SOHGO SECURITY SERVICES CO., LTD Securities Code : 2331 (1st Section of TSE) October 29, 2021



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Section 1	Financial Results for 2Q FY2022
Section 2	Business Plan for FY2022
Section 3	Priority Measures

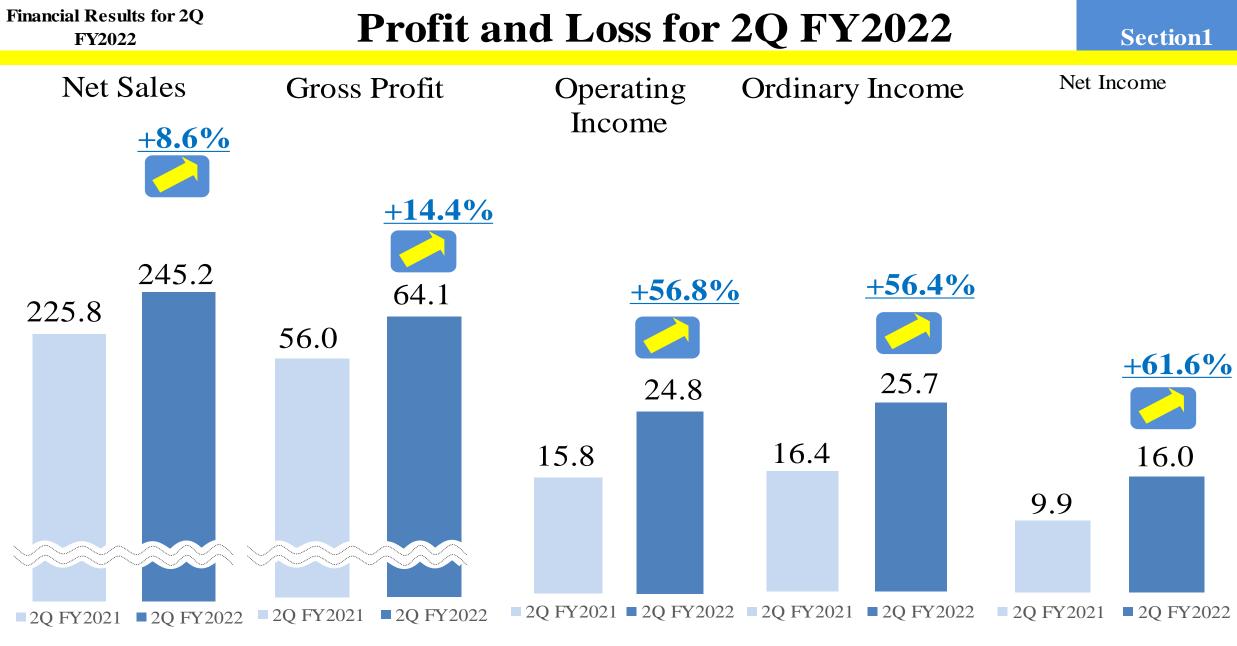


1 Achieved record high in net sales on interim basis

- •On interim basis, net sales achieved an increase for 11 consecutive years
- **2** Achieved record high in profit on interim basis
 - Achieved record high in each income

3 Olympic and Paralympic Games Tokyo 2020 end successfully

 ALSOK played an important role as a co-leader of the Olympic and Paralympic Games Tokyo 2020 Security Consortium (553 companies, approx. 470 thousand people)

