To whom it may concern (This is an English translation of the Japanese original)

> Company : SOHGO SECURITY SERVICES CO., LTD. Representative : Yukiyasu Aoyama, President and Representative Director (Securities Code: 2331, TSE 1<sup>st</sup> Sec.) Contact : Yasuo Ishiwata, General Manager of IR Office (Phone: +81-3-3423-2331)

Notice Concerning Organizational and Personnel Changes

SOHGO SECURITY SERVICES CO., LTD. ("ALSOK") announces the following organizational and personnel changes to be implemented.

- 1. Organizational Changes (Effective April 1, 2018)
  - (1) Enhancement of Group Management

Under the circumstances of the Group's scale and business domain enlarging by M&A, ALSOK will enhance the integral management by improving cooperation of each business domains such as security, general property management and fire protection, and long-term care. New departments will be established under control of the in-house company system, the core of security business, which will be renamed to "ALSOK In-house Company". ALSOK will endeavor to provide more prompt and accurate services to customers.

(2) Enhancement of Overseas Business

To further enhance overseas business, "International Affairs Division" will be established. In addition, the department in charge of International Affairs will be reorganized into two departments: "International Affairs Department (I)" and "International Affairs Department (II)".

- (3) Reinforcement of correspondence towards Olympic and Paralympic Games Tokyo 2020 For the aim to accelerate the preparation towards Olympic and Paralympic Games Tokyo 2020, "Tokyo Olympic and Paralympic Promotion Division" will be established, and under the control of the division, "Tokyo Olympic and Paralympic Promotion Department" will be established.
- (4) Enhancement of Sales Structure
  - a. "Metropolitan Area Sales Department" will be established for the aim to aggregate customer relations of major companies which is located in metropolitan areas to the head office and will take the lead in the sales promotion.
  - b. "Business Planning Department", "Business Promotion Department", and "Marketing & Products Planning Department" will be integrated as newly established "Business Control Department", for the aim to enhance the correspondence of various customer needs such as prompt offer of new products and services.

## 2. Personnel changes

(1) Personnel Changes of Executive Officers

Effective April 1, 2018

Effective April 1, 2018 New Position	Current Position	Name
		Name
President and Representative Director	President and Representative Director	
Senior Executive President	Senior Executive President	Yukiyasu
Chief Operating Officer (COO)	Chief Operating Officer (COO)	Aoyama
Chief Officer of Business Promotion	President of ALSOK Company	
Division		
Representative Director	Director	
Executive Vice President	Senior Executive Officer	
Head of ALSOK In-house Company	Chief Officer of Security Operations	Ikuji
East Japan	Security of Olympic and Paralympic	Kayaki
Deputy Chief Officer of Business	Games Tokyo 2020	
Promotion Division	Structural Reform of Transportation Security Services	
Corporate Customers	-	
Director	Director	
Executive Vice President	Senior Executive Officer	
Corporate Planning & Administration	Corporate Planning & Administration	
Strategic Business	Strategic Business	Hirohisa
Deputy Chief Officer of Business Promotion Division	Deputy Chief Officer of Business Promotion Division	Hokari
Business Planning & Management	Business Planning & Management	
Sales Promotion	Financial Institutions	
Financial Institutions		
Director	Director	
Senior Executive Officer	Senior Executive Officer	
International Affairs	Financial & Accounting	Hiraku
Procurement	International Affairs	Otani
Chief Officer of International Affairs	Internal Control	Otalli
General Manager of International Affairs Department (I)	Chief Officer of International Affairs	
Director	Director	
Senior Executive Officer	Senior Executive Officer	
Human Resources	Human Resources	
Corporate Ethics	Corporate Ethics	
Deputy Chief Officer of Business Promotion Division	Deputy Chief Officer of Business Promotion Division	
Olympic and Paralympic Games Tokyo 2020	Olympic and Paralympic Games Tokyo 2020	Tsuyoshi
Chief Officer of Tokyo Olympic and Paralympic Promotion Division		Murai
General Affairs/ PR		
Compliance		
Risk Management		
Information Assets Management		
General Manager of General		
Administration Department		

Senior Executive Officer	Senior Executive Officer	
Long-Term Care	Long-Term Care	
Management Company	Management Company	
Second in Charge of R&D	Regional Management	
Deputy Chief Officer of Business	Second in Charge of R&D	Takashi
Promotion Division HOME ALSOK	Deputy Chief Officer of Business Promotion Division	Kumagai
	Second in Charge of Sales Promotion	
	Second in Charge of Corporate Customers	
Senior Executive Officer	Executive Officer	
Financial & Accounting Internal Control	Second in Charge of Financial & Accounting	Koji Kishimoto
	General Manager of Financial & Accounting Department	KISIIIII0to
Senior Executive Officer	Senior Executive Officer	
Chief Officer of Security Operations	General Affairs/ PR	
Structural Reform of Transportation	Procurement	
Security Services	Second in Charge of Security	
Deputy Chief Officer of Tokyo Olympic and Paralympic Promotion Division	Operations (Operation of Olympic and Paralympic Games Tokyo 2020)	
	Deputy Chief Officer of Business Promotion Division	Motohisa Suzuki
	HOME ALSOK	
	Compliance	
	Risk Management	
	Information Assets Management	
	General Manager of General Administration Department	
Senior Executive Officer	Senior Executive Officer	
Chief Officer of Regional Division (I)	Chief Officer of Regional Division (I)	Masato
Deputy Chief Officer of Business Promotion Division		Yagi
Metropolitan Area		

## (2) Newly Posted Executive Officers

## Effective April 1, 2018

New Position	Current Position	Name
Executive Officer Second in Charge of General Affairs General Manager of General Affairs Department	General Manager of General Affairs Department	Seiji Ono
Executive Officer R&D Planning General Manager of R&D Planning Department	General Manager of R&D Planning Department General Manager of Marketing & Products Planning Department	Kazumi Suzuki
Executive Officer Chief Officer of Regional Division (IV)	Chief Officer of Regional Division (IV)	Ken Takahashi

Executive Officer	Chief Officer of Regional Division (VI)	Yoshiharu
Chief Officer of Regional Division (VI)		Nagashima

## (3) Retiring Executive Officer

Effective April 1, 2018

New Position	Current Position	Name
Director (Part-time)	Director	Kiyomi Hara
Adviser (Part-time)	Executive Vice President *	
Business Coaching	Chief Officer of Business Promotion	
	Division	
	East Japan	

\*Retirement date will be effective March 31, 2018.

For inquiries: Yasuo Ishiwata, General Manager of IR Office Phone: +81-3-3423-2331 E-mail: alsok-ir@alsok.co.jp URL: http://www.alsok.co.jp/en/ir/index.html