NOTE TO READERS: The following is an English translation of the Semi-Annual Securities Report originally issued in the Japanese language. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Semi-Annual Securities Report

(First half of the 61st business term)

From April 1, 2025 to September 30, 2025

ALSOK CO., LTD.

(Former company name: SOHGO SECURITY SERVICES CO., LTD.)

1-6-6 Motoakasaka, Minato-ku, Tokyo, Japan

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INDEPENDENT AUDITOR'S INTERIM REVIEW REPORT

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Applicable law Article 24-5, Paragraph 1, Item 1 of the table of the Financial Instruments and

Exchange Act of Japan

Place of filing Director-General, Kanto Local Finance Bureau

Filing date November 5, 2025

Interim accounting period First half of the 61st business term (From April 1, 2025 to September 30, 2025)

Company name A L S O K株式会社 (ALSOK Kabushiki Kaisha)

(formerly 綜合警備保障株式会社 (Sogo Keibi Hosho Kabushiki Kaisha))

Company name in English ALSOK CO.,LTD.

(formerly SOHGO SECURITY SERVICES CO., LTD.)

Name and title of representative Ikuji Kayaki, Representative Director Group COO

Address of head office 1-6-6 Motoakasaka, Minato-ku, Tokyo, Japan

Telephone number +81-3-3470-6811 (Main telephone number)

Contact person Kazuhide Shigemi, Director and Senior Executive Officer

Nearest contact place 1-6-6 Motoakasaka, Minato-ku, Tokyo, Japan

Telephone number +81-3-3470-6811 (Main telephone number)

Contact person Kazuhide Shigemi, Director and Senior Executive Officer

Place for public inspection Tokyo Stock Exchange, Inc.

(2-1, Nihombashi Kabutocho, Chuo-ku, Tokyo, Japan)

(Note) On July 16, 2025, we changed our company name from "SOHGO SECURITY SERVICES CO., LTD." to "ALSOK CO., LTD."

Part 1. Company Information

I. Overview of Company

1. Selected financial data

| | | _, , , , , , , , , , , , , , , , , , , | | |
|---|-------------------|---|---|---|
| Fiscal year | | First half of the 60th business term | First half of the 61st business term | 60th business term |
| Accounting peri | od | From April 1, 2024 to September 30, 2024 | From April 1, 2025 to September 30, 2025 | From April 1, 2024 to March 31, 2025 |
| Net sales | (Millions of yen) | 263,280 | 291,337 | 551,881 |
| Ordinary income | (Millions of yen) | 16,648 | 23,889 | 43,107 |
| Profit attributable to owners of parent | (Millions of yen) | 9,852 | 14,607 | 27,105 |
| Comprehensive income | (Millions of yen) | 9,080 | 16,891 | 24,550 |
| Net assets | (Millions of yen) | 366,524 | 388,232 | 376,000 |
| Total assets | (Millions of yen) | 569,534 | 580,772 | 572,402 |
| Net income per share | (Yen) | 19.96 | 30.10 | 55.41 |
| Diluted net income per share | (Yen) | _ | _ | _ |
| Equity ratio | (%) | 58.0 | 60.1 | 59.1 |
| Cash flows from operating activities | (Millions of yen) | 19,814 | 21,651 | 42,647 |
| Cash flows from investing activities | (Millions of yen) | (4,464) | (11,433) | (15,550) |
| Cash flows from financing activities | (Millions of yen) | (25,345) | (9,790) | (36,309) |
| Cash and cash equivalents as of end of the period | (Millions of yen) | 59,228 | 60,348 | 60,018 |

⁽Notes) 1. Selected financial data is not disclosed on a non-consolidated basis as ALSOK CO., LTD. (the "Company") prepares interim consolidated financial statements.

^{2.} Diluted net income per share is not disclosed as there are no potentially dilutive shares.

2. Description of business

There have been no significant changes in the businesses that the Group (the Company and its subsidiaries and associates) operates during the six months ended September 30, 2025.

The Group had the following realignments during the six months ended September 30, 2025:

- (1) Effective April 1, 2025, ALSOK Joy Life Co., Ltd., which operates a long-term care business in the Kansai region, carried out organizational restructuring, including the absorption-type merger of ALSOK Life Support Co., Ltd.
- (2) Effective April 1, 2025, ALSOK Kanto Delivery Co., Ltd., which engages in the transportation security business, was absorbed and merged into the Company.
- (3) Effective May 30, 2025, the Company acquired additional shares of Miyazaki Sohgo Security Services Co., Ltd., an equity-method associate mainly engaging in security services, and Miyazaki Sohgo Security Services Co., Ltd. became a consolidated subsidiary of the Company. Effective July 16, 2025, the company name has changed to ALSOK Miyazaki Co., Ltd.
- (4) Effective September 1, 2025, pursuant to the agreement between the Company and FUJITSU HOME & OFFICE SERVICES LIMITED ("FUJITSU HOME"), FUJITSU HOME's security services, cleaning services and facility management services, as well as facility management services of its wholly owned subsidiaries, FUJITSU HOKUSHIN CONSTRUCTION LIMITED and FUJITSU TOCHIGI CONSTRUCTION LIMITED, were transferred to ALSOK Facilities Co., Ltd., which is the Company's consolidated subsidiary, by way of an absorption-type company split and a business transfer, respectively.

II. Business Overview

1. Risk factors

During the six months ended September 30, 2025, there have been no newly arising business risks, etc. or no changes in the business risks, etc. disclosed in the Annual Securities Report of the previous fiscal year.

2. Management analysis of financial position, operating results, and cash flows

Any forward-looking information included in this report is based on the best estimates of the Company as of the date of filing of this report.

(1) Financial position and operating results

During the six months ended September 30, 2025, the Japanese economy continued to recover moderately, driven by a pickup in consumer spending and capital expenditure, although improvements in corporate earnings slowed due to the impact of U.S. trade policies on certain industries. Looking ahead, while concerns remain over the potential impact of U.S. trade policies, expectations are rising for the new Cabinet's economic measures, which prioritize price stability.

In the security field, as outlined in the government's "Basic Policy on Economic and Fiscal Management and Reform 2025," the government is committed not only to recovery and reconstruction from natural disasters but also to the realization of a safe and secure society. The Group is expected to provide comprehensive safety and security services, including security guard services, as the society's expectations for the security sector are rising amid various developments such as threats in cyberspace, concerns about victimization of senior citizens, women, children, and other socially vulnerable groups, as well as increasing street crime and accidents, and aging infrastructure. Since 2022, the number of criminal offenses has continued to rise year-on-year for three consecutive years. Amid a decline in public sense of security driven by a series of nationwide robberies and crimes committed by some foreign nationals, the Group's role in protecting safety and security has become increasingly vital.

In this environment, aiming to contribute to a sustainable society, the Group has continued to provide appropriate services as an operator of service businesses related to the safety and security of society (Security Services, Facility Management Services etc., Long-Term Care Services, and Overseas Services). As set forth in the "Grand Design 2025," which concludes this fiscal year, the Group aims to become "a resilient integrated safety and security solutions provider that meets various safety and security needs of the society." In order to respond to increasing safety and security needs of customers with diversified risks, we have made efforts to provide new services that combine a variety of services including security, facility management, and long-term care. In addition, as prices continue to rise, we are asking customers to adjust prices to keep up with rising costs.

As a result of the efforts mentioned above, the Group's operating results for the six months ended September 30, 2025 showed a steady improvement compared to the previous fiscal year. The Group recorded net sales of \(\frac{4}{2}91,337\) million (10.7% increase year on year), operating income of \(\frac{4}{2}2,520\) million (47.6% increase year on year), ordinary income of \(\frac{4}{2}3,889\) million (43.5% increase year on year), and profit attributable to owners of parent of \(\frac{4}{1}4,607\) million (48.3% increase year on year) for the six months ended September 30, 2025.

