



**Consolidated Financial Results for Fiscal Year Ended March 31, 2026**  
**Prepared in Conformity with Accounting Principles Generally Accepted in Japan**  
**(Japanese GAAP)**

May 12, 2026  
TSE Stock Market

Listed Company Name ALSOK CO., LTD.  
Code No.: 2331 URL <https://www.alsok.co.jp/>  
Representative (Title) Representative Director, Group COO (Name) Ikuji Kayaki  
Financial and accounting: (Title) Director and Senior Executive Officer (Name) Kazuhide Shigemi TEL +81-3-3470-6811  
Ordinary general shareholders' meeting date June 24, 2026 Cash dividend payment start date June 25, 2026  
Securities report submission date June 19, 2026  
Preparation of supplementary briefing materials on financial results: Yes  
Holding of results briefing: Yes(For institutional investors and analysts)

(Millions of yen, rounded down to the nearest million)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results (Percentages indicate increase or decrease from the same quarter of the preceding fiscal year)

Fiscal year ended	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	597,026	8.2	46,919	16.7	49,913	15.8	33,262	22.7
March 31, 2025	551,881	5.8	40,201	5.6	43,107	4.7	27,105	1.8

Note: Comprehensive income Fiscal year ended March 31, 2026 ¥60,430 million 146.1%  
Fiscal year ended March 31, 2025 ¥24,550 million (55.4%)

Fiscal year ended	Net income per share	Diluted net income per share	ROE (Net income to equity)	Ordinary income to total assets	Operating income to sales
	Yen	Yen	%	%	%
March 31, 2026	68.49	—	9.2	8.0	7.9
March 31, 2025	55.41	—	7.9	7.5	7.3

Reference: Equity in earnings of affiliates Fiscal year ended March 31, 2026 ¥2,842 million  
Fiscal year ended March 31, 2025 ¥2,134 million

(2) Consolidated financial position

Fiscal year ended	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	675,024	426,941	56.8	789.42
March 31, 2025	572,402	376,000	59.1	697.96

Reference: Equity capital Fiscal year ended March 31, 2026 ¥383,634 million  
Fiscal year ended March 31, 2025 ¥338,433 million

(3) Consolidated cash flows

Fiscal year ended	Net cash provided by (used in) operating activities	Net cash provided by (used in) investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at the end of the period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	53,786	(39,212)	(7,751)	66,814
March 31, 2025	42,647	(15,550)	(36,309)	60,018

## 2. Dividend

	Dividend per share					Total dividends (Annual) (Total)	Consolidated payout ratio (Consolidated)	Consolidated dividends to net assets
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	—	12.40	—	13.40	25.80	12,513	46.6	3.7
Fiscal year ended March 31, 2026	—	14.60	—	14.60	29.20	14,193	42.6	3.9
Fiscal year ending March 31, 2027 (Forecast)	—	16.50	—	16.50	33.00		43.0	

Detail of year-end dividend as of March 31, 2025: Ordinary dividend ¥12.40 Commemorative dividend ¥1.00

## 3. Forecast for consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Figures rounded down to the nearest million)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026 (cumulative)	308,700	6.0	24,800	10.1	26,300	10.1	16,400	12.3	33.75
Annual	637,500	6.8	55,700	18.7	58,500	17.2	37,300	12.1	76.75

### \* Notes

#### (1) Changes in consolidated subsidiaries (changes in scope of consolidation): Yes

Newly included: 4 (company name) ALSOK Miyazaki CO., LTD.,  
Okinawa Building Maintenance Co., Ltd. and its subsidiary and  
Heiwa Kanzai Co., Ltd

Excluded: 2 (company name) ALSOK KANTO DELIVERY CO., LTD. and  
ALSOK LIFE SUPPORT CO., LTD.

#### (2) Changes in accounting policies, changes in accounting estimates, and restatement

- ① Changes in accounting policies arising from revision of accounting standards : No
- ② Changes arising from other factors : No
- ③ Changes arising from accounting estimate : No
- ④ Restatement : No

#### (3) Number of shares outstanding (ordinary shares)

① Number of shares issued (including treasury stock)	Fiscal year ended March 31, 2026	510,200,210shares	Fiscal year ended March 31, 2025	510,200,210shares
② Number of shares of treasury stock	Fiscal year ended March 31, 2026	24,228,887shares	Fiscal year ended March 31, 2025	25,313,325shares
③ Average number of shares throughout the fiscal year	Fiscal year ended March 31, 2026	485,662,890shares	Fiscal year ended March 31, 2025	489,214,507shares

