Consolidated Financial Results for the First Quarter Ended June 30, 2009

SOHGO SECURITY SERVICES CO., LTD

(Code No.:2331, TSE 1st Sec.)

(URL http://www.alsok.co.jp/ir/en/index.html)

Representative: Atsushi Murai, President, CEO and COO

For inquiries: Teruhiko Wakaki, General Manager of IR Office (Phone: +81-3-3423-2331)

Date of the Board Meeting for the settlement of consolidated account: August 4, 2009

Scheduled Date to File Quarterly Report: August 11, 2009

1. Summary of the consolidated financial results for the first quarter ended June 30, 2009 (April 1,2009- June 30, 2009)

(1) Consolidated operating results

(Figures rounded down to the nearest million)

| | Three months ended | | |
|---------------------------------|--------------------|-----------------|--|
| | June 30, 2009 | June 30, 2008 | |
| Sales | ¥68,978 million | ¥70,232 million | |
| % change from the previous year | -1.8% | - | |
| Operating profit | ¥2,899 million | ¥3,064 million | |
| % change from the previous year | -5.4% | I | |
| Recurring profit | ¥3,214 million | ¥3,654 million | |
| % change from the previous year | -12.1% | I | |
| Net income | ¥1,451 million | ¥1,705 million | |
| % change from the previous year | -14.9% | I | |
| Net income per share | ¥14.44 | ¥16.74 | |
| Diluted net income per share | _ | ¥16.74 | |

Note: Percentage shown in sales, operating profit, recurring profit and net income above represent the changes from the previous fiscal year.

Consolidated financial conditions

(Figures rounded down to the nearest million)

| | As of | | |
|------------------------|------------------|------------------|--|
| | June 30, 2009 | March 31, 2009 | |
| Total assets | ¥282,838 million | ¥287,561 million | |
| Net assets | ¥156,252 million | ¥154,898 million | |
| Capital adequacy ratio | 48.9% | 47.7% | |
| Net assets per share | ¥1,376.45 | ¥1,364.33 | |

Note: Equity capital: Three months ended June 30, 2009 ¥138,381 million, Year ended March 31, 2009 ¥137,162 million

2. Dividend

| | Dividends per share | | | | |
|--|---------------------|-----------|-----------|----------|--------|
| (Record date) | End of 1Q | End of 2Q | End of 3Q | Year-end | Annual |
| Fiscal year ended March 31, 2009 | _ | ¥10.00 | | ¥10.00 | ¥20.00 |
| Fiscal year ending March 31, 2010 | _ | _ | _ | _ | _ |
| Fiscal year ending March 31, 2010 (Forecast) | _ | ¥10.00 | _ | ¥10.00 | ¥20.00 |

Note: Revisions to the forecast of dividends in this quarter; No

3. Forecasts for the consolidated financial results for the fiscal year ending March 31, 2010 (April 1, 2009 — March 31, 2010)

(Figures rounded down to the nearest million)

| | Sales | Operating profit | Recurring profit | Net income | Net income per share |
|---------|------------------|------------------|------------------|----------------|----------------------|
| Interim | ¥141,800 million | ¥4,500 million | ¥5,100 million | ¥2,500 million | ¥24.80 |
| Interin | (-0.3%) | (-25.0%) | (-25.6%) | (-16.4%) | |
| Ammuol | ¥286,000 million | ¥8,000 million | ¥9,000 million | ¥4,200 million | ¥41.66 |
| Annual | (0.3%) | (-19.5%) | (-15.3%) | (-0.6%) | |

Note: 1. Revisions to the forecast of financial results in this quarter; No

2. Percentages shown in sales, operating profit, recurring profit and net income above represent the prospected changes from the previous year.

4. Others

- (1) Changes in consolidated subsidiaries(Changes in scope of consolidation): No
- (2) Application of accounting which is simplified or exceptional for quarterly consolidated financial statements : No
- (3) Changes in accounting principles, procedures and presentation methods for consolidated financial results
 - ① Changes arising from revision of accounting standards : No
 - ② Changes arising from other factors: Yes
- (4) Number of shares outstanding(Ordinary shares)
 - ①Number of shares issued (including treasury stock): Three months ended June 30, 2009 102,040,042 shares

 Year ended March 31, 2009 102,040,042 shares
 - ②Number of shares of treasury stock : Three months ended June 30, 2009 1,505,320 shares

Year ended March 31, 2008 1,505,245 shares

③Average number of shares during the period (cumulative quarterly period): Three months ended June 30, 2009

100,534,739 shares

Three months ended June 30, 2008

101,856,233

^{*} Explanations about proper use of forecasts for consolidated financial results and other special instruction

The above forecasts were prepared based on information obtainable as of the date of release of this document.