By business segment, the main factors for change are as follows:

The net sales of the Security Services segment were \(\frac{\pma}{209,871}\) million (10.2% increase year on year), and operating income was \(\frac{\pma}{222,532}\) million (33.3% increase year on year).

The Company has provided services for corporate customers through its Electronic Security Services business and promoted

sales of the ALSOK-G7 (read as "ALSOK G-seven"), which contributes to customers' labor saving needs. The ALSOK-G7 is equipped with a live video monitoring function as a standard feature, with enhanced optional services such as image storage and remote equipment control. We plan to continue expanding its range of applications to meet our customer needs. In July 2024, we expanded the coverage of the ALSOK IT Rescue and ALSOK Facility Rescue services nationwide. These services leverage ALSOK's existing infrastructure for electronic security. In the event of a failure of IT equipment or building facilities, guards will rush to the scene to investigate the cause and take emergency repairs with the operational support of specialists. Additionally, the Company is working to expand its business through the use of drones, including for the inspection of solar panels and other various facilities. In September 2025, we launched the ALSOK Physical Penetration Testing service, further expanding our cybersecurity offerings. This service provides a comprehensive assessment of the risks associated with physical intrusion into customers' business premises and subsequent cyberattacks originating from within those premises, followed by recommendations for improvement measures.

In the HOME ALSOK Services, orders grew, primarily driven by the HOME ALSOK Connect, amid a growing sense of insecurity in Japan. In addition to the conventional Online Security Service, in which ALSOK rushes to the scene of detected emergencies, the HOME ALSOK Connect offers a more affordable Self-Security plan with optional on-site confirmation service by ALSOK upon customer request, thereby addressing diverse safety and security needs. In May 2024, we launched the Sumaho Gate, a controller for the HOME ALSOK Connect equipped with a functionality to prevent the smartphone from being lost, which enables users to activate/deactivate the security activities with smooth authentication using smartphones. The Group has also proactively promoted sales of the HOME ALSOK Mimamori Support, a service to watch over senior citizens, and other services.

In the Stationed Security Services, we focused on, among other things, security services for airport facilities in response to growing inbound demand, as well as for production sites that are being reshored to Japan. In addition, the Group collectively provided security services for the venue and individual pavilions of the Expo 2025 Osaka, Kansai, Japan, and for the World Athletics Championships Tokyo 25. Going forward, we will leverage DX, etc., to reduce labor and improve the efficiency of the Stationed Security Services. We will also work on events such as the 20th Asian Games Aichi-Nagoya 2026.

For the Transportation Security Services, although the number of ATMs is decreasing domestically due to the consolidation and closing of branches of financial institutions, the needs to improve the efficiency of cash management operations remain as strong as ever, and we are promoting the sales of the ATM Comprehensive Management Service, the Cash Deposit and Dispenser Machine On-Line System, and other products. Our offerings also include the Tax and Public Funds Collection System, which automates local government disbursement counter operations through the use of the Cash Deposit and Dispenser Machine On-Line System. We will continue to gain an understanding of various outsourcing needs, such as the needs of regional financial institutions to improve operational efficiency and to reduce costs, and will expand our service offerings.

The net sales of the Facility Management Services etc. were ¥40,376 million (21.3% increase year on year), and operating income was ¥4,516 million (61.8% increase year on year). In September 2025, ALSOK Facilities Co., Ltd., which is the Company's wholly owned subsidiary, strengthened its business foundation by succeeding to facility management services and other services from FUJITSU HOME & OFFICE SERVICES LIMITED and its two subsidiaries through an absorption-type company split and other procedures. We will continue to expand the Facility Management, promoting the sales, installation, and maintenance of EV charging equipment as a part of enhancement of our sustainability efforts.

The net sales of the Long-Term Care Services were ¥27,409 (3.6% increase year on year), and operating income was ¥1,280 million (54.9% increase year on year). We will continue to improve operational efficiency through optimization of staff allocation and enhance nursing care operations through DX, including the use of nursing care support robots, and strive to expand services under the unified "ALSOK's Care" Long-Term Care Services brand.

The net sales of the Overseas Services were ¥13,679 million (4.3% increase year on year), and operating loss was ¥427 million (¥373 million for the six months ended September 30, 2024) due in part to the effect of M&A. We will continue to provide optimal products and services tailored to each country, leveraging the know-how we have cultivated in Japan, to support our customers' overseas businesses and expand our operations actively.

In commemoration of its 60th anniversary, the Company has changed its company name from SOHGO SECURITY SERVICES CO., LTD. to ALSOK CO., LTD. Through this change, the Company and the Group are committed to further evolving into an entity that delivers safety and security at all times, not only through security services but also across a wide range of business domains.

Total assets as of September 30, 2025 were ¥580,772 million, an increase of ¥8,369 million from the end of the previous fiscal year. This increase was mainly due to ¥3,272 million increase in property, plant and equipment and ¥2,770 million increase in investment securities, resulting from investments and other factors associated with administrative systems.

Total liabilities as of September 30, 2025 were ¥192,539 million, a decrease of ¥3,862 million from the end of the previous fiscal

year. This resulted from ¥5,815 million decrease in notes and accounts payable - trade, which was partially offset by ¥1,225 million increase in other current liabilities including advance payment.

(2) Cash flows

Cash and cash equivalents ("cash") for the six months ended September 30, 2025 are summarized below:

(Cash flows from operating activities)

During the six months ended September 30, 2025, net cash provided by operating activities was \(\frac{\text{21}}{21,651}\) million, 9.3% increase year on year. This resulted from \(\frac{\text{23}}{23,834}\) million of net income before income taxes, \(\frac{\text{410}}{300}\) million of depreciation expenses added back and \(\frac{\text{23}}{2,611}\) million decrease in trade receivables, which was partially offset by \(\frac{\text{48}}{8,038}\) million decrease in trade payables and \(\frac{\text{47}}{7,825}\) million income tax payment.

The net increase/decrease in assets and liabilities for transportation security services includes changes in cash for transportation security services, cash raised for transportation security services within short-term loans payable, and others.

(Cash flows from investing activities)

During the six months ended September 30, 2025, net cash used in investing activities was \\ \xi11,433\) million, 156.1% increase year on year. The cash decreased due to \\ \xi9,310\) million used for purchase of property, plant and equipment and \\ \xi2,443\) million used for purchase of intangible assets.

(Cash flows from financing activities)

During the six months ended September 30, 2025, net cash used in financing activities was ¥9,790 million, 61.4% decrease year on year. The cash decreased due to ¥6,499 million used for dividends payment and ¥3,107 million used for repayments of lease liabilities.

(3) Accounting estimates and assumptions used for those estimates

There have been no significant changes in the accounting estimates and assumptions used for those estimates described in "Management analysis of financial position, operating results, and cash flows" of the Annual Securities Report for the previous fiscal year.

(4) Business policies and strategies

There have been no significant changes in the business policies and strategies of the Group during the six months ended September 30, 2025.