### [Reference] Non-consolidated financial results

#### 1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (April 1, 2025 - March 31, 2026)

##### (1) Non-consolidated operating results

(Figures rounded down to the nearest million)

	Net sales		Operating income		Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	271,575	6.3	19,440	21.6	35,527	17.0	27,126	10.4
March 31, 2025	255,573	(0.4)	15,992	(9.9)	30,359	(6.2)	24,570	(4.8)

	Net income per share	Diluted net income per share
Fiscal year ended	Yen	Yen
March 31, 2026	55.84	—
March 31, 2025	50.21	—

(2) Non-consolidated financial conditions

	Total assets	Net assets	Equity ratio	Net assets per share
Fiscal year ended	Millions of yen	Millions of yen	%	Yen
March 31, 2026	428,559	275,597	64.3	566.97
March 31, 2025	371,802	257,571	69.3	531.07

Reference: Equity capital    Fiscal year ended March 31, 2026    ¥275,597 million  
   Fiscal year ended March 31, 2025    ¥257,571 million

\* This summary of financial results falls outside the scope of review of certified public accountants and accounting auditors.

\* Explanation of Appropriate Use of Forecasts and Other Notes  
(Cautionary statement regarding forward-looking statements, etc.)

The forward-looking statements such as operational forecasts contained in this summary of financial results are based on the information currently available to the Company and certain assumptions which are regarded as legitimate, and the Company does not promise the achievement of these results. Actual results may differ significantly from these forecasts due to various factors.

(Change of Company Name)

On July 16, 2025, we changed our company name from “SOHGO SECURITY SERVICES CO., LTD.” to “ALSOK CO., LTD.”

#### 4. Consolidated Financial Statements and Significant Notes

##### (1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Assets</b>		
Current assets		
Cash and deposits	68,669	77,759
Cash for transportation security services	81,557	88,376
Notes and accounts receivable - trade, and contract assets	69,716	73,169
Lease receivables and investment assets	4,302	4,111
Short-term investment securities	449	1,248
Raw materials and supplies	14,111	15,572
Costs on uncompleted construction contracts	32	101
Advances paid	5,640	10,610
Other	12,420	27,068
Allowance for doubtful accounts	(178)	(147)
<b>Total current assets</b>	<b>256,722</b>	<b>297,870</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures	69,628	71,156
Accumulated depreciation	(39,740)	(41,219)
Buildings and structures, net	29,887	29,937
Machinery, equipment and vehicles	161,719	167,991
Accumulated depreciation	(135,892)	(138,995)
Machinery, equipment and vehicles, net	25,826	28,995
Land	27,068	42,478
Lease assets	56,876	61,478
Accumulated depreciation	(26,885)	(30,342)
Lease assets, net	29,991	31,136
Construction in progress	1,823	3,596
Other	27,759	31,165
Accumulated depreciation	(19,938)	(21,316)
Other, net	7,821	9,848
<b>Total property, plant and equipment</b>	<b>122,418</b>	<b>145,992</b>
Intangible assets		
Software	5,211	5,749
Goodwill	29,873	27,456
Other	3,621	3,509
<b>Total intangible assets</b>	<b>38,705</b>	<b>36,715</b>
Investments and other assets		
Investment securities	62,312	73,443
Long-term loans receivable	509	716
Leasehold and guarantee deposits	9,831	9,410
Insurance funds	1,979	2,142
Net defined benefit asset	59,698	90,325
Deferred tax assets	5,312	3,763
Other	15,837	15,535
Allowance for doubtful accounts	(928)	(890)
<b>Total investments and other assets</b>	<b>154,555</b>	<b>194,446</b>
<b>Total non-current assets</b>	<b>315,679</b>	<b>377,154</b>
<b>Total assets</b>	<b>572,402</b>	<b>675,024</b>