Going forward, due to a variety of factors accrual results may differ from the estimated figures.

| | As of June 30, 2009 | As of March 31, 2009 |
|--------------------------------------|---------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 45,866 | 53,506 |
| Cash for Transportation Security | 21 220 | 20.010 |
| Services | 31,229 | 30,910 |
| Notes and accounts receivable | 19,213 | 20,862 |
| Short-term investments in securities | 1,922 | 1,618 |
| Raw materials and supplies | 4,784 | 4,249 |
| Advance payment | 42,535 | 43,821 |
| Other | 14,266 | 8,938 |
| Allowance for doubtful accounts | -215 | -216 |
| Total current assets | 159,566 | 163,690 |
| Fixed assets | | |
| Tangible fixed assets | 58,607 | 59,095 |
| Intangible fixed assets | | |
| Goodwill | 18 | 37 |
| Other | 4,968 | 5,384 |
| Total intangible fixed assets | 4,987 | 5,422 |
| Investments and other assets | | |
| Investments in securities | 25,163 | 24,039 |
| Other | 34,988 | 35,788 |
| Allowance for doubtful accounts | -473 | -474 |
| Net investments and other assets | 59,677 | 59,353 |
| Total fixed assets | 123,272 | 123,871 |
| Total assets | 282,838 | 287,561 |