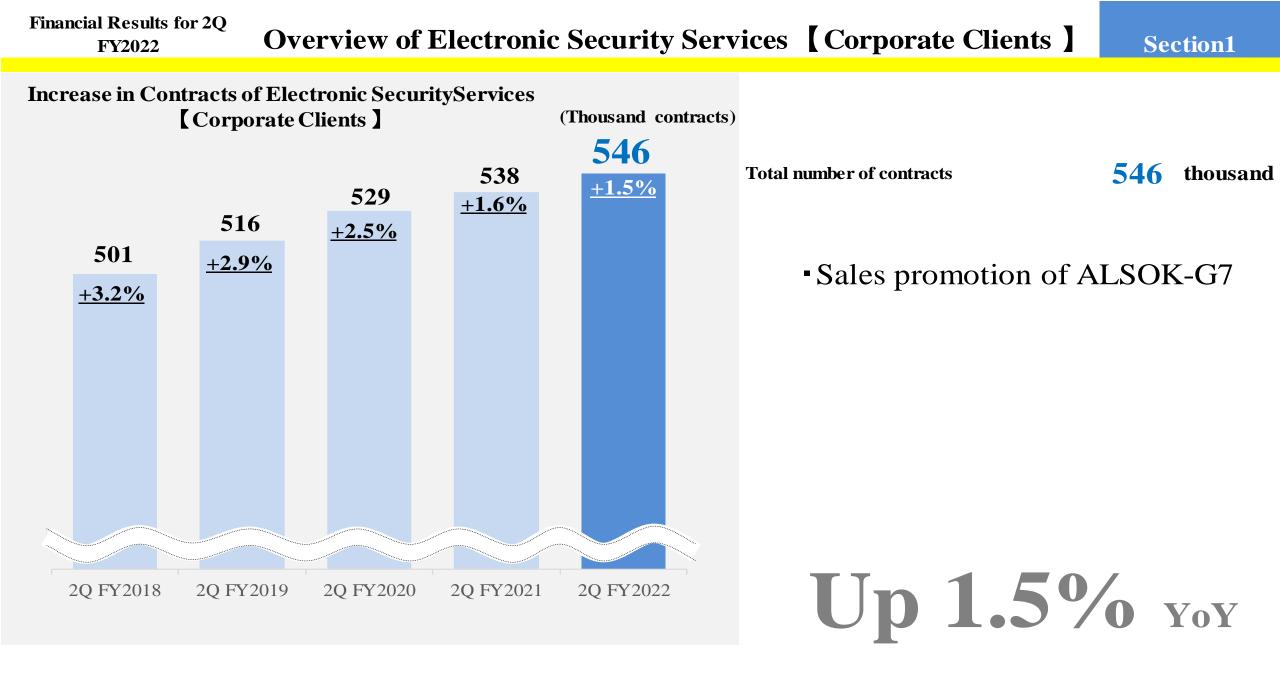


(Billions of Yen)

Financial Results for 2Q FY2022 Pro	ofit and Loss for	2Q FY2022 (vs	. Business Plan)	Section1
(Billions of Yen)	2Q FY2022	2Q FY2022 Business Plan	Gap	Achievement Ratio
Net Sales	245.2	249.0	(3.7)	98.5%
Operating Income	24.8	19.1	5.7	130.0%
Ordinary Income	25.7	19.8	5.9	130.1%
Profit Attributable to Owners of Parent	16.0	12.5	3.5	128.8%

Net sa	Section1		
2Q FY2021	2Q FY2022	Y o Y	Change
173.0	188.9	15.9	9.2%
84.9	88.0	3.1	3.7%
55.6	67.2	11.6	21.0%
32.5	33.6	1.1	3.5%
30.2	32.4	2.2	7.3%
19.9	20.8	0.8	4.2%
2.6	3.0	0.4	16.9%
225.8	245.2	19.4	8.6%
	2Q FY2021 173.0 84.9 55.6 32.5 30.2 19.9 2.6	2Q FY2021 2Q FY2022 173.0 188.9 84.9 88.0 55.6 67.2 32.5 33.6 30.2 32.4 19.9 20.8 2.6 3.0	173.0 188.9 15.9 84.9 88.0 3.1 55.6 67.2 11.6 32.5 33.6 1.1 30.2 32.4 2.2 19.9 20.8 0.8 2.6 3.0 0.4

Financial Results for 2Q FY2022	Overview of	Electronic	Security Se	rvices	Section1
Sal	(Billions of Yen)				
	88.0	Contract Sales	72.8 billion yen	YoY Ratio	+3.7%
84.9	<u>+3.7%</u>	Construction Sales	2.8 billion yen	YoY Ratio	+17.7%
		Equipment Sales	12.2 billion yen	YoY Ratio	+0.4%
			Up :	3.7%) YoY
2Q FY2021	2Q FY2022				



Financial Results for 2Q Overview of Electronic Security Services [Individual Clients] Section1 FY2022 **Increase in Contracts of Electronic SecurityServices** [Individual Clients] (Thousand contracts) **456** Total number of contracts 456 thousand **444** <u>+2.6%</u> 434 +2.3% 423 +2.7% 407 <u>+4.0%</u> • HOME Security Basic +6.2% •HOME ALSOK MIMAMORI Support Note: Including the number of complex housing, the total number of contracts count up to

20 FY2022

9

2Q FY2018

20 FY2019

20 FY2020

20 FY2021

approximately 1,250,000 houses.