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Liabilities</b>		
<b>Current liabilities</b>		
Notes and accounts payable - trade	30,121	28,991
Short-term loans payable	12,476	37,227
Current portion of long-term loans payable	741	3,351
Current portion of bonds	200	—
Accounts payable - other	23,565	25,128
Lease liabilities	5,164	5,502
Income taxes payable	8,111	8,785
Accrued consumption taxes	4,539	5,716
Provision for bonuses	2,558	3,124
Provision for directors' bonuses	128	134
Provision for loss on construction contracts	—	113
Other	21,284	21,435
<b>Total current liabilities</b>	<b>108,892</b>	<b>139,510</b>
<b>Non-current liabilities</b>		
Bonds payable	—	100
Long-term loans payable	1,327	12,406
Lease liabilities	34,836	35,532
Deferred tax liabilities	6,560	19,087
Deferred tax liabilities for land revaluation	271	299
Retirement benefit liability	39,534	35,805
Provision for directors' retirement benefits	1,975	2,169
Asset retirement obligations	844	854
Other	2,158	2,316
<b>Total non-current liabilities</b>	<b>87,509</b>	<b>108,572</b>
<b>Total liabilities</b>	<b>196,401</b>	<b>248,082</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Capital stock	18,675	18,675
Capital surplus	34,214	34,396
Retained earnings	278,283	297,949
Treasury stock	(21,074)	(20,154)
<b>Total shareholders' equity</b>	<b>310,098</b>	<b>330,866</b>
<b>Accumulated other comprehensive income</b>		
Valuation difference on available-for-sale securities	11,269	15,995
Revaluation reserve for land	(3,435)	(3,435)
Foreign currency translation adjustment	1,343	695
Remeasurements of defined benefit plans, net of tax	19,157	39,512
<b>Total accumulated other comprehensive income</b>	<b>28,335</b>	<b>52,768</b>
<b>Non-controlling interests</b>	<b>37,566</b>	<b>43,307</b>
<b>Total net assets</b>	<b>376,000</b>	<b>426,941</b>
<b>Total liabilities and net assets</b>	<b>572,402</b>	<b>675,024</b>

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income  
(Consolidated Statements of Income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	551,881	597,026
Cost of sales	420,926	453,969
Gross profit	130,954	143,056
Selling, general and administrative expenses	90,752	96,137
Operating income	40,201	46,919
Non-operating income		
Interest income	216	256
Dividend income	859	954
Gain on sale of investment securities	20	0
Rental income	296	284
Gain from insurance claim	78	75
Share of profit of entities accounted for using equity method	2,134	2,842
Dividend income of insurance	330	295
Penalty income	599	458
Other	1,535	1,489
Total non-operating income	6,071	6,658
Non-operating expenses		
Interest expenses	1,911	1,941
Loss on sale of investment securities	3	0
Loss on sale of non-current assets	1	50
Loss on retirement of non-current assets	305	431
Financing expenses	351	458
Other	592	781
Total non-operating expenses	3,165	3,663
Ordinary income	43,107	49,913
Extraordinary income		
Gain on sale of investment securities	340	49
Gain on sale of non-current assets	61	—
Gain on sale of shares of subsidiaries and associates	—	46
Gain on step acquisitions	—	172
Gain on bargain purchase	859	1,356
Gain on liquidation of subsidiaries and associates	—	420
Reversal of provision for loss on business	289	—
Total extraordinary income	1,551	2,045
Extraordinary losses		
Loss on valuation of investment securities	15	365
Loss on sales of investment securities	305	—
Loss on sale of shares of subsidiaries and associates	—	11
Loss on termination of retirement benefit plan	—	116
Impairment losses	0	562
Loss on step acquisitions	605	—
Loss on litigation	—	48
Total extraordinary loss	926	1,104
Income before income taxes	43,732	50,855
Income taxes - current	12,992	14,579
Income taxes - deferred	1,733	1,058
Total income taxes	14,725	15,638
Net income	29,006	35,216
Profit attributable to non-controlling interests	1,901	1,954
Profit attributable to owners of parent	27,105	33,262

## Consolidated Statements of Comprehensive Income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net income	29,006	35,216
Other comprehensive income		
Valuation difference on available-for-sale securities	230	4,857
Foreign currency translation adjustment	275	(203)
Remeasurements of defined benefit plans, net of tax	(5,056)	20,566
Share of other comprehensive income (loss) of associates accounted for using equity method	94	(6)
Total other comprehensive income (loss)	(4,455)	25,213
Comprehensive income	24,550	60,430
(Contents)		
Comprehensive income attributable to owners of parent	22,655	57,695
Comprehensive income attributable to non-controlling interests	1,895	2,735

## (3) Consolidated Statements of Changes in Net Assets

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,675	34,011	264,650	(6,074)	311,263
Changes during period					
Dividends of surplus			(13,525)		(13,525)
Profit attributable to owners of parent			27,105		27,105
Purchase of treasury shares				(15,000)	(15,000)
Disposal of treasury shares					—
Reversal of revaluation reserve for land			52		52
Purchase of shares of consolidated subsidiaries		202			202
Capital increase of consolidated subsidiaries					—
Net changes in items other than shareholders' equity					
Total changes during period	—	202	13,632	(15,000)	(1,165)
Balance at end of period	18,675	34,214	278,283	(21,074)	310,098