| Current liabilities | | As of June 30, 2009 | As of March 31, 2009 |
|---|---|---------------------|----------------------|
| Trade notes and accounts payable 6,573 8,668 Short-term borrowings 47,920 53,182 Accrued income taxes 902 1,541 Allowance 489 1,051 Other 27,301 24,937 Total current liabilities 83,187 89,381 Long-term liabilities 4,400 4,400 Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for employees 1,589 1,658 Accrued retirement benefits for employees 43,398 43,282 Total long-term liabilities 43,398 43,282 Total long-term liabilities 126,585 132,663 Net Assets 126,585 132,663 Net Assets 18,675 18,675 Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareh | Liabilities | | |
| Short-term borrowings 47,920 53,182 Accrued income taxes 902 1,541 Allowance 489 1,051 Other 27,301 24,937 Total current liabilities 83,187 89,381 Long-term liabilities 83,187 89,381 Bonds 4,400 4,400 Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for employees 1,589 1,658 Accrued retirement benefits for employees 43,398 43,282 Total long-term liabilities 43,398 43,282 Total long-term liabilities 126,585 132,663 Net Assets 3 1,26,63 Shareholders' equity 32,117 32,117 Common stock 18,675 18,675 Capital surplus 32,117 32,117 Teasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translati | Current liabilities | | |
| Accrued income taxes 902 1,541 Allowance 489 1,051 Other 27,301 24,937 Total current liabilities 83,187 89,381 Long-term liabilities 83,187 89,381 Bonds 4,400 4,400 Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity 8 1,258 1,268 Shareholders' equity 1,8675 1,8675 1,8675 1,8675 1,8675 1,974 | Trade notes and accounts payable | 6,573 | 8,668 |
| Allowance 489 1,051 Other 27,301 24,937 Total current liabilities 83,187 89,381 Long-term liabilities 4,400 4,400 Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity 8 Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 <t< td=""><td>Short-term borrowings</td><td>47,920</td><td>53,182</td></t<> | Short-term borrowings | 47,920 | 53,182 |
| Other 27,301 24,937 Total current liabilities 83,187 89,381 Long-term liabilities 4,400 4,400 Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity 20,117 32,117 | Accrued income taxes | 902 | 1,541 |
| Total current liabilities 83,187 89,381 Long-term liabilities 4,400 4,400 Bonds 4,400 4,400 Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity Valuation stock 18,675 18,675 Capital surplus 32,117 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 -1,974 -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 1,511 738 Capital surplus capital capit | Allowance | 489 | 1,051 |
| Dong-term liabilities | Other | 27,301 | 24,937 |
| Bonds 4,400 4,400 Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity 8 45,282 Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Total current liabilities | 83,187 | 89,381 |
| Long-term borrowings 2,550 2,852 Accrued retirement benefits for employees 27,944 27,773 Accrued retirement benefits for directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity 20,000 2,000 Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 00 (15,11) 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Long-term liabilities | | |
| Accrued retirement benefits for edirectors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity 200,000 18,675 18,675 Capital surplus 32,117 | Bonds | 4,400 | 4,400 |
| Accrued retirement benefits for directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets 8 18,675 18,675 Capital surplus 32,117 32,117 32,117 32,117 32,117 32,117 32,117 32,117 32,117 32,117 32,117 32,117 32,117 32,117 41,974 -1,974 <td>Long-term borrowings</td> <td>2,550</td> <td>2,852</td> | Long-term borrowings | 2,550 | 2,852 |
| directors and corporate auditors 1,589 1,658 Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity 48,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Accrued retirement benefits for employees | 27,944 | 27,773 |
| Other 6,914 6,597 Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Accrued retirement benefits for | 1 590 | 1 650 |
| Total long-term liabilities 43,398 43,282 Total liabilities 126,585 132,663 Net Assets Shareholders' equity Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | directors and corporate auditors | 1,369 | 1,038 |
| Total liabilities 126,585 132,663 Net Assets Shareholders' equity Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Other | 6,914 | 6,597 |
| Net Assets Shareholders' equity 18,675 18,675 Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 0ther securities valuation difference 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Total long-term liabilities | 43,398 | 43,282 |
| Shareholders' equity 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 0ther securities valuation difference 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Total liabilities | 126,585 | 132,663 |
| Common stock 18,675 18,675 Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 0ther securities valuation difference 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Net Assets | | |
| Capital surplus 32,117 32,117 Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Shareholders' equity | | |
| Retained earnings 93,450 93,004 Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments 0ther securities valuation difference 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Common stock | 18,675 | 18,675 |
| Treasury stock -1,974 -1,974 Total shareholders' equity 142,268 141,822 Valuation and translation adjustments | Capital surplus | 32,117 | 32,117 |
| Total shareholders' equity Valuation and translation adjustments Other securities valuation difference Land revaluation account Translation adjustment Total valuation and translation adjustments Minority interests in consolidated subsidiaries Total net assets 142,268 1,511 738 1,511 738 -5,395 -5,395 -3 -3 -3 Total valuation and translation adjustments 1-3,887 -4,660 17,871 17,735 | Retained earnings | 93,450 | 93,004 |
| Valuation and translation adjustments Other securities valuation difference 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries Total net assets 156,252 154,898 | Treasury stock | -1,974 | -1,974 |
| Other securities valuation difference 1,511 738 Land revaluation account -5,395 -5,395 Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Total shareholders' equity | 142,268 | 141,822 |
| Land revaluation account-5,395-5,395Translation adjustment-3-3Total valuation and translation adjustments-3,887-4,660Minority interests in consolidated subsidiaries17,87117,735Total net assets156,252154,898 | Valuation and translation adjustments | | |
| Translation adjustment -3 -3 Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Other securities valuation difference | 1,511 | 738 |
| Total valuation and translation adjustments -3,887 -4,660 Minority interests in consolidated subsidiaries Total net assets 17,871 17,735 154,898 | Land revaluation account | -5,395 | -5,395 |
| Minority interests in consolidated subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Translation adjustment | -3 | -3 |
| subsidiaries 17,871 17,735 Total net assets 156,252 154,898 | Total valuation and translation adjustments | -3,887 | -4,660 |
| subsidiaries Total net assets 156,252 154,898 | Minority interests in consolidated | .= n=: | |
| | subsidiaries | 17,871 | 17,735 |
| Total 282,838 287,561 | Total net assets | 156,252 | 154,898 |
| | Total | 282,838 | 287,561 |

