broad perspective regarding management, and therefore the Company has nominated him aga as a candidate for Outside Director.					
	as a candidate for Ou					
		June 2009	Executive Officer, Tokio Marine & Nichido Fire Insurance Co., Ltd.			
	Toyoaki Ando	June 2011	Managing Executive Officer, Tokio Marine & Nichido Fire			
	(October 11, 1956)		Insurance Co., Ltd.			
		June 2013	Managing Director, Tokio Marine & Nichido Fire Insurance			
	[New appointment]		Co., Ltd. (Resigned in Mar. 2015)	0		
	m i i a	April 2015	Advisor, Tokio Marine & Nichido Fire Insurance Co., Ltd.	O		
	[Independent]	I 2015	(Resigned in Jun. 2015)			
12	[Outside]	June 2015	Managing Director, General Insurance Rating Organization of Japan (Current)			
	[Outside]	[Major concurren	* '			
		None	t positions]			
	Reason for nomination as a candidate for Outside Director					

Reason for nomination as a candidate for Outside Director

Mr. Toyoaki Ando possesses abundant experience and insight, and advanced ability, developed through serving in important positions at the major non-life insurance company over many years. He can be expected to contribute to enhancing and strengthening the corporate governance of the Group and further improvement in corporate value, through providing valuable opinions from a broad perspective regarding management, and therefore the Company has newly nominated him as a candidate for Outside Director.

(Notes) 1 Special interests between the candidates and the Company

- (1) The Company makes donations to the JUN MURAI MEMORIAL SCHOLARSHIP FOUNDATION, where Mr. Atsushi Murai serves as Chairman of the Board and Mr. Tsuyoshi Murai serves as Member of the Board.
- (2) The Company makes donations to the ALSOK ARIGATO UNDO FOUNDATION, where Mr. Atsushi Murai serves as Chairman of the Board and Mr. Tsuyoshi Murai serves as Member of the Board.
- (3) There are no special interests between the Company and the other candidates.
- 2 Matters concerning candidates for Outside Director are as follows.
- (1) Number of years since election as Outside Director (at the conclusion of this Annual General Meeting of Shareholders)

Mr. Masakazu Iwaki 3 years Mr. Seiei Ono 2 years Mr. Hideharu Kadowaki 1 year

(2) Summary of content of liability limitation agreements

The Company has concluded liability limitation agreements with Mr. Masakazu Iwaki, Mr. Seiei Ono, and Mr. Hideharu Kadowaki to limit their liability to either 10 million yen or the minimum liability amount stipulated by Article 425, Paragraph 1 of the Companies Act, whichever is higher. If Mr. Masakazu Iwaki, Mr. Seiei Ono, and Mr. Hideharu Kadowaki are reelected, the Company plans to continue the above liability limitation agreement with Mr. Masakazu Iwaki, Mr. Seiei Ono, and Mr. Hideharu Kadowaki.

Additionally, if Mr. Toyoaki Ando is elected as Director, the Company plans to conclude a liability limitation agreement with him identical to the one concluded with Mr. Masakazu Iwaki, Mr. Seiei Ono, and Mr. Hideharu Kadowaki.

3 Independence of candidates for Outside Director

The Company has submitted Mr. Masakazu Iwaki to the Tokyo Stock Exchange, Inc., as an independent director. The Company has judged that he is qualified as an independent director as no conditions exist that create a conflict of interest with general shareholders, such as him having been affiliated in the past with a major transaction partner of the Company. Furthermore, although there are transactions for contracted security operations between the Company and NIPPON STEEL & SUMITOMO METAL CORPORATION (Currently NIPPON STEEL CORPORATION), where he served until 2017, and MISAWA HOMES CO., LTD., where he currently serves, the scales of these transactions were less than 2% of the Company's net sales for the most recent fiscal year.