(5) Production, orders, and sales (Production)

The Group is not engaged in production activities. The number of contracts in progress as of September 30, 2025 is as follows:

| Segment | | As of the end of six months ended September 30, 2025 (As of September 30, 2025) | Year on year change (%) |
|-----------------------------------|--------------------------|---|-------------------------|
| Security Services | | | |
| Electronic Security Services | (Thousands of contracts) | 598 | 1.3 |
| HOME ALSOK Services | (Thousands of contracts) | 531 | 3.8 |
| Stationed Security Services | (Thousands of contracts) | 4 | 5.5 |
| Transportation Security Services | (Thousands of contracts) | 92 | 3.3 |
| Total | (Thousands of contracts) | 1,227 | 2.5 |
| Facility Management Services etc. | (Thousands of contracts) | 135 | 4.6 |
| Long-Term Care Services | (Thousands of contracts) | 29 | 2.4 |
| Overseas Services | (Thousands of contracts) | 5 | 18.0 |
| Total | (Thousands of contracts) | 1,397 | 2.8 |

(Note) The number of contracts above represents the total number of long-term contracts with the customers (contracts to provide services on an ongoing basis for a certain period of time), not the total number of parties to the contract the Group provides services to. Major services provided by each segment are as follows:

| Electronic Security Services | ALSOK Guard System for corporate customers |
|-----------------------------------|--|
| HOME ALSOK Services | Home security services for individual customers |
| Stationed Security Services | Stationed security services to assign security guards to facilities of the customers |
| Transportation Security Services | Cash transportation services including transportation of securities, and Cash Deposit |
| | and Dispenser Machine On-Line System |
| Facility Management Services etc. | Facility management, cleaning services, call center services, etc., maintenance, |
| | management and operation of various facilities, inspection of fire equipment and |
| | AED rental, etc. |
| Long-Term Care Services | Home-visit nursing care, day care services, fee-based long-term care facilities, group |
| | homes, etc. |
| Overseas Services | Security Services, Facility Management Services etc., and staffing services provided |
| | by overseas subsidiaries |

(Sales)

The sales results for each segment are described below:

| Segment | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) | | Year on year change (%) |
|-----------------------------------|--|---------|-------------------------|
| Security Services | | | |
| Electronic Security Services | (Millions of yen) | 89,560 | 8.1 |
| HOME ALSOK Services | (Millions of yen) | 12,392 | 4.6 |
| Stationed Security Services | (Millions of yen) | 71,921 | 19.6 |
| Transportation Security Services | (Millions of yen) | 35,996 | 1.2 |
| Total | (Millions of yen) | 209,871 | 10.2 |
| Facility Management Services etc. | (Millions of yen) | 40,376 | 21.3 |
| Long-Term Care Services | (Millions of yen) | 27,409 | 3.6 |
| Overseas Services | (Millions of yen) | 13,679 | 4.3 |
| Total | (Millions of yen) | 291,337 | 10.7 |

(Note) No single customer accounted for 10% or more of total net sales.

(6) Priority business and financial challenges

There have been no significant changes in the Group's priority business and financial challenges during the six months ended September 30, 2025.

(7) Research and development

Research and development cost was ¥310 million for the six months ended September 30, 2025, which was mainly related to security business.

There have been no significant changes in the Group's research and development activities during the six months ended September 30, 2025.

(8) Analysis of capital resources and liquidity

The Group's primary source of funds is the monthly fees received from customers, mainly in the security business, which is stable and predictable revenue. As the Group's expenditure plan is based on this stable source of funds, the Group believes there is little concern that it will face a shortage of funds in the predictable future. The Group also believes that it can obtain external financing stably due to this secure source of funds, the recent trend of the equity ratio, and the good relationships with its key financial institutions.

The Group's primary capital needs and methods of financing are as follows:

(Working capital needs)

The working capital needs of the Group are mainly comprised of cost of sales, such as labor costs and outsourcing costs, selling, general and administrative expenses, such as personnel expenses, and cash required for deposit of sales proceeds into the customers' bank accounts through Cash Deposit and Dispenser Machine On-Line System in Transportation Security Services.

While the cost of sales and selling, general and administrative expenses are generally paid out of its own funds as the payment occurs regularly throughout the year, the Group also uses short-term loans from financial institutions as necessary to meet the capital needs.

The Group uses both its own funds and short-term loans from financial institutions for deposit of sales proceeds into the customers' bank accounts through the Cash Deposit and Dispenser Machine On-Line System. Such short-term loans are available through overdrafts and can be executed immediately based on the cash needs. The amount of sales proceeds that the Group deposits into customers' bank accounts on a certain day represents the amount of sales proceeds deposited by customers into the Cash Deposit and Dispenser Machine on the previous day, which fluctuates significantly on a daily basis. The amount of deposits increases especially on Monday or any business day after national holidays because such amount includes the amount deposited by customers into the Machine during the weekends and holidays, resulting in increasing use of short-term loans from financial institutions.

(Investment capital needs)

The investment capital needs of the Group are mainly comprised of M&A transactions. This is generally paid out of its own funds, and the Group also uses short-term and long-term loans from financial institutions as necessary to meet the needs.

In addition, the recurring acquisition of security alarm equipment related to the electronic security is also included in capital investment. The Group considers the acquisition of security alarm equipment is similar in nature to the acquisition of inventories as a component of working capital since the amount per acquisition is small and it occurs as orders are received. As the acquisition of alarm equipment occurs regularly throughout the year, it is generally paid out of its own funds, which is similar to the working capital needs.

During the six months ended September 30, 2025, there have been no significant changes in the Group's capital investment plan, including capital expenditures which were planned as of March 31, 2025.

(Management's view on future outlook of capital needs and methods of financing)

The Group has mostly used its own funds to meet the capital needs during the six months ended September 30, 2025 except for transportation security services. At this point, the Group does not expect any significant change in the capital needs during the fiscal year ending March 31, 2026 and believes that its capital needs will be satisfied by its own funds.

(9) Facilities

(Plan for establishment or disposal of facilities)

During the six months ended September 30, 2025, there have been no significant changes in the plan for establishment or disposal of facilities which was under planning as of March 31, 2025. In addition, there were no newly established plans for installation, expansion, renovation, disposal or sale of significant facilities during the six months ended September 30, 2025.

3. Material contracts, etc.

- (1) Effective May 30, 2025, the Company acquired additional shares of Miyazaki Sohgo Security Services Co., Ltd., an equity-method associate mainly engaging in security services, and Miyazaki Sohgo Security Services Co., Ltd. became a consolidated subsidiary of the Company. Effective July 16, 2025, the company name has changed to ALSOK Miyazaki Co., Ltd.
- (2) Effective September 1, 2025, pursuant to the agreement between the Company and FUJITSU HOME & OFFICE SERVICES LIMITED ("FUJITSU HOME"), FUJITSU HOME's security services, cleaning services and facility management services, as well as facility management services of its wholly owned subsidiaries, FUJITSU HOKUSHIN CONSTRUCTION LIMITED and FUJITSU TOCHIGI CONSTRUCTION LIMITED, were transferred to ALSOK Facilities Co., Ltd., which is the Company's consolidated subsidiary, by way of an absorption-type company split and a business transfer, respectively.

III. Information on Reporting Company

- 1. Information on shares, etc.
 - (1) Total number of shares, etc.
 - i. Total number of shares

| Class Total number of authorized shares (S | |
|--|---------------|
| Common stock | 1,500,000,000 |
| Total | 1,500,000,000 |

ii. Shares issued

| Class | Number of shares issued as of September 30, 2025 (Shares) | Number of shares issued as of November 5, 2025 (filing date) (Shares) | Name of stock exchange on which the Company is listed or name of Authorized Financial Instruments Firms Association where the Company is registered | Description |
|-----------------|---|--|---|---|
| Common stock | 510,200,210 | 510,200,210 | Tokyo Stock Exchange Prime market | Standard share of the Company with no restrictions on the content of rights. Number of shares per one unit of share is 100 shares. |
| Total | 510,200,210 | 510,200,210 | _ | _ |

- (2) Subscription rights to shares, etc.
 - i. Details of stock option plans

Nothing to report.

ii. Other subscription rights to shares, etc.

Nothing to report.

(3) Exercises of moving strike convertible bonds, etc.

Nothing to report.