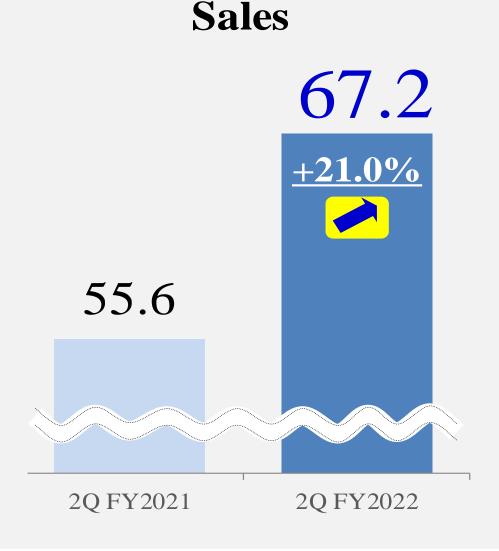
Up 2.6% yoy

Overview of Stationed Security Services

10

Section1

(Billions of Yen)



- Contributed to safe and secure operation of Tokyo 2020 Games
- Correspondence to security needs of recovery accommodation facilities for people with mild cases of coronavirus

Up 21.0% yoy

Overview of Transportation Security Services

11

Section1



Total ATM Management System

approx. 74,300 units (up 0.3% YoY)

Cash Deposit and Dispenser Machine On-line System

approx. 27,300 units (up 6.2% YoY)

Up 3.5% yoy

Overview of General Property Management and Fire Protection Services

12

Section1

(Billions of Yen)

Sales

Strong performance in orders concerning

antivirus products and services



Up 7.3% yoy

Section1



- Increase in residents of care facilities
- Recovery in numbers of home visit rehabilitation

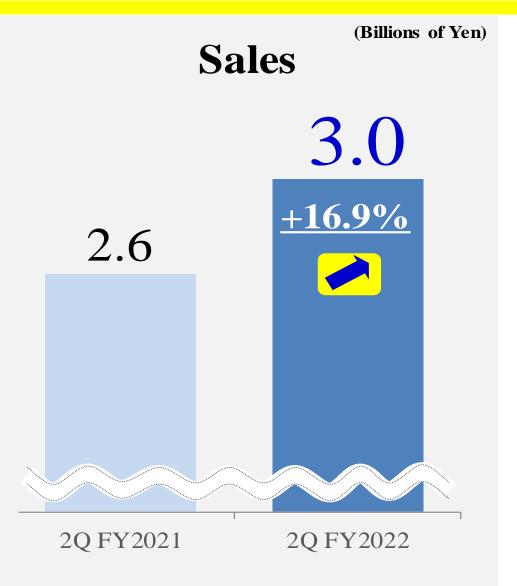
massage users

13

Up 4.2% yoy

Overview of Other Services





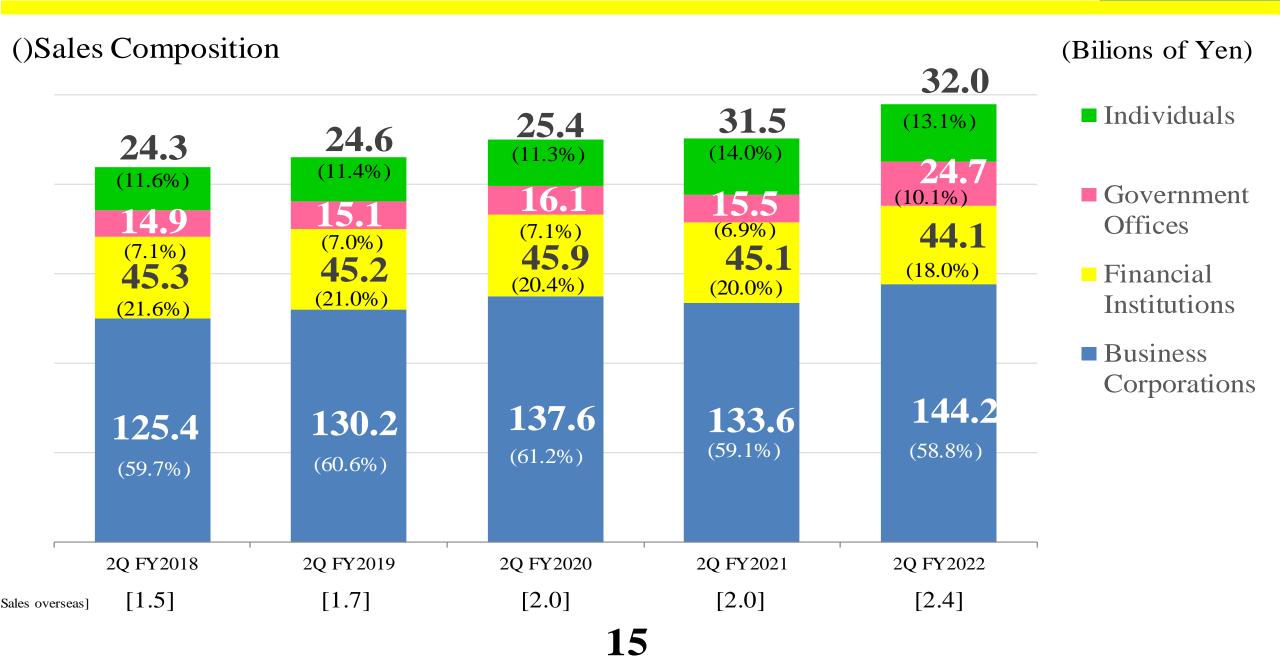
- Information security
- Safety confirmation system
- PCR tests etc.