Additionally, the Company has submitted Mr. Seiei Ono to said exchange as an independent director. The Company has judged that he is qualified as an independent director as no conditions exist that create a conflict of interest with general shareholders, such as him having been affiliated in the past with a major transaction partner of the Company. Furthermore, although there are transactions for contracted security operations between the Company and Mitsubishi Corporation, where he served until 2013, the scales of these transactions were less than 2% of the Company's net sales for the most recent fiscal year.

Additionally, the Company has submitted Mr. Hideharu Kadowaki to said exchange as an independent director. The Company has judged that he is qualified as an independent director as no conditions exist that create a conflict of interest with general shareholders, such as him having been affiliated in the past with a major transaction partner of the Company. Furthermore, although there are transactions for contracted security operations between the Company and C'BON COSMETICS Co., Ltd., where he currently serves, the scales of these transactions were less than 2% of the Company's net sales for the most recent fiscal year.

Additionally, as Mr. Toyoaki Ando fulfills the requirements of an independent director as stipulated by said exchange, the Company plans to submit him as an independent director to said exchange. The Company has judged that he is qualified as an independent director as no conditions exist that create a conflict of interest with general shareholders, such as him having been affiliated in the past with a major transaction partner of the Company. Furthermore, although there are transactions for contracted security operations between the Company and Tokio Marine & Nichido Fire Insurance Co., Ltd., where he served until June 2015, and the General Insurance Rating Organization of Japan, where he currently serves, the scales of these transactions were less than 2% of the Company's net sales for the most recent fiscal year.

# **Proposal 3:** Election of 3 Audit & Supervisory Board Members

The terms of office of three (3) Audit & Supervisory Board Members Masaki Tatsuguchi, Takeshi Oiwa and Ikuhiro Watanabe will expire at the conclusion of this Annual General Meeting of Shareholders. The Company's Board of Directors make it a basic policy to select candidates of Audit & Supervisory Board Members, taking the corporate scale of the Group into consideration, with superior personalities, insight, and performance from both inside and outside the Company who are well-versed in various corporate management issues, and to present proposals for the election at General Meetings of Shareholders. Based on the above policy, the election of 3 Audit & Supervisory Board Members is proposed.

Furthermore, the consent of the Audit & Supervisory Board has been obtained in regard to this proposal. The candidates are as follows:

No.	Name (Date of birth)		Career summary, positions and significant concurrent positions	Number of shares of the Company held		
1	Akira Kono (February 7, 1960) [New appointment]	April 1980 June 2012 April 2014 April 2016 April 2017 [Major concurrer None	Joined the Company General Manager of Business Management Department General Manager of Human Resources Department Executive Officer, in charge of Human Resources Chief Officer of Regional Division (V) (Current) It positions]	1,200		
	Mr. Akira Kono poss in positions such as b expected to provide a	Reason for nomination as candidate for Audit & Supervisory Board Member  Mr. Akira Kono possesses abundant and various experience as well as a wide range of insight, developed through serving n positions such as being in charge of human resources and being the Chief Officer of Regional Division (V). He can be expected to provide an effective audit of and advice on the overall management of the Group, and therefore the Company has newly nominated him as a candidate for Audit & Supervisory Board Member.				
	·	April 2007 June 2007	Managing Executive Officer, Sompo Japan Insurance Inc. (Currently Sompo Japan Nipponkoa Insurance Inc.) Director and Managing Executive Officer, Sompo Japan Insurance Inc. (Currently Sompo Japan Nipponkoa Insurance Inc.)	1,100		
	Takeshi Oiwa (December 7, 1952)	June 2010	Director and Senior Managing Executive Officer, Sompo Japan Insurance Inc. (Currently Sompo Japan Nipponkoa Insurance Inc.)	Attendance at		
	[Reappointment]	January 2011	Deputy President and Director, Sompo Japan Insurance Inc. (Currently Sompo Japan Nipponkoa Insurance Inc., resigned in Mar. 2011)	meetings of Audit & Supervisory		
2	[Outside]	April 2011	Audit and Supervisory Board Member, Nippon Export and Investment Insurance (Currently Nippon Export and Investment Insurance, resigned in Mar. 2017)	Board		
		June 2011 [Major concurrer None	Joined the Company as Audit & Supervisory Board Member (Current) at positions]	18 out of 18		
	Reason for nomination as candidate for Outside Audit & Supervisory Board Member  Mr. Takeshi Oiwa possesses abundant and various experience as well as a wide range of insight, developed as a manager at a major non-life insurance company over many years. He can be expected to provide an effective audit of and advice on the overall management of the Group, and therefore the Company has nominated him again as a candidate for Audit & Supervisory Board Member.					