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	11,115	(3,379)	1,067	24,033	32,836	33,654	377,754
Changes during period							
Dividends of surplus							(13,525)
Profit attributable to owners of parent							27,105
Purchase of treasury shares							(15,000)
Disposal of treasury shares							—
Reversal of revaluation reserve for land							52
Purchase of shares of consolidated subsidiaries							202
Capital increase of consolidated subsidiaries							—
Net changes in items other than shareholders' equity	154	(55)	276	(4,876)	(4,501)	3,912	(588)
Total changes during period	154	(55)	276	(4,876)	(4,501)	3,912	(1,754)
Balance at end of period	11,269	(3,435)	1,343	19,157	28,335	37,566	376,000

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,675	34,214	278,283	(21,074)	310,098
Changes during period					
Dividends of surplus			(13,596)		(13,596)
Profit attributable to owners of parent			33,262		33,262
Purchase of treasury shares					—
Disposal of treasury shares		255		919	1,175
Reversal of revaluation reserve for land					—
Purchase of shares of consolidated subsidiaries					—
Capital increase of consolidated subsidiaries		(72)			(72)
Net changes in items other than shareholders' equity					
Total changes during period	—	182	19,666	919	20,768
Balance at end of period	18,675	34,396	297,949	(20,154)	330,866

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	11,269	(3,435)	1,343	19,157	28,335	37,566	376,000
Changes during period							
Dividends of surplus							(13,596)
Profit attributable to owners of parent							33,262
Purchase of treasury shares							—
Disposal of treasury shares							1,175
Reversal of revaluation reserve for land							—
Purchase of shares of consolidated subsidiaries							—
Capital increase of consolidated subsidiaries							(72)
Net changes in items other than shareholders' equity	4,726	—	(648)	20,354	24,432	5,740	30,173
Total changes during period	4,726	—	(648)	20,354	24,432	5,740	50,941
Balance at end of period	15,995	(3,435)	695	39,512	52,768	43,307	426,941

## (4) Consolidated Statements of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
<b>Cash flows from operating activities</b>		
Income before income taxes	43,732	50,855
Depreciation and amortization	20,103	21,393
Impairment losses	0	562
Amortization of goodwill	3,194	3,421
Gain on bargain purchase	(859)	(1,356)
Net loss (gain) on step acquisitions	605	(172)
Loss (gain) on liquidation of subsidiaries and associates	—	(420)
Increase (decrease) in allowance for doubtful accounts	463	(84)
Increase (decrease) in net defined benefit liability	(90)	567
Increase (decrease) in provision for loss on business	(10)	—
Increase (decrease) in provision for bonuses	206	409
Increase (decrease) in provision for directors' bonuses	5	(7)
Interest and dividends income	(1,075)	(1,211)
Interest expenses	1,911	1,941
Share of loss (profit) of entities accounted for using equity method	(2,134)	(2,842)
Loss (gain) on sales of noncurrent assets	(88)	31
Loss on retirement of non-current assets	305	431
Loss (gain) on sales of investment securities	(51)	(49)
Loss (gain) on valuation of investment securities	15	365
Loss (gain) on sale of shares of subsidiaries and associates	—	(35)
Decrease (increase) in notes and accounts receivable - trade	374	(2,268)
Decrease (increase) in inventories	(1,491)	(1,552)
Increase (decrease) in notes and accounts payable - trade	(92)	(1,854)
Decrease (increase) in net defined benefit asset	(6,897)	(4,795)
Decrease (increase) in assets and liabilities for Transportation Security Services	(1,820)	(311)
Other	(2,862)	4,674
Subtotal	53,445	67,692
Interest and dividends received	1,710	1,877
Interest expenses paid	(1,906)	(1,918)
Income taxes paid	(10,671)	(14,038)
Income taxes refund	70	172
Net cash provided by (used in) operating activities	42,647	53,786