14

Up 16.9% yoy

Financial Results for 2Q Sales by Client Type - Sales Composition

FY2022



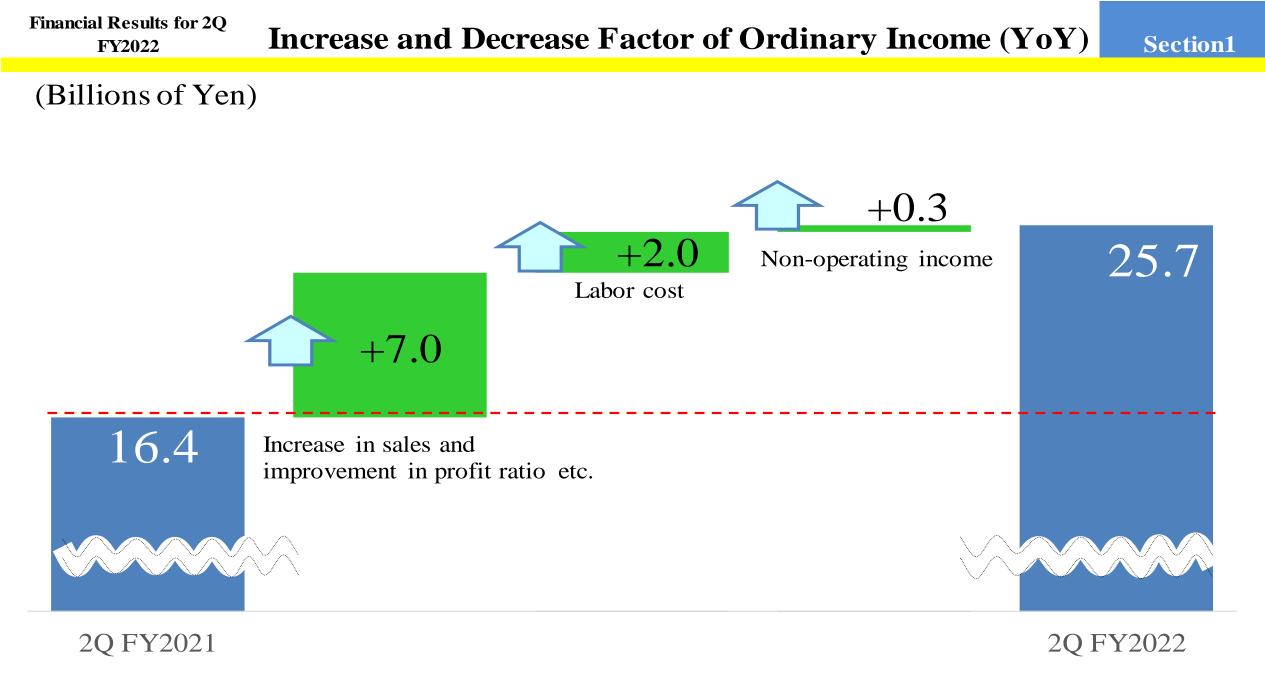
Analysis of the Profit and Loss

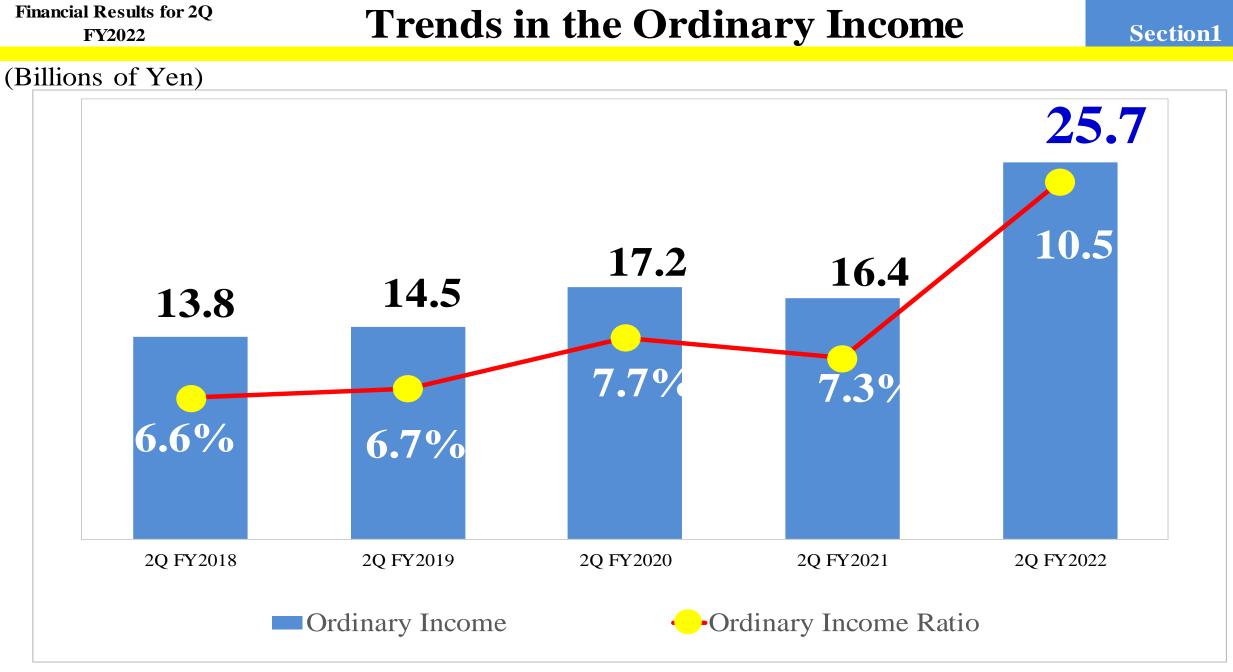
Financial Results for 2Q

FY2022

Section1

	, v				
(Billions of Yen)	2Q FY2021	2Q FY2022	Y o Y	Change	
Net Sales	225.8	245.2	19.4	8.6%	
Cost of Sales	169.8	181.1	11.3	6.7%	
Labor Cost	85.3	86.3	1.0	1.2%	
Expense	24.0	30.2	6.2	25.8%	
Depreciation	6.7	6.8	0.1	1.8%	
Others	29.0	33.4	4.3	15.0%	
Cost of Product Sold & Installation	24.6	24.2	(0.3)	(1.5%)	
SG&A	40.2	39.2	(0.9)	(2.3%)	
Advertising Expenses	1.2	1.6	0.4	37.8%	
Personnel Cost	25.7	24.6	(1.1)	(4.3%)	
Depreciation	1.1	1.1	0.0	2.7%	
Others	12.0	11.7	(0.3)	(2.7%)	
Operating Income	15.8	24.8	8.9	56.8%	
16					