No.	Name (Date of birth)	Career summary, positions and significant concurrent positions		Number of shares of the Company held
3	Shinichiro Nakano (December 15, 1959)  [New appointment]  [Independent]  [Outside]	June 2008 June 2012 June 2014 June 2014 June 2014 June 2014 April 2019 [Major concurren None	Risk Management Div., The Norinchukin Bank Planning Management Div., The Norinchukin Bank Managing Director, The Norinchukin Bank (Resigned in Mar. 2019) Director, Norinchukin Value Investments Co., Ltd. (Resigned in Mar. 2018) Director, The Norinchukin Trust & Banking Co., Ltd. (Resigned in Mar. 2019) Auditor, Kyodo Housing Loan Co., Ltd. (Current) Standing Advisor, The Norinchukin Bank (Current) t positions]	0
	Reason for nomination as candidate for Outside Audit & Supervisory Board Member  Mr. Shinichiro Nakano possesses abundant and various experience as well as a wide range of insight, developed through his experience at the financial institution over many years. He can be expected to provide an effective audit of and advice on the overall management of the Group, and therefore the Company has newly nominated him as a candidate for Outside			

(Notes)

- 1 There are no special interests between the candidates and the Company.
- 2 Matters concerning candidates for Outside Audit & Supervisory Board Member are as follows.
- (1) Number of years since election as Outside Audit & Supervisory Board Member (at the conclusion of this Annual General Meeting of Shareholders)

Mr. Takeshi Oiwa 8 years

Audit & Supervisory Board Member.

(2) Summary of content of liability limitation agreements

The Company has concluded liability limitation agreements with Mr. Takeshi Oiwa to limit his liability to either 10 million yen or the minimum liability amount stipulated by Article 425, Paragraph 1 of the Companies Act, whichever is higher. If Mr. Takeshi Oiwa is reelected, the Company plans to continue the above liability limitation agreement with Mr. Takeshi Oiwa.

Additionally, if Mr. Shinichiro Nakano is elected as Audit & Supervisory Board Member, the Company plans to conclude a liability limitation agreement with him identical to the one concluded with Mr. Takeshi Oiwa.

3 Independence of candidates for Outside Director

The Company has submitted Mr. Takeshi Oiwa to the Tokyo Stock Exchange, Inc., as an independent auditor. The Company has judged that he is qualified as an independent auditor as no conditions exist that create a conflict of interest with general shareholders, such as him having been affiliated in the past with a major transaction partner of the Company. Furthermore, although there are transactions for contracted security operations between the Company and Sompo Japan Insurance Inc. (currently Sompo Japan Nipponkoa Insurance Inc.), where he served until 2011, the scales of these transactions were less than 2% of the Company's net sales for the most recent fiscal year.

Additionally, as Mr. Shinichiro Nakano fulfills the requirements of an independent auditor as stipulated by said exchange, the Company plans to submit him as an independent auditor to said exchange. The Company has judged that he is qualified as an independent auditor as no conditions exist that create a conflict of interest with general shareholders, such as him having been affiliated in the past with a major transaction partner of the Company. Furthermore, although there are transactions for contracted security operations between the Company and The Norinchukin Trust & Banking Co., Ltd., where he served until March 2019, and Kyodo Housing Loan Co., Ltd. and The Norinchukin Bank, where he currently serves, the scales of these transactions were less than 2% of the Company's net sales for the most recent fiscal year.