(4) Changes in number of shares issued and capital stock, etc.

| Period | Changes in the total number of shares issued | Total number of shares issued | Changes in capital stock (Millions of | Amount of capital stock (Millions of | Changes in capital surplus (Millions of | Amount of capital surplus (Millions of |
|---|--|-------------------------------|---------------------------------------|--------------------------------------|---|--|
| | (Shares) | (Shares) | yen) | yen) | yen) | yen) |
| From April 1, 2025 to September 30, 2025 | _ | 510,200,210 | I | 18,675 | _ | 29,320 |

(5) Major shareholders

As of September 30, 2025

| Name | Address | Number of shares held (Thousands of shares) | Ownership percentage to the total number of shares issued (excluding treasury stock) (%) |
|--|---|--|---|
| The Master Trust Bank of Japan, Ltd. (Trust account) (Note 1) | 1-8-1 Akasaka, Minato-ku, Tokyo | 57,676 | 11.86 |
| SOHGO CORPORATION | 130-16 Yamabukicho, Shinjuku-ku, Tokyo, Japan | 36,943 | 7.59 |
| Saitama Kiki Co., Ltd. | 7-1-3 Shimoochiai, Chuo-ku, Saitama, Japan | 26,419 | 5.43 |
| Kizuna Corporation | 130-16 Yamabukicho, Shinjuku-ku, Tokyo, Japan | 26,150 | 5.37 |
| Custody Bank of Japan, Ltd. (Trust account) (Note 1) | 1-8-12, Harumi, Chuo-ku, Tokyo, Japan | 24,752 | 5.09 |
| ALSOK CO., LTD. Employee Stockholding Association | 1-6-6 Motoakasaka, Minato-ku, Tokyo, Japan | 17,351 | 3.56 |
| Custody Bank of Japan, Ltd. as Trustee for Mizuho Bank Retirement Benefit Trust Account Re-entrusted by Mizuho Trust and Banking Co., Ltd. | 1-8-12, Harumi, Chuo-ku, Tokyo, Japan | 14,807 | 3.04 |
| Atsushi Murai | Suginami-ku, Tokyo, Japan | 14,804 | 3.04 |
| SMBC Trust Bank Ltd. (as trustee for Sumitomo Mitsui Banking Corporation Retirement Benefits Trust Account) | 1-3-2 Marunouchi, Chiyoda-ku, Tokyo | 13,678 | 2.81 |
| Morgan Stanley MUFG Securities Co., Ltd. | 1-9-7 Otemachi, Chiyoda-ku, Tokyo, Japan | 11,052 | 2.27 |
| Total | _ | 243,636 | 50.11 |

(Note) 1. Of the number of shares held above, the number of shares related to the trust business is as follows:

The Master Trust Bank of Japan, Ltd. (Trust account) Custody Bank of Japan, Ltd. (Trust account) 27,916 thousand shares

12,652 thousand shares

(6) Voting rights

i. Shares issued

As of September 30, 2025

| Category | Number of shares (Shares) | Number of voting rights (Unit) | Description |
|---|---------------------------|--------------------------------|--|
| Shares without voting rights | _ | - | _ |
| Shares with restricted voting rights (treasury stock, etc.) | _ | | _ |
| Shares with restricted voting rights (others) | _ | | _ |
| Shares with full voting rights (treasury stock, etc.) | Common 24,098,40 | _ | Standard share of the Company with no restrictions on the content of rights. Number of shares per one unit of share is 100 shares. |
| Shares with full voting rights (others) | Common 486,060,90 stock | 4,860,609 | Same as above |
| Shares less than one unit | Common 40,91 | - | Shares less than one unit (100 shares) |
| Total number of shares issued | 510,200,21 | <u> </u> | _ |
| Total number of voting rights | _ | 4,860,609 | _ |

ii. Treasury stock, etc.

As of September 30, 2025

| Name of shareholders | Address of shareholders | Number of shares held under own name (Shares) | Number of shares held under the name of others (Shares) | Total number of shares held (Shares) | Ownership percentage to the total number of shares issued (%) |
|----------------------|---|--|---|--|--|
| ALSOK CO., LTD. | 1-6-6 Motoakasaka, Minato-ku, Tokyo, Japan | 24,098,400 | 1 | 24,098,400 | 4.72 |
| Total | _ | 24,098,400 | _ | 24,098,400 | 4.72 |

(Note) Based on the resolution by the Board of Directors' meeting held on April 8, 2025, the Company disposed of its treasury stock as restricted stock under the restricted stock grant plan for employees of the Company and its subsidiaries through the Employee Stockholding Association. As a result of this disposal, the number of treasury stock has decreased by 1,101,900 shares. Additionally, 3,072 shares were added through the gratuitous acquisition of restricted stock during the six months ended September 30, 2025. As a result, the number of treasury stock as of September 30, 2025 is 24,098,462 shares.

2. Information on officers and directors Nothing to report.

IV. Financial Condition

1. Preparation method of interim consolidated financial statements

The interim consolidated financial statements of the Company are prepared in accordance with the Ordinance on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements (Ministry of Finance Ordinance No. 28 of 1976, "Ordinance on Consolidated Financial Statements").

In addition, the Company falls under the category of companies listed in the Article 24-5, Paragraph 1, upper column of item 1 of the table of the Financial Instruments and Exchange Act and prepares Type 1 interim consolidated financial statements in accordance with the provisions of Part 1 and Part 3 of the Ordinance on Consolidated Financial Statements.

2. Audit

In accordance with the provisions of Article 193-2, Paragraph 1 of the Financial Instruments and Exchange Act of Japan, the interim consolidated financial statements for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025) were reviewed by Grant Thornton Taiyo LLC.

1. Interim consolidated financial statements

(1) Interim consolidated balance sheet

(Millions of yen)

| | As of March 31, 2025 | As of September 30, 2025 |
|---|----------------------|--------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 68,669 | 70,677 |
| Cash for transportation security services | * 81,557 | * 79,750 |
| Notes and accounts receivable - trade, and contract | 69,716 | 67,142 |
| assets | 09,710 | 07,142 |
| Securities | 449 | 845 |
| Raw materials and supplies | 14,111 | 15,257 |
| Costs on uncompleted construction contracts | 32 | 84 |
| Advances paid | 5,640 | 6,071 |
| Other | 16,722 | 18,397 |
| Allowance for doubtful accounts | (178) | (179 |
| Total current assets | 256,722 | 258,047 |
| Non-current assets | | |
| Property, plant and equipment | 122,418 | 125,691 |
| Intangible assets | | |
| Goodwill | 29,873 | 29,668 |
| Other | 8,832 | 9,169 |
| Total intangible assets | 38,705 | 38,838 |
| Investments and other assets | | |
| Investment securities | 62,312 | 65,083 |
| Net defined benefit asset | 59,698 | 61,113 |
| Other | 33,471 | 32,922 |
| Allowance for doubtful accounts | (928) | (924 |
| Total investments and other assets | 154,555 | 158,194 |
| Total non-current assets | 315,679 | 322,724 |
| Total assets | 572,402 | 580,772 |
| Liabilities — | • | , |
| Current liabilities | | |
| Notes and accounts payable - trade | 30,121 | 24,306 |
| Short-term loans payable | * 13,217 | * 12,235 |
| Income taxes payable | 8,111 | 8,719 |
| Provisions | 2,687 | 3,050 |
| Other | 54,753 | 55,979 |
| Total current liabilities | 108,892 | 104,290 |
| Non-current liabilities | | |
| Bonds payable | _ | 100 |
| Long-term loans payable | 1,327 | 1,144 |
| Net defined benefit liability | 39,534 | 40,104 |
| Provisions | 1,975 | 2,049 |
| Asset retirement obligations | 844 | 849 |
| Other | 43,826 | 44,000 |
| Total non-current liabilities | 87,509 | 88,249 |
| Total liabilities | 196,401 | 192,539 |

| | As of March 31, 2025 | As of September 30, 2025 | |
|---|----------------------|--------------------------|--|
| Net Assets | | | |
| Shareholders' equity | | | |
| Capital stock | 18,675 | 18,675 | |
| Capital surplus | 34,214 | 34,366 | |
| Retained earnings | 278,283 | 286,391 | |
| Treasury stock | (21,074) | (20,154) | |
| Total shareholders' equity | 310,098 | 319,279 | |
| Accumulated other comprehensive income | | | |
| Valuation difference on available-for-sale securities | 11,269 | 13,586 | |
| Revaluation reserve for land | (3,435) | (3,435) | |
| Foreign currency translation adjustment | 1,343 | 850 | |
| Remeasurements of defined benefit plans | 19,157 | 18,544 | |
| Total accumulated other comprehensive income | 28,335 | 29,545 | |
| Non-controlling interests | 37,566 | 39,407 | |
| Total net assets | 376,000 | 388,232 | |
| Total liabilities and net assets | 572,402 | 580,772 | |