Consolidated Balance Sheet

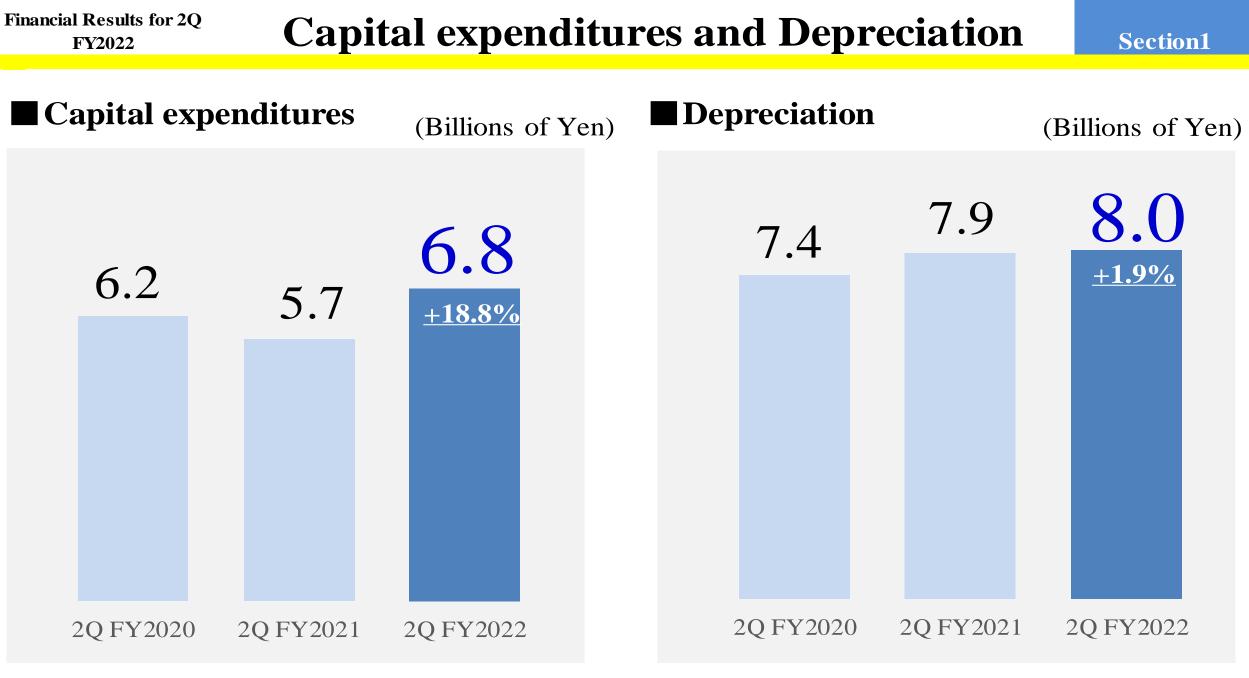
Section1

		_				(Bil ¹	lions of Yen)
	2Q FY2022	FY2021	YoY		2Q FY2022	FY2021	Y o Y
Current assets	221.9	227.6	(5.6)	Current liabilities	86.7	103.7	(17.0)
Cash and deposits	67.2	60.8	6.4	Notes and accounts payable	19.7	24.0	(4.3)
Cash for Transportation Security	71.8	82.8	(10.9)	Short-term loans payable	12.3	23.8	(11.5)
Services		1	1	Income taxes payable	7.5	6.5	0.9
Notes and accounts receivable	51.2	54.2	(2.9)	Provision	2.7	2.5	0.2
Securities	0.6	0.5	0.0	Other	44.2	46.7	(2.4)
Raw materials and supplies	8.1	7.5	0.5			ļ	, 7
Costs on uncompleted construction contracts	0.3	0.3	(0.0)	Noncurrent liabilities	71.2	73.2	(2.0)
Advances paid	6.8	5.6	1.2	Bonds payable	-	_	/
Other	15.7	15.6	0.0	Long-term loans payable	3.3	4.5	(1.1)
Allowance for doubtful accounts	(0.1)	(0.1)	(0.0)	Retirement benefit liability	27.1	26.9	0.1
		1	1	Provision for retirement benefits	1.4	1.6	(0.2)
Noncurrent assets	253.1	253.8	(0.6)	for directors (and other officers)	0.4	0.4	0.0
Property, plant, and equipment	101.7	103.3	(1.6)	Asset retirement obligations	38.7	39.5	(0.8)
Intagible assets	42.6	43.2	(0.6)	Other			
Investments and other assets	108.7	107.2	1.5	Total liabilities	157.9	177.0	(19.0)
			1	Total net assets	317.1	304.4	12.7
Total assets	475.1	481.4	(6.3)	Total liabilities and net assets	475.1	481.4	(6.3)