| consolidated Statements of Operations | | (CIIII. 4 IIIIIIIOII) |
|---|--------------------|-----------------------|
| | Three months ended | Three months ended |
| | June 30, 2009 | June 30, 2008 |
| Sales | 68,978 | 70,232 |
| Cost of sales | 51,310 | 52,544 |
| Gross profit on sales | 17,668 | 17,687 |
| Selling, general and administrative expenses | 14,768 | 14,623 |
| Operating profit | 2,899 | 3,064 |
| Other income | | |
| Interest received | 61 | 61 |
| Dividends received | 166 | 235 |
| Equity in earnings of affiliates | 63 | 59 |
| Other | 363 | 754 |
| Total other income | 654 | 1,111 |
| Other expenses | | |
| Interest | 166 | 242 |
| Loss on disposals of fixed assets | 85 | _ |
| Other | 87 | 278 |
| Total other expenses | 340 | 520 |
| Recurring profit | 3,214 | 3,654 |
| Extraordinary profits | | |
| Other | 1 | _ |
| Total extraordinary profits | 1 | _ |
| Extraordinary losses | | |
| Impairment loss on investments in securities | 132 | 9 |
| Total extraordinary losses | 132 | 9 |
| Income before income taxes | 3,083 | 3,645 |
| Income taxes | 1,394 | 1,663 |
| Minority interests in income of consolidated subsidiaries | 237 | 276 |
| Net income | 1,451 | 1,705 |
| | | |

| | Three months ended | Three months ended |
|---|--------------------|--------------------|
| | June 30, 2009 | June 30, 2008 |
| Cash flows from operating activities | | |
| Income before income taxes | 3,083 | 3,645 |
| Depreciation | 2,877 | 2,575 |
| Depreciation of goodwill | 18 | 27 |
| Increase/decrease(-) in allowance for doubtful accounts | 33 | 14 |
| Increase/decrease(-) in accrued retirement benefit for | 170 | 246 |
| employees | 170 | -346 |
| Increase/decrease(-) in allowance for bonuses | -451 | -430 |
| Increase/decrease(-) in allowance for director's | 110 | 122 |
| bonuses | -110 | -122 |
| Interest income and dividend income | -227 | -297 |
| Interest expenses | 166 | 242 |
| Equity in earnings of affiliates | -63 | -59 |
| Loss on sales of fixed assets | 0 | 10 |
| Loss on disposals of fixed assets | 85 | 83 |
| Profit on sales of investments in securities | -1 | -3 |
| Impairment loss on investment in securities | 132 | 9 |
| Loss on revaluation of derivatives | -24 | -168 |
| Increase(-)/decrease in accounts receivable | 1,649 | 1,732 |
| Increase(-)/decrease in inventories | -534 | -313 |
| Increase/decrease(-) in accounts payable | -3,861 | -3,502 |
| Increase(-)/decrease in prepaid pension | 113 | -109 |
| Decrease in assets and liabilities for | -6,434 | -2,139 |
| Transportation Security Services | -0,+3+ | -2,137 |
| Other | -750 | -568 |
| Sub-total | -4,129 | 280 |
| Interest and dividend income, received | 283 | 351 |
| Interest expenses, paid | -147 | -202 |
| Income taxes, paid | -2,501 | -2,992 |
| Income tax, paid, received | 22 | 10 |
| Net cash provided by operating activities | -6,471 | -2,552 |
| Cash flows from investment activities | | |
| Increase(-)/decrease of time deposits | 472 | 63 |
| Payments for purchases of tangible assets | -1,672 | -1,969 |
| Proceeds from sales of tangible assets | 1 | 5 |
| Payments for purchases of investments in securities | -298 | -824 |
| Proceeds from sales of investments in securities | 319 | 1,359 |
| Increase(-)/decrease in short-term loans | -6 | -30 |
| Long-term loans made | -43 | -19 |
| Long-term loans collected | 43 | 49 |
| Other | 124 | 101 |
| Net cash used in investment activities | -1,059 | -1,264 |

| | Three months ended | Three months ended | |
|---|--------------------|--------------------|--|
| | June 30, 2009 | June 30, 2008 | |
| Cash flows from financing activities | | | |
| Increase/decrease(-) in short-term borrowings | 2,301 | 2,871 | |
| Proceeds from long-term debt | _ | 400 | |
| Payments on repayment of long-term debt | -425 | -409 | |
| Proceeds from issue of new shares | _ | 1 | |
| Payments for purchase of treasury stock | -0 | -146 | |
| Repayments of lease obligations | -209 | _ | |
| Dividends paid | -1,005 | -1,013 | |
| Dividends paid to minority shareholders | -196 | -190 | |
| Net cash used in financing activities | 464 | 1,512 | |
| Effect of exchange rate changes on cash and cash equivalents | 0 | -0 | |
| Net decrease in cash and cash equivalents | -7,065 | -2,305 | |
| Cash and cash equivalents at beginning of the year | 45,866 | 49,790 | |
| Balance of cash and cash equivalents at the end of the period | 38,800 | 47,485 | |