(2) Interim consolidated statement of income and interim consolidated statement of comprehensive income Interim consolidated statement of income

| | | (Millions of yen) |
|---|---|---|
| | Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024) | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) |
| Net sales | 263,280 | 291,337 |
| Cost of sales | 202,532 | 221,518 |
| Gross profit | 60,748 | 69,818 |
| Selling, general and administrative expenses | * 45,490 | * 47,298 |
| Operating income | 15,258 | 22,520 |
| Non-operating income | | • |
| Interest income | 119 | 121 |
| Dividend income | 622 | 671 |
| Gain on sale of investment securities | 9 | 0 |
| Share of profit of entities accounted for using equity method | 673 | 766 |
| Dividend income of insurance | 306 | 267 |
| Penalty income | 282 | 264 |
| Other | 826 | 920 |
| Total non-operating income | 2,840 | 3,011 |
| Non-operating expenses | | - |
| Interest expenses | 920 | 921 |
| Financing expenses | 156 | 211 |
| Other | 372 | 509 |
| Total non-operating expenses | 1,449 | 1,642 |
| Ordinary income | 16,648 | 23,889 |
| Extraordinary income | • | , |
| Gain on sale of investment securities | 181 | 29 |
| Gain on sale of shares of subsidiaries and associates | _ | 46 |
| Gain on step acquisitions | _ | 0 |
| Gain on negative goodwill | 835 | _ |
| Gain on sale of non-current assets | 61 | _ |
| Total extraordinary income | 1,079 | 76 |
| Extraordinary losses | | |
| Loss on sale of investment securities | 303 | _ |
| Loss on valuation of investment securities | 15 | 2 |
| Loss on sale of shares of subsidiaries and associates | _ | 11 |
| Loss on termination of retirement benefit plan | _ | 116 |
| Impairment losses | 0 | 0 |
| Loss on step acquisitions | 605 | _ |
| Total extraordinary losses | 924 | 130 |
| Net income before income taxes | 16,803 | 23,834 |
| Income taxes | 6,184 | 8,362 |
| Net income | 10,618 | 15,472 |
| Net income attributable to non-controlling interests | 766 | 864 |
| Net income attributable to owners of parent | 9,852 | 14,607 |

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| | | (William of Yell) |
|--|---|---|
| | Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024) | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) |
| Net income | 10,618 | 15,472 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (788) | 2,379 |
| Foreign currency translation adjustment | 297 | (577) |
| Remeasurements of defined benefit plans | (974) | (622) |
| Share of other comprehensive income (loss) of entities accounted for using equity method | (73) | 238 |
| Total other comprehensive income (loss) | (1,538) | 1,418 |
| Comprehensive income | 9,080 | 16,891 |
| (Contents) | | |
| Comprehensive income attributable to owners of parent | 8,273 | 15,818 |
| Comprehensive income attributable to non-controlling interests | 807 | 1,072 |
| | | |

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|---------|-------|-------|----|
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| | | (Millions of yell) |
|--|---|---|
| | Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024) | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) |
| Cash flows from operating activities | , , | , , , |
| Net income before income taxes | 16,803 | 23,834 |
| Depreciation | 9,936 | 10,300 |
| Impairment losses | 0 | 0 |
| Amortization of goodwill | 1,580 | 1,652 |
| Gain on negative goodwill | (835) | |
| Loss (gain) on step acquisitions | 605 | (0) |
| Increase (decrease) in allowance for doubtful accounts | 391 | (8) |
| Increase (decrease) in net defined benefit liability | 410 | 539 |
| Increase (decrease) in provision for bonuses | 339 | 341 |
| Increase (decrease) in provision for bonuses for directors (and other officers) | (33) | (45) |
| Interest and dividend income | (742) | (792) |
| Interest expenses | 920 | 921 |
| Share of loss (profit) of entities accounted for using equity method | (673) | (766) |
| Loss (gain) on sale of non-current assets | (77) | (1) |
| Loss on retirement of non-current assets | 133 | 192 |
| Loss (gain) on sale of investment securities | 111 | (29) |
| Loss (gain) on valuation of investment securities | 15 | 2 |
| Loss (gain) on sale of shares of subsidiaries and associates | _ | (35) |
| Decrease (increase) in trade receivables | 9,011 | 2,611 |
| Decrease (increase) in inventories | (1,454) | (1,204) |
| Increase (decrease) in trade payables | (10,914) | (8,038) |
| Decrease (increase) in net defined benefit asset | (3,459) | (2,424) |
| Net increase/decrease in assets and liabilities for transportation security services | 2,871 | (587) |
| Other | (246) | 2,430 |
| Subtotal | 24,696 | 28,893 |
| Interest and dividends received | 1,218 | 1,342 |
| Interest paid | (914) | (931) |
| Income taxes paid | (5,257) | (7,825) |
| Income taxes refund | 70 | 172 |
| Net cash provided by (used in) operating activities | 19,814 | 21,651 |
| | | |

(Millions of yen)

| | Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024) | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) |
|--|---|---|
| Cash flows from investing activities | • | • |
| Decrease (increase) in time deposits | (239) | (1,491) |
| Payments in long-term deposits | (119) | _ |
| Proceeds from withdrawal of long-term deposits | _ | 7 |
| Purchase of property, plant and equipment | (7,273) | (9,310) |
| Proceeds from sales of property, plant and equipment | 408 | 13 |
| Purchase of intangible assets | (969) | (2,443) |
| Purchase of investment securities | (387) | (447) |
| Proceeds from sales of investment securities | 329 | 412 |
| Payments for acquisition of businesses | (3) | (1,585) |
| Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation | 4,588 | 1,492 |
| Proceeds from sale of shares of subsidiaries and associates | _ | 130 |
| Decrease (increase) in short-term loans receivable | (3) | 0 |
| Payments of long-term loans receivable | (20) | (42) |
| Proceeds from collection of long-term loans receivable | 32 | 39 |
| Proceeds from refund of leasehold and guarantee deposits | 74 | 23 |
| Other | (882) | 1,768 |
| Net cash provided by (used in) investing activities | (4,464) | (11,433) |
| Cash flows from financing activities | () | · · · · · · · |
| Net increase (decrease) in short-term loans payable | 2,580 | 1,116 |
| Proceeds from long-term loans payable | 120 | 110 |
| Repayments of long-term loans payable | (434) | (440) |
| Proceeds from issuance of bonds | _ | 100 |
| Redemption of bonds | _ | (200) |
| Purchase of treasury stock | (15,000) | |
| Repayments of lease liabilities | (3,000) | (3,107) |
| Dividends paid | (7,511) | (6,499) |
| Dividends paid to non-controlling interests | (705) | (650) |
| Purchase of shares of subsidiaries not resulting in | | |
| change in scope of consolidation | (1,393) | (220) |
| Net cash provided by (used in) financing activities | (25,345) | (9,790) |
| Effect of exchange rate change on cash and cash | | |
| equivalents | 61 | (97) |
| Net increase (decrease) in cash and cash equivalents | (9,934) | 330 |
| Cash and cash equivalents at beginning of period | 69,162 | 60,018 |
| Cash and cash equivalents at ordering of period | * 59,228 | * 60,348 |
| Cash and cash equivalents at end of period | 37,220 | 00,348 |

Notes

(Changes in scope of consolidation or scope of application of equity method)

During the six months ended September 30, 2025, the Company acquired shares of ALSOK Miyazaki Co., Ltd., an equity-method associate, which became a consolidated subsidiary of the Company. On the other hand, ALSOK Life Support Co., Ltd. was absorbed and merged into ALSOK Joy Life Co., Ltd., and ALSOK Kanto Delivery Co., Ltd. was absorbed and merged into the Company. Therefore, these companies were excluded from the scope of consolidation.