Consolidated Cash Flows

Section1

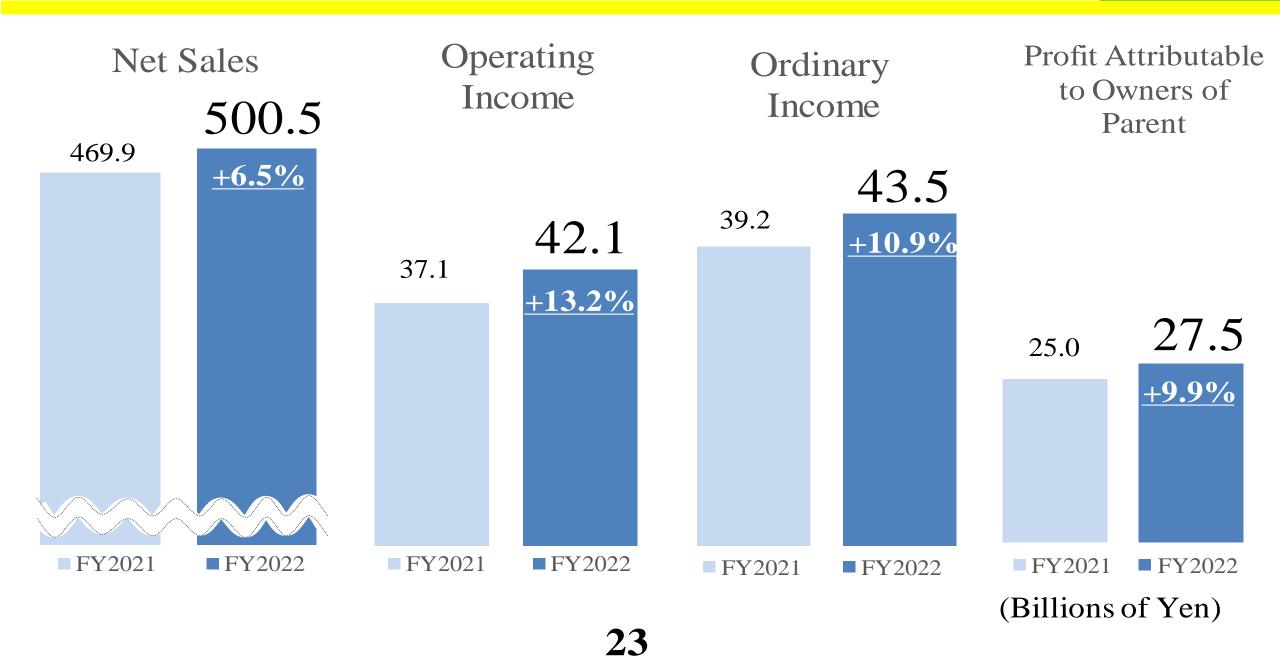
			(Billions of Yen)
	2Q FY2021	2Q FY2022	YoY
Net cass provided by (used in) operating activities	26.6	21.1	(5.5)
Net cash provided by (used in) investing activities	(21.6)	(4.8)	16.7
Net cash provided by (used in) financing activities	(4.4)	(8.9)	(4.4)
Cash and cash equivalents at end of period	49.3	60.4	11.1
Major items of 2Q FY2022			
• Net cass provided by (used in) operating activities	Income before tax		25.7
	Depreciation		8.0
	Income taxes paid		(7.5)
	Decrease in trade payable	s	(4.9)
• Net cash provided by (used in) investing activities	Purchase of property, plant and land (6		
• Net cash provided by (used in) financing activities	Dividends paid		(3.7)
	Replayments of lease obli	gations	(2.6)
	Replayments of long-term	n borrowings	(1.5)



Section 1	Financial Results for 2Q FY2022
Section 2	Business Plan for FY2022
Section 3	Priority Measures

Business Plan for FY2022

Business Plan for FY2022



Dividends

	FY2019	FY2020	FY2021	FY2022 (Forecast)
Dividends	66	70	72	76
per share (Yen)	(31.0)Interim (35.0)Year-end	(34.5)Interim (35.5)Year-end	(35.0)Interim (37.0)Year-end	(38.0)Interim (38.0)Year-end
Payout ratio	30.0%	29.3%	29.1%	28.0%

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Note: () represent dividends per share for interim and year-end

Section 1	Financial Results for 2Q FY2022
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Section3

Main Business Contents

Security Business

- Security operation at each venue Baggage inspection / vehicle inspection (utilizing AI function) etc.
- Roadside security
- Patrol security
- Maritime security
- Accompanying security
- Transportation of valuables etc.



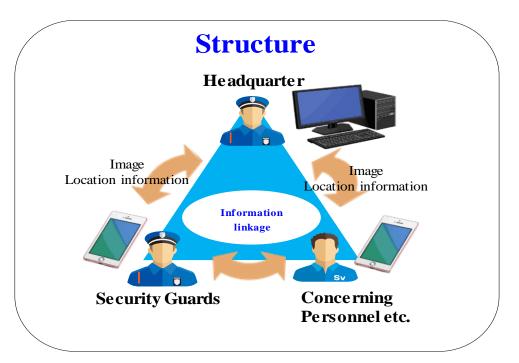
In-house ceremony

Others

- · Maintenance of each venue / facility
- Inspection work
- Cleaning work etc.