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
<b>Cash flows from investing activities</b>		
Decrease (increase) in time deposits	396	(2,307)
Payments into long-term time deposits	(119)	—
Proceeds from withdrawal of long-term time deposits	8	17
Purchase of property, plant and equipment	(14,854)	(35,308)
Proceeds from sales of property, plant and equipment	488	144
Purchase of intangible assets	(2,922)	(3,826)
Purchase of investment securities	(1,103)	(1,667)
Proceeds from sales of investment securities	554	539
Payments for acquisition of businesses	(3)	(1,587)
Proceeds from sale of businesses	—	19
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(1,547)	(668)
Purchase of shares of subsidiaries and associates	4,596	2,031
Proceeds from sale of shares of subsidiaries and associates	—	130
Proceeds from liquidation of subsidiaries and associates	—	926
Decrease (increase) in short-term loans receivable	(2)	56
Payments of long-term loans receivable	(57)	(137)
Collection of long-term loans receivable	61	71
Proceeds from refund of leasehold and guarantee deposits	58	23
Other	(1,103)	2,330
<b>Net cash provided by (used in) investing activities</b>	<b>(15,550)</b>	<b>(39,212)</b>
<b>Net cash provided by (used in) financing activities</b>		
Net increase (decrease) in short-term loans payable	653	(468)
Proceeds from long-term loans payable	325	14,535
Repayment of long-term loans payable	(805)	(847)
Proceeds from issuance of bonds	—	100
Redemption of bonds	—	(200)
Purchase of treasury stock	(15,000)	—
Repayments of lease obligations	(5,785)	(6,312)
Cash dividends paid	(13,525)	(13,596)
Cash dividends paid to attributable to non-controlling interests	(705)	(650)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(1,465)	(312)
<b>Net cash provided by (used in) financing activities</b>	<b>(36,309)</b>	<b>(7,751)</b>
Effect of exchange rate change on cash and cash equivalents	68	(28)
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(9,144)</b>	<b>6,795</b>
Cash and cash equivalents at beginning of period	69,162	60,018
Cash and cash equivalents at end of period	60,018	66,814

3. Information on Sales and Income (Loss) and Other Items by Reportable Segment, with Disaggregated Income Information

I. Fiscal year ended March 31, 2025

(Millions of yen)

	Reportable segments					Elimination and corporate (Note 1)	Amount on Consolidated Statements of Income (Note 2)
	Security services	Facility Management Services etc.	Long-Term Care Services	Overseas service	Total		
Net sales							
Contract proceeds	344,432	38,865	53,249	25,585	462,132	—	462,132
Construction proceeds	7,790	26,984	23	42	34,841	—	34,841
Proceeds from sales	39,723	13,887	91	1,205	54,907	—	54,907
Revenue generated from contracts with customers	391,946	79,736	53,364	26,833	551,881	—	551,881
Outside sales	391,946	79,736	53,364	26,833	551,881	—	551,881
Intersegment sales	72	434	8	—	515	(515)	—
Total	392,019	80,171	53,373	26,833	552,396	(515)	551,881
Income by reportable segment	40,327	9,164	1,497	(547)	50,441	(10,239)	40,201
Depreciation and amortization	16,173	1,485	2,238	188	20,085	17	20,103
Amortization of goodwill	698	139	2,040	316	3,194	—	3,194

Note 1. The ¥ 10,239 million deductions to income by reportable segment under eliminations and corporate represents Company-wide expenses that cannot be attributed to any specific reportable segment. These expenses are primarily administrative costs not associated with specific reportable segments.

Note 2. Income by reportable segment has been adjusted for the operating income figure on the Consolidated Statements of Income.

Note 3. Assets are not allocated to specific reportable segments.

II. Fiscal year ended March 31, 2026

(Millions of yen)

	Reportable segments					Elimination and corporate (Note 1)	Amount on Consolidated Statements of Income (Note 2)
	Security Services	Facility Management Services etc.	Long-Term Care Services	Overseas Services	Total		
Net sales							
Contract proceeds	372,816	48,357	55,139	26,764	503,077	—	503,077
Construction proceeds	7,415	32,273	16	47	39,753	—	39,753
Proceeds from sales	40,582	12,354	85	1,172	54,194	—	54,194
Revenue generated from contracts with customers	420,814	92,984	55,242	27,983	597,026	—	597,026
Outside sales	420,814	92,984	55,242	27,983	597,026	—	597,026
Intersegment sales	299	455	7	—	762	(762)	—
Total	421,114	93,440	55,249	27,983	597,788	(762)	597,026
Income by reportable segment	45,416	11,276	2,238	(1,110)	57,821	(10,901)	46,919
Depreciation and amortization	17,264	1,605	2,238	264	21,372	21	21,393
Amortization of goodwill	754	356	2,038	272	3,421	—	3,421

Note 1. The ¥10,901 million deductions to income by reportable segment under eliminations and corporate represents Company-wide expenses that cannot be attributed to any specific reportable segment. These expenses are primarily administrative costs not associated with specific reportable segments.

Note 2. Income by reportable segment has been adjusted for the operating income figure on the Consolidated Statements of Income.

Note 3. Assets are not allocated to specific reportable segments.