(Specific accounting treatment applied in preparing interim consolidated financial statements)

(Calculation of tax expense)

Tax expense is calculated by reasonably estimating the effective tax rate after applying tax effect accounting for income before income taxes for the consolidated fiscal year including the six months ended September 30, 2025 and then by multiplying the income before income taxes for the period by such estimated effective tax rate.

Income taxes - deferred is included in income taxes.

(Matters related to interim consolidated balance sheet)

* Cash for transportation security services

As of March 31, 2025

This represents cash for transportation security services, and its use for other purposes is restricted.

In addition, the short-term loans payable balance includes ¥5,415 million of funds borrowed for the services.

As of September 30, 2025

This represents cash for transportation security services, and its use for other purposes is restricted.

In addition, the short-term loans payable balance includes ¥3,469 million of funds borrowed for the services.

(Matters related to interim consolidated statement of income)

* Selling, general and administrative expenses mainly comprise the following:

| | | (Millions of yen) |
|--|---|---|
| | Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024) | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) |
| Salary allowances | 22,382 | 23,256 |
| Provision for bonuses | 438 | 510 |
| Provision for bonuses for directors (and other officers) | 89 | 90 |
| Provision for retirement benefits for directors (and other officers) | 84 | 89 |
| Provision for allowance for doubtful accounts | 410 | 18 |
| Retirement benefit expenses | 334 | 487 |

(Matters related to interim consolidated statement of cash flows)

* The relationship between the cash and cash equivalents at the end of the period and the amount presented on the interim consolidated balance sheet is as follows:

| | | (Millions of yen) |
|--|---|---|
| | Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024) | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) |
| Cash and deposits accounts | 68,406 | 70,677 |
| Deposits with deposit term of over three months | (9,386) | (10,428) |
| Short-term investment (securities) whose redemption is due within three months from the acquisition date | 100 | 99 |
| Other (deposit at securities company) | 107 | 0 |
| Cash and cash equivalents | 59,228 | 60,348 |

(Matters related to total shareholders' equity)

I. Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

1. Cash dividends paid

| (Resolution) | Class | Total dividends (Millions of yen) | Dividends per share (Yen) | Record date | Effective date | Source of dividends |
|--|--------------|--|---------------------------------|----------------|----------------|----------------------|
| Ordinary General Meeting of Shareholders on June 25, 2024 | Common stock | 7,511 | 15.0 | March 31, 2024 | June 26, 2024 | Retained earnings |

2. Dividends that have a record date during the six months ended September 30, 2024 and an effective date of which is after September 30, 2024

| (Resolution) | Class | Total dividends (Millions of yen) | Dividends per share (Yen) | Record date | Effective date | Source of dividends |
|---|--------------|--|---------------------------------|--------------------|------------------|---------------------|
| Board of Directors' meeting on November 6, 2024 | Common stock | 6,014 | 12.4 | September 30, 2024 | December 3, 2024 | Retained earnings |

3. Notes on substantial changes in the amount of shareholder's equity

The Company has completed the acquisition of 15,741,100 shares of treasury stock (acquisition cost of ¥14,999 million) by September 30, 2024 based on the resolution of the Board of Directors' meeting held on May 14, 2024. As a result, the number and amount of treasury stock as of September 30, 2024 are 25,314,208 shares and ¥21,074 million, including the shares acquired through requests for the purchase of shares less than one unit and changes in the number of shares held by subsidiaries and associates.

II. Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Cash dividends paid

| (Resolution) | Class | Total dividends (Millions of yen) | Dividends per share (Yen) | Record date | Effective date | Source of dividends |
|--|-----------------|--|---------------------------------|----------------|----------------|---------------------|
| Ordinary General Meeting of Shareholders on June 25, 2025 | Common stock | 6,499 | 13.4 | March 31, 2025 | June 26, 2025 | Retained earnings |

2. Dividends that have a record date during the six months ended September 30, 2025 and an effective date of which is after September 30, 2025

| (Resolution) | Class | Total dividends (Millions of yen) | Dividends per share (Yen) | Record date | Effective date | Source of dividends |
|---|--------------|--|---------------------------------|--------------------|------------------|---------------------|
| Board of Directors' meeting on November 5, 2025 | Common stock | 7,097 | 14.6 | September 30, 2025 | December 3, 2025 | Retained earnings |

3. Notes on substantial changes in the amount of shareholder's equity

Based on the resolution by the Board of Directors' meeting held on April 8, 2025, the Company disposed of its treasury stock as restricted stock under the restricted stock grant plan for employees of the Company and its subsidiaries through the Employee Stockholding Association on July 16, 2025. As a result of this disposal, the number and amount of treasury stock have decreased by 1,101,900 shares and ¥919 million. Additionally, 3,072 shares were added through the gratuitous acquisition of restricted stock and also the number of shares held by subsidiaries and associates has changed during the six months ended September 30, 2025. As a result, the number and amount of treasury stock as of September 30, 2025 are 24,215,212 shares and ¥20,154 million.

(Segment information etc.)

Segment information

- I. Six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)
 - 1. Information on the amount of net sales and income (loss) and disaggregation of revenue by reportable segment

(Millions of yen)

| | Reportable segment | | | | | | Amount recorded in the interim |
|---------------------------------------|----------------------|---|----------------------------|----------------------|---------|------------------------|--|
| | Security Services | Facility Management Services etc. | Long-Term Care Services | Overseas Services | Total | Adjustment (Note 1) | consolidated statement of income (Note 2) |
| Net sales | | | | | | | |
| Contract revenue | 169,735 | 18,026 | 26,400 | 12,670 | 226,832 | _ | 226,832 |
| Construction revenue | 3,623 | 9,442 | 14 | 13 | 13,093 | _ | 13,093 |
| Sales revenue | 17,063 | 5,812 | 42 | 435 | 23,354 | _ | 23,354 |
| Revenue from contracts with customers | 190,422 | 33,282 | 26,457 | 13,119 | 263,280 | _ | 263,280 |
| Sales to external customers | 190,422 | 33,282 | 26,457 | 13,119 | 263,280 | _ | 263,280 |
| Intersegment sales and transfers | 51 | 202 | 3 | _ | 257 | (257) | _ |
| Total | 190,473 | 33,484 | 26,461 | 13,119 | 263,538 | (257) | 263,280 |
| Income (loss) by reportable segment | 16,900 | 2,791 | 826 | (373) | 20,145 | (4,887) | 15,258 |
| Depreciation and amortization | 7,991 | 721 | 1,121 | 92 | 9,927 | 9 | 9,936 |
| Amortization of goodwill | 345 | 54 | 1,021 | 159 | 1,580 | _ | 1,580 |

- (Notes) 1. \(\frac{\pmathbf{4}}{4}\), 887) million adjustment to income by reportable segment represents common expenses that cannot be allocated to any specific reportable segment. These expenses are primarily general and administrative expenses not associated with any specific reportable segment.
 - 2. Income by reportable segment is adjusted for the operating income per the interim consolidated statement of income.
- 2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment

(Significant impairment loss on non-current assets)

No impairment loss was allocated to any of the reportable segments. Impairment losses not allocated to reportable segments were \(\frac{40}{20}\) million, which comprised \(\frac{40}{20}\) million for land.

(Significant change in the amount of goodwill)

Nothing to report.

(Significant gain on negative goodwill)

During the six months ended September 30, 2024, due to the inclusion of Nihon Guard Co., Ltd. in the scope of consolidation, a gain on negative goodwill of \(\frac{4}{835}\) million is recognized. The gain on negative goodwill is not allocated to any reportable segments.