ALSOK Staff Cooperation System

Information linkage between security guards and concerned personnel



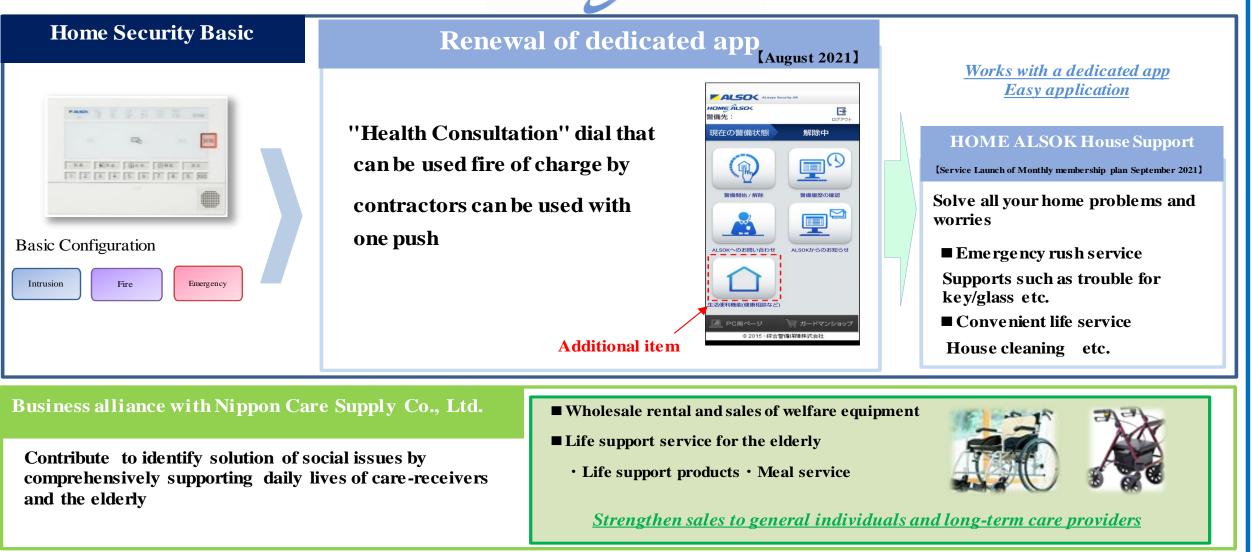
Contribution to the sophistication and efficiency of security business by utilizing ICT

"ALSOK Congestion Status Distribution Service" ALSOK-G7 Check in advance to avoid denseness [Service Launch June 2021] Users of facilities and stores can check the congestion status on the website in advance Balancing both infectious disease countermeasure and customer attraction are possible Crowded Security + **(***l* **Basic Configuration** Image sensor Intrusion Fire Emergency Vacant Ascertainment by live images Website The cloud Sample image of conjection status

Enhancement of HOME ALSOK Related Services

Section3





Utilization of drones for bridge inspection work

[September 2021]

Bridge inspection work using drones carried out at Hamamatsu, Shizuoka Prefecture





Solar panel inspection

Increase of dilapidated bridges Labor shortage of engineers



Bridge inspection by drone

Utilization of Drones

Labor saving and shortening of inspection work Relatively safe inspection method



Posted on Ministry of Land, Infrastructure, Transport and Tourism inspection support technology performance catalog (Used drone Skydio J2)

Utilization for various infrastructures in the future

"ALSOK Office Doctor Pack" Protect from risks hidden in-house

[Service Launch September 2021]



Occupational health physician services to support employee health management, and optimized for "workplace with less than 50 people" which are not obliged to appoint an occupational health physician

* "Office doctor" is a coined word for "occupational health physician"

Health security

Protects companies and employees from the risks hidden in-house and supports "safety, security and **health**"



Deterioration of physical and mental health, etc.

Main Service Contents

- •Employment judgment by occupational health physician according to the health examination result
- Medical and industrial hygiene seminar information
- Telephone consultation from personnel and labor personnel etc.

Priority Measures

Affiliated athletes of ALSOK Group who participated in the Tokyo 2020 Games



Section3

Disclaimer

Figures regarding the comapany's current plans and strategies that are not historical facts are forecasts of future performance, which contain risks and uncertainly.

Actual performance may differ widely from these figures as a result of economic conditions, competitive situation, progress in technology and other factors. Investors are advised to use independent judgement before making any investment.