- II. Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)
 - 1. Information on the amount of net sales and income (loss) and disaggregation of revenue by reportable segment

(Millions of yen)

| | Reportable segment | | | | (IV | Amount recorded in | |
|--|----------------------|---|----------------------------|----------------------|---------|------------------------|---|
| | Security Services | Facility Management Services etc. | Long-Term Care Services | Overseas Services | Total | Adjustment (Note 1) | the interim consolidated statement of income (Note 2) |
| Net sales | | | | | | | |
| Contract revenue | 187,994 | 22,086 | 27,360 | 13,044 | 250,485 | _ | 250,485 |
| Construction revenue | 3,484 | 12,733 | 8 | 23 | 16,248 | _ | 16,248 |
| Sales revenue | 18,393 | 5,556 | 41 | 612 | 24,602 | _ | 24,602 |
| Revenue from contracts with customers | 209,871 | 40,376 | 27,409 | 13,679 | 291,337 | _ | 291,337 |
| Sales to external customers | 209,871 | 40,376 | 27,409 | 13,679 | 291,337 | _ | 291,337 |
| Intersegment sales and transfers | 217 | 209 | 3 | _ | 430 | (430) | _ |
| Total | 210,088 | 40,585 | 27,413 | 13,679 | 291,767 | (430) | 291,337 |
| Income (loss) by reportable segment | 22,532 | 4,516 | 1,280 | (427) | 27,902 | (5,382) | 22,520 |
| Depreciation and amortization | 8,288 | 778 | 1,117 | 106 | 10,290 | 10 | 10,300 |
| Amortization of goodwill | 371 | 132 | 1,019 | 128 | 1,652 | _ | 1,652 |

- (Notes) 1. \(\frac{4}{5}\),382) million adjustment to income by reportable segment represents common expenses that cannot be allocated to any specific reportable segment. These expenses are primarily general and administrative expenses not associated with any specific reportable segment.
 - 2. Income by reportable segment is adjusted for the operating income per the interim consolidated statement of income.
- 2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment (Significant impairment loss on non-current assets)

No impairment loss was allocated to any of the reportable segments. Impairment losses not allocated to reportable segments were ¥0 million, which comprised ¥0 million for land.

(Significant change in the amount of goodwill)

During the six months ended September 30, 2025, there was a significant change in the amount of goodwill due to: (i) the absorption-type company split with FUJITSU HOME & OFFICE SERVICES LIMITED as the absorption-type split company and ALSOK Facilities Co., Ltd., which is the Company's consolidated subsidiary, as the successor company; and (ii) the business transfer with FUJITSU HOKUSHIN CONSTRUCTION LIMITED and FUJITSU TOCHIGI CONSTRUCTION LIMITED as the transferor companies and ALSOK Facilities Co., Ltd. as the transferee company. Increase in the goodwill due to these events is \(\frac{\pmathbf{1}}{1}\),550 million. The goodwill is not allocated to any reportable segments.

(Significant gain on negative goodwill)

Nothing to report.

(Matters related to business combination)

(Business combination by way of acquisition)

- 1. Acquisition of additional shares of Miyazaki Sohgo Security Services Co., Ltd.
 - (1) Overview of business combination
 - A. Name of the acquired company and its business

Name of the acquired company: Miyazaki Sohgo Security Services Co., Ltd.

Description of business: Security Services, Facility Management Services, and other services

B. Date of business combination

May 30, 2025

C. Legal form of business combination

Acquisition of stocks

D. Name of the company after the business combination

Effective July 16, 2025, the company name has changed from Miyazaki Sohgo Security Services Co., Ltd. to ALSOK Miyazaki Co. Ltd.

E. Share of voting rights acquired

| Voting rights held before the business combination | 15.0% |
|---|-------|
| Voting rights additionally acquired on the date of business | 34.0 |
| combination | 34.0 |
| Voting rights after the acquisition | 49.0 |

Although the ratio of voting rights after obtaining control is less than 50%, the Company's representatives came to constitute a majority on the company's board of directors. Accordingly, the company was reclassified from an equitymethod associate to a consolidated subsidiary based on the substantial control criteria.

F. Reason for selecting company to acquire

The Company acquired the stocks in exchange for cash consideration.

(2) Reason for business combination

ALSOK Miyazaki Co., Ltd., the Company's equity-method associate, had been providing the Security Services. The Company has acquired additional shares of ALSOK Miyazaki Co., Ltd. with the aim of increasing the ratio of voting rights in order to achieve stable business management and strengthen governance.

(3) Period of operating results of the acquired company included in the interim consolidated statement of income for the six months ended September 30, 2025

As the deemed date of acquisition is June 30, 2025, the operating results for the period from July 1, 2025 to September 30, 2025 are included in the consolidated statement of income for the six months ended September 30, 2025. As the acquired company was an equity-method associate, the operating results from April 1, 2025 to June 30, 2025 were recorded as "Share of profit of entities accounted for using equity method."

(4) Acquisition cost of the acquired company and type of consideration paid

(Millions of yen)

| | Fair value of shares held before the business combination on the date | | | | |
|-----------------|---|-------|--|--|--|
| Consideration | of the business combination | 460 | | | |
| | Cash and deposits paid for acquisition of additional shares | 1,044 | | | |
| Acquisition cos | st | 1,505 | | | |

(5) Difference between the acquisition cost of the acquired company and the total acquisition cost related to transactions that led to the acquisition

Gain on step acquisitions: ¥0 million

(6) Major components and amount of acquisition related costs

Nothing to report.

- (7) Amount of goodwill, its causes, and the method and period of amortization
 - A. Amount of goodwill

¥7 million

B. Causes

The goodwill arises from the excess earning power expected from future business expansion.

C. Method and period of amortization

The goodwill is fully amortized upon recognition because it is immaterial.

- Absorption-type company spilt and business transfer at ALSOK Facilities Co., Ltd., which is the Company's consolidated subsidiary
 - (1) Overview of business combination
 - A. Name of the acquired company and its business
 - (A) Absorption-type company split

Name of the counterparty: FUJITSU HOME & OFFICE SERVICES LIMITED

Description of the acquired business: Securities services, facility management services, cleaning services

(B) Business transfer

Name of the counterparties: FUJITSU HOKUSHIN CONSTRUCTION LIMITED

FUJITSU TOCHIGI CONSTRUCTION LIMITED

Description of the acquired business: Facility management services

B. Date of business combination

September 1, 2025

- C. Legal form of business combination
- (A) Absorption-type company split with ALSOK Facilities Co., Ltd. as the successor company and FUJITSU HOME & OFFICE SERVICES LIMITED as the splitting company
- (B) Business transfer with ALSOK Facilities Co., Ltd. as the transferee company and FUJITSU HOKUSHIN CONSTRUCTION LIMITED and FUJITSU TOCHIGI CONSTRUCTION LIMITED as the transferor companies.
- D. Name of the company after the business combination

There is no name change.

E. Reason for selecting company to acquire

ALSOK Facilities Co., Ltd. acquired the businesses of FUJITSU HOME & OFFICE SERVICES LIMITED and its two subsidiaries in exchange for cash consideration.

(2) Reason for business combination

Since its foundation, ALSOK Facilities Co., Ltd., which is the Company's consolidated subsidiary, has been providing the building maintenance services to customers.

FUJITSU HOME & OFFICE SERVICES LIMITED, FUJITSU HOKUSHIN CONSTRUCTION LIMITED, and FUJITSU TOCHIGI CONSTRUCTION LIMITED have been providing welfare and facility-related services primarily to companies and employees of the Fujitsu Group and many other customers.

With this business transfer, the Company aims to further strengthen its Facility Management Services and enhance its capability to deliver to customers, thereby achieving business expansion and stabilization to support the growth of the Group and enhance corporate value.

(3) Period of operating results of the acquired company included in the interim consolidated statement of income for the six months ended September 30, 2025

From September 1, 2025 to September 30, 2025

(4) Acquisition cost of the acquired company and type of consideration paid

(Millions of yen)

| Consideration | Cash and deposits | 1,580 |
|------------------|-------------------|-------|
| Acquisition cost | | 1,580 |

(5) Major components and amount of acquisition related costs

Advisory fees ¥190 million

(6) Amount of goodwill, its causes and the method and period of amortization

A. Amount of goodwill

¥1,550 million

B. Causes

The goodwill mainly arises from the excess earning power expected from combining the business of ALSOK Facilities Co., Ltd. with the businesses transferred from FUJITSU HOME & OFFICE SERVICES LIMITED, FUJITSU HOKUSHIN CONSTRUCTION LIMITED, and FUJITSU TOCHIGI CONSTRUCTION LIMITED.

C. Method and period of amortization

Straight-line method over six years

(Matters related to revenue recognition)

Information on disaggregation of revenue from contract with customers is as described in "Notes (Segment information etc.)." (Per share information)

The following is the amount and basis of calculating net income per share:

| | | Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024) | Six months ended September 30, 2025 (From April 1, 2025 to September 30, 2025) |
|--|-----------------------|---|---|
| Net income per share | | 19.96 yen | 30.10 yen |
| (Basis of calculation) | | | |
| Profit attributable to owners of parent | (Millions of yen) | 9,852 | 14,607 |
| Amount not attributable to ordinary shareholders | (Millions of yen) | _ | _ |
| Profit attributable to ordinary shareholders of parent | (Millions of yen) | 9,852 | 14,607 |
| Average number of common stocks during the period | (Thousands of shares) | 493,518 | 485,349 |

(Note) Diluted net income per share is not disclosed as there are no potentially dilutive shares.

2. Other

At the Board of Directors' meeting held on November 5, 2025, the following resolutions on interim dividends were made for the current period.

(i) Total amount of interim dividends ¥7,097 million

(ii) Dividend per share ¥14.6

(iii) Effective date for payment request and commencement date of payment December 3, 2025

(Note) Payment will be made to the shareholders recorded in the shareholder register as of September 30, 2025.

Part 2. Information on Guarantors of the Company, etc.

Nothing to report.

INDEPENDENT AUDITOR'S INTERIM REVIEW REPORT

November 5, 2025

To the Board of Directors of ALSOK CO., LTD.

Grant Thornton Taiyo LLC Tokyo Office

Tatsuya Arai Designated Limited Liability Partner Engagement Partner Certified Public Accountant

Kazuhiko Doi Designated Limited Liability Partner Engagement Partner Certified Public Accountant

Keisuke Uehara
Designated Limited Liability Partner
Engagement Partner
Certified Public Accountant

Auditor's Conclusion

We have reviewed, pursuant to the provisions of Article 193-2, Paragraph 1 of the Financial Instruments and Exchange Act of Japan, the accompanying interim consolidated financial statements of ALSOK CO., LTD. and its consolidated subsidiaries (the "Group") in "Financial Condition," which comprise the interim consolidated balance sheet as of September 30, 2025, and the interim consolidated statement of income, the interim consolidated statement of comprehensive income, and the interim consolidated statement of cash flows for the six-month period then ended, and the related notes.

Based on our interim review, nothing has come to our attention that causes us to believe that the accompanying interim consolidated financial statements do not present fairly, in all material respects, the interim consolidated financial position of the Group as of September 30, 2025 and its interim consolidated results of its financial performances and cash flows for the six-month period then ended in accordance with the accounting principles generally accepted in Japan.

Basis for Auditor's Conclusion

We conducted our review in accordance with the interim review standards generally accepted in Japan. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Review of the Interim Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the ethical requirements in Japan that are relevant to our audit of the financial statements of public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that we have obtained the evidence to provide a basis of our conclusion.

Responsibilities of Management, Audit and Supervisory Board Members, and Audit and Supervisory Board for the Interim Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the interim consolidated financial statements in accordance with accounting principles generally accepted in Japan. This responsibility includes the design, implementation, and maintenance of internal control as management determines is necessary to enable the preparation and fair presentation of the interim consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the interim consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern and disclosing matters related to going concern as applicable in accordance with the accounting principles generally accepted in Japan.

The Audit and Supervisory Board Members and Audit and Supervisory Board are responsible for overseeing performance of duties of directors in the design, implementation, and maintenance of the Group's financial reporting process.

Auditor's Responsibilities for the Review of the Interim Consolidated Financial Statements

Our responsibilities are to issue an auditor's interim review report that includes our conclusion based on our interim review from an independent point of view.

In accordance with the interim review standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the interim review. We also:

- Perform interim review procedures consists of making inquiries to primarily of management and persons responsible for financial and accounting matters, applying analytical procedures, and other interim review procedures. An interim review is substantially less in scope than an annual audit of financial statements conducted in accordance with auditing standards generally accepted in Japan.
- Conclude, based on the evidence obtained, on whether anything has come to our attention that causes us to believe that the interim consolidated financial statements are not presented fairly in accordance with the accounting principles generally accepted in Japan if we determine that a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. Additionally, if we conclude that a material uncertainty exists, we are required to draw attention in our auditor's interim review report to the related disclosures in the interim consolidated financial statements or, if such disclosures are inadequate, to express a qualified or adverse conclusion on the interim consolidated financial statements. Our conclusions are based on the evidence obtained up to the date of our auditor's interim review report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the interim consolidated financial statements, including the disclosures, and whether anything has come to our attention that causes us to believe that the interim consolidated financial statements do not represent the underlying transactions and events in a manner that achieves fair presentation in accordance with the accounting principles generally accepted in Japan.
- Obtain sufficient and appropriate evidence regarding the financial information of the Group that forms a basis for expressing a conclusion on the interim consolidated financial statements. We are responsible for the direction, supervision and inspection of the review of the interim consolidated financial statements. We remain solely responsible for our review conclusion.

We communicate with the Audit and Supervisory Board Members and Audit and Supervisory Board regarding, among other matters, the planned scope and timing of the interim review and significant review findings.

We also provide the Audit and Supervisory Board Members and Audit and Supervisory Board with a statement that we have complied with the ethical requirements regarding independence that are relevant to our review of the interim financial statements in Japan and communicate with them all relationships, other matters that may reasonably be thought to bear on our independence, and where applicable, measures taken to eliminate inhibiting factors or apply safeguards to reduce them to an acceptable level.

Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

- (Notes) 1. The original copy of the above Interim Review Report of Independent Auditors is in the custody of the Company (the submitter of this Semi-Annual Securities Report).
 - 2. The XBRL data is not in the scope of the interim review.
 - 3. The English version of the interim consolidated financial statements consists of an English translation of the reviewed Japanese interim consolidated financial statements. The actual text of the English translation of the interim consolidated financial statements was not covered by our review. Consequently, for the auditor's report of the English interim consolidated financial statements, the Japanese original is the official text, and the English version is a translation of that text.

Cover page

Document filed Confirmation

Applicable law Article 24-5-2, Paragraph 1 of the Financial Instruments and Exchange Act of Japan

Place of filing Director-General, Kanto Local Finance Bureau

Filing date November 5, 2025

Company name A L S O K株式会社 (ALSOK Kabushiki Kaisha)

(formerly 綜合警備保障株式会社 (Sogo Keibi Hosho Kabushiki Kaisha))

Company name in English ALSOK CO., LTD.

(formerly SOHGO SECURITY SERVICES CO., LTD.)

Name and title of representative Ikuji Kayaki, Representative Director Group COO

Name and title of Chief Financial Officer Kazuhide Shigemi, Director and Senior Executive Officer

Address of head office 1-6-6 Motoakasaka, Minato-ku, Tokyo, Japan

Place for public inspection Tokyo Stock Exchange, Inc.

(2-1, Nihombashi Kabutocho, Chuo-ku, Tokyo, Japan)

(Note) On July 16, 2025, we changed our company name from "SOHGO SECURITY SERVICES CO., LTD." to "ALSOK CO., LTD."

1. Matters related to the appropriateness of the contents of the Semi-Annual Securities Report Ikuji Kayaki, Representative Director Group COO and Kazuhide Shigemi, Director and Senior Executive Officer confirmed that the contents in the Semi-Annual Securities Report for the first half of 61st business term (From April 1, 2025 to September 30, 2025) are appropriately disclosed in accordance with the Financial Instruments and Exchange Act.

2. Special note

There is nothing special